

# FINANCIAL TIMES

## Russia

Who's in charge at the Kremlin?

Page 15

World Business Newspaper

## French and German exchanges to build joint trading system

The Deutsche Börse and French stock exchange are to build a joint trading system, allowing members of both to use a single mechanism to trade equities, futures and options in both countries. Member firms will be able to cut costs by putting in place a single system to give access to the two exchanges.

The move is a response to the European Union's investment services directive, which will allow member firms of one European exchange to have "remote membership" of any other. Page 16

**Chernomyrdin attacks ban on party:** Victor Chernomyrdin, Russia's prime minister, hit at the decision by the Central Electoral Commission, to ban Russia's second most popular party from December's parliamentary elections. Page 16.

Democracy on the critical list, Page 15

**London City Airport sells:** London City Airport, the loss-making terminal in the capital's docklands, has been bought by Dermot Desmond, an Irish financier, for £23.5m (\$37m). Mr Desmond is a former non-executive chairman of Aer Rianta, the Irish airports authority. Page 16; Airport lures investors, Page 9

**Leeson lawyers seek deal:** Nick Leeson's lawyers in Singapore have started discussions on a possible deal under which he would provide evidence against his former bosses. Leeson is due to return to Singapore to face charges that as a derivatives trader for Barings he hid losses that brought down the UK merchant bank in February. Page 10

**Unionist leader takes surprising stance:** David Trimble, leader of Northern Ireland's Ulster Unionist party, surprisingly admitted yesterday that US president Bill Clinton might have been right to give a visa to Gerry Adams, president of the IRA's political wing Sinn Féin. Page 9.

**Iberia faces strike:** Iberia, Spain's debt-ridden state airline, faces potentially crippling strike action tomorrow just as it approaches the final lap of talks with the European Union over a fresh injection of public funding. Page 2

**Mannesmann to sell electronics company:** Germany's Mannesmann is to sell its loss-making electronics company Hartmann & Braun to Elsag Bailey Process Automation, the US-quoted automation process equipment company. Page 17

**Ciba, the Swiss pharmaceuticals and chemicals group, yesterday said it would float its Mettler Toledo weighing machinery division.** Page 17

**Court orders dissolution of cult:** The Tokyo district court ordered the dissolution of the cult Aum Shinri Kyo on the grounds it tried to murder thousands of Tokyo commuters last March in an attack which killed 11 people. Aum has the right to appeal. Page 8

**Novell hit by Windows 95:** Novell, the personal computer networking software company, is to withdraw from the market for PC applications programs. The decision follows a sharp drop in sales since the launch of Microsoft's Windows 95. Page 20

**Tate gets \$79m to convert power station:** London's Tate Gallery has been awarded \$56m (£39m) of National Lottery money to help turn a disused power station (left) into a modern art annex. The new gallery by the River Thames will allow the Tate to display about 1,000 20th century works, many of them currently in its vaults. It is expected to attract 3m visitors a year. Swiss architects Herzog and de Meuron will re-design the building. Page 13

**RTZ to sell US silica arm:** The world's biggest mining group is to sell its US Silica subsidiary to chemicals group D. George Harris. Page 22

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## NEWS: EUROPE

## Strike at Iberia may hit aid plan

By Tom Burns in Madrid

Iberia, Spain's debt-ridden state airline, faces potentially crippling strike action tomorrow just as it approaches the final lap of tortuous negotiations with the European Union over a fresh injection of public funding.

A 24-hour walk-out by the Iberia pilots, the first of eight one-day stoppages scheduled for November, is expected to ground some 70 per cent of the company's 500 daily flights and is likely to damage its already weak balance sheet.

The dispute, which was likened to "shooting ourselves in both feet at the same time" by an Iberia management spokesman yesterday, comes at a time when Iberia is bracing itself for a sharp reduction in the flow of fresh funds it had asked Brussels to authorise. The airline is now preparing for an aid sale to compensate for the "abnormal" in its requested capitalisation.

Last month Iberia's chief executive, Mr Juan Saez, told the European Commission: "We are not in a bankrupt situation but we are not far from one." His comments reflected growing management apprehension over difficult negotiations with Brussels since the beginning of this year that link authorisation for new public funding totalling Pta130bn (\$104bn) to a wide-ranging agreement with the airline unions on pay cuts and redundancies.

The Commission is likely to rule on Iberia's request within the next two weeks and the airline's management expects to be told that it will be allowed to inject only Pta100bn into the company, and that half of this sum must be raised through disposals. The industry minister, Mr Juan Manuel Eguiguren, is seeking the sale of part of Iberia's 88 per cent stake in Aerolineas Argentinas to a group of Argentine and Spanish investors.

The negotiations have tried the patience of Iberia's pilots, who are held to be among the best paid but least productive in the European airline industry. The pilots accepted pay cuts of up to 15 per cent in the restructuring agreement at the end of last year, but they are now demanding that the company makes up their lowered pay packets because it has failed to deliver a programme to ensure the airline's viability.

The stoppages could cost Iberia close to Pta3bn in lost revenue, and reverse gains that had created operating profits of Pta25.5m at the nine-month stage. Debt servicing charges, which lie at the root of Iberia's problems, total some Pta26.5m a month but Iberia had hoped to halve last year's losses of Pta4.5m with pay cuts and more business.

## Music industry seeks rights on superhighway

By Emma Tucker in Brussels

Europe's multi-billion dollar recording industry has urged the European Commission to help it protect copyright from the threat mounted by new digital broadcasting technologies.

Leaders of Europe's big recording companies say illegal "perfect quality" copying of musical and other broadcasts could drastically erode the industry's ability to recoup investments, currently made via royalty fees.

In response to a consultation on copyright launched by the Commission in July, the International Federation of the Phonographic Industry (IFPI) argues that the recording industry should be given new rights of control over uses of its works on the information superhighway. "We want to be in a position to charge people for the copies they are making," said an industry source yesterday.

The Commission's consultation marked a recognition in Brussels of the need to create a European legal framework to protect copyright for musical artists, record producers and broadcasters. The consultation - to which responses were due this week - is likely to lead to a series of revisions to existing EU legislation.

The record industry believes action is necessary to ensure that:

- Record producers must have an exclusive right to control

## Paris bolsters police in riot areas

By John Riddings in Paris

Police forces in problem areas of French cities are to be reinforced and issued with improved equipment in response to a rise in urban violence, the Interior Ministry said.

A ministry official confirmed yesterday that the ranks of the anti-crime brigades (BAC) would be strengthened in deprived suburbs and that police in sensitive districts would be issued with flak jackets, faster vehicles and, possibly, guns which fire rubber bullets.

The move follows rioting last weekend in Mulhouse in eastern France, where cars were set on fire, and clashes with police in the Paris suburb of Seine-Saint-Denis.

Police officials have pointed to a

growing use of guns in urban crime. A report by the intelligence division of the Interior Ministry cited more than 150 firearms incidents in the first eight months of the year. "The use of firearms has become more common in districts affected by urban violence, notably in the Paris area," the report said.

The wounding of a policeman by gunfire in a western suburb of the capital last Friday was the most recent example, adding to pressure for improved security.

The violent incidents of recent weeks are partly attributed to a security clampdown in the wake of several terrorist attacks in France.

These bomb attacks, linked to the civil war in Algeria, have brought increased police patrols in urban areas

and stop-and-search operations by security forces.

The increased police activity has exacerbated strains resulting from high levels of unemployment and poor relations between the police and immigrant communities.

Mr Jacques Chirac, France's Gaullist president, made urban problems an important issue in his election campaign earlier this year. He pledged improved security, but also emphasised that he would push for social policies aimed at defusing tensions. Speaking at the weekend, he said: "There are zones where we must hold out our

hands, but we must hold out our

exclusion, added: "We must not let our hand be bitten." Mr Ramu and other ministers in the conservative government of prime minister Alain Juppé are preparing a national plan aimed at promoting economic and social development in deprived urban areas.

One government official said that while urban violence had become an increased public concern, the problem needed to be put in perspective. "We are not in a situation like the Bronx," he said, adding that France has previously suffered from sporadic bouts of riots and urban unrest.

The official accepted, however, that some of the recent events had been more violent than in the past and that the use of firearms appeared to be on the rise.

## Le Pen's three mayors raise fears

French parties are seeking ways to counter the National Front, writes David Buchan



Jean-Marie Le Pen (top with glasses) with the three mayors of his far-right National Front who were elected to office four months ago: (left to right) Jean-Marie Le Chevallier of Toulon, Jacques Bompard of Orange and Daniel Simonpieri of Marignane

Reuter

June. The case, which is all the more controversial because the treasurer in question died in mysterious circumstances in late August, will go before a local tribunal. The tribunal could bar Mr Le Chevallier from office for a year, or order a fresh election in the city. There is thus the outside possibility of the NF losing the biggest prize it won in June.

It is no accident that the NF's successes have come in the south, with its relatively high level of North African immigration.

All the NF mayors have, however, been very careful so far to pay lip service to national anti-discrimination laws, precisely because they know this is where they are the most suspect. Nationally, Mr Le Pen campaigns on the slogan of a *préférence nationale* or *française*, meaning priority for French over immigrants in housing, jobs, welfare.

But Mr Daniel Simonpieri, mayor of Marignane, an indus-

trial town of 33,000 beside Marignane airport, says he himself never campaigned on such a slogan. Even Mr Jacques Bompard, mayor of Orange and more bombastic than his Toulon and Marignane counterparts, prefers to talk of a *préférence orangeoise*.

Mr Le Chevallier, who was Mr Le Pen's chief aide for several years, does not back away from his party leader's words.

"But you have to make a distinction," he says, "between a desire to change the law - which does not sufficiently favour the French - and the obligation for an elected mayor

to respect the existing law".

A complaint has surfaced about the way in which a municipal worker of North African origin has recently been switched from working in the Toulon archives to the city's sanitary department. But Mr Le Chevallier rejects any charge of discrimination, and affirms his duty to be the mayor of "all the *toulonais*"

and "a pacifier, not a detonator" of the city's social problems.

Within their mayoral powers, the NF mayors are pursuing a strategy of reducing debt, beefing up their police forces and supporting cultural events which are "more popular and less élite". Having themselves never been subjected to the temptations of office, the NF mayors complain of the extravagance, not to say corruption, of their predecessors.

Security is a priority concern of the NF mayors, who are keen to increase the number of municipal police (as distinct from the national police, which though based in their cities, do not come under their direct control). Mr Le Chevallier has already increased the Toulon municipal police from 20 to 35 and plans to double their number next year, while Mr Simonpieri has increased his local force from 26 to 32 and ordered it to crack down harder on crime. "In the past

two months, they have made as many arrests as in the whole of 1994," he says proudly.

Culture has borne some of the cost of this. Mr Bompard has cancelled Orange's FFr1m (\$200,000) subsidy to the Chorégies opera festival, held each July in the city's Roman amphitheatre, after the festival departed from its usual custom of letting the mayor preside over its organising committee.

The national Culture Ministry has almost gleefully stepped in to take the subsidy.

But the NF mayors' success or failure will turn less on culture than on the core issues of economy, security and integration.

Here their policies have so far been masked by the shift to a more penny-pinching, security-minded mood in the rest of the country. Any relaxation in that national mood will, however, leave the NF mayors more exposed on their high-wire.

## EUROPEAN NEWS DIGEST

### Tudjman set for big poll win

The ruling Croatian Democratic party (HDZ) of President Franjo Tudjman took a strong lead yesterday as votes were counted after Sunday's parliamentary elections. The HDZ, which guided the country to independence from Yugoslavia in 1991, had 44 per cent of the vote with 70 per cent of ballots counted, the election commission said. Council of Europe observers said the vote was mostly fair.

The election, seen as a referendum on Mr Tudjman's fervent nationalism and get-tough policy against separatist Serbs, was expected to have a strong effect on peace talks starting today in the US. Mr Tudjman will be present, with his new mandate behind him, along with his Serbian and Bosnian counterparts. The Croatian leader, who campaigned heavily on behalf of his party although he was not up for re-election, made eastern Slavonia a central election issue. He vowed to take this last piece of Croatian territory held by separatist Serbs by force if internationally mediated talks aimed at peacefully re-integrating the region failed.

It was not immediately clear how many seats would be won by the HDZ, which held almost two-thirds of 138 seats in the outgoing parliament.

Zagreb, Reuter

### Dutch absolve Srebrenica troops

The Netherlands yesterday absolved its UN troops in the former Yugoslavia for the fall of Srebrenica, a UN "safe area" for Bosnian Moslems, and blamed the international community at large for failing to halt ethnic cleansing.

The Dutch battalion, known as Dutchbat, has attracted criticism for failing to prevent the suspected execution of thousands of Moslem men following Srebrenica's capture by Bosnian Serb forces in July. However, Mr Jordi Voorhoeve, defence minister, said: "What failed is the international community's policy for stopping atrocities in Bosnia."

In a report to parliament, the Defence Ministry said "several thousand" men may have been killed by Bosnian Serb forces. This figure and further evidence, based on debriefings of 400 Dutchbat soldiers, would be passed on to the UN war crimes tribunal for the former Yugoslavia in The Hague. The ministry described the Dutch peace-keepers as suffering from severe shortages of fuel, food and ammunition on the eve of the Bosnian Serb onslaught.

Ronald van de Krol, Amsterdam

### Paris acts to defend Strasbourg

France is preparing to take the European Parliament to court over the assembly's decision to reduce the number of sessions it holds in Strasbourg, Mr Michel Barnier, France's European affairs minister, said yesterday. A parliament's decision to cut the number of sessions from 12 a year to 11 broke an agreement struck in Edinburgh during the December 1992 European Union summit, he said. Mr Barnier added that France would also push during the inter-governmental review of the Maastricht treaty starting next year to get the agreement on the number of sessions pulled into the treaty itself rather than remaining as a protocol to it.

European Parliament deputies, who now also have a second home in Brussels, have been trying to circumvent the Edinburgh agreement, which entails a costly paper trail each month as mountains of documents are shipped between the Belgian capital and Strasbourg. However, France - which has no other money-spinning EU institution - is equally adamant it should not lose the parliament at all, let alone through a process of gradual erosion.

Reuter, Luxembourg

### Compromise on Russian budget

Officials from the Russian government and parliamentarians yesterday reached a compromise which could smooth the passage of the 1996 budget by the legislature later this year.

Reformers in the government are eager to secure approval for the budget before parliamentary elections, scheduled for December 17, because of fears that communists and nationalists could win a majority at the polls.

Agreement was reached to base the 1996 budget on a forecast of 1.9 per cent monthly inflation. In the draft budget submitted to parliament earlier this month, the government made its calculations based on inflation being 1.2 per cent each month, a rate MPs rejected as overly optimistic. Inflation last month was 4.5 per cent. The forecast inflation rate in the 1996 budget has been carefully watched because the government used an overly optimistic inflation estimate in the 1995 budget to ensure tight fiscal and monetary policies.

Higher inflation boosted revenues in nominal terms, but the government has not adjusted expenditures to keep up with inflation.

Chrystia Freeland, Moscow

### World Court opens nuclear case

The International Court of Justice in The Hague yesterday opened two weeks of public hearings into the legality of using, or threatening to use, nuclear weapons.

The case, brought by the World Health Organisation and the UN General Assembly, is expected to lead to an advisory opinion later this year or in early 1996. The court, also known as the World Court, has no power to enforce its advice, but a ruling against the legality of nuclear weapons could increase moral pressure on nuclear powers to disarm.

The WHO asked the court to rule on whether, "in view of the health and environmental effects", a country's use of nuclear weapons would be in breach of its obligations under the WHO constitution. The case has prompted written statements from 35 countries, including France, Russia, the US and the UK. Australia argued at the hearing that the court should decline to give its opinion because the subject was so broad.

Ronald van de Krol, Amsterdam

### Request to sue Chirac rejected

A court yesterday rejected a lawyer's request to sue President Jacques Chirac in a controversy over a flat he has been renting from a housing company since he was mayor of Paris.

Mr Pierre-François Diver, a lawyer working on behalf of Ms Evelyn Ferreira, an ecologist acting in her role as a taxpayer, had appealed to the administrative court to allow an inquiry into the matter. But the court said Mr Diver was not authorised to sue Mr Chirac for damages, a legal action that would have triggered a judicial probe. The case centred on whether Mr Chirac wrongly interfered at the time of the purchase by a company in 1977 of the flat he rents on Paris's Left Bank.

John Riddings, Paris

### ECONOMIC WATCH

#### GDP rises 0.3 per cent in EU

The gross domestic product of the 15-nation European Union rose by 0.3 per cent in the second quarter of this year, according to figures from Eurostat. This compares with 0.9 per cent in the first quarter. GDP rose 2.7 per cent in the year to June 1995.

Without the new member states, quarterly GDP would have increased by only 0.2 per cent and Austria up 0.5 per cent. Only Italy and Denmark recorded negative growth rates in the second quarter.

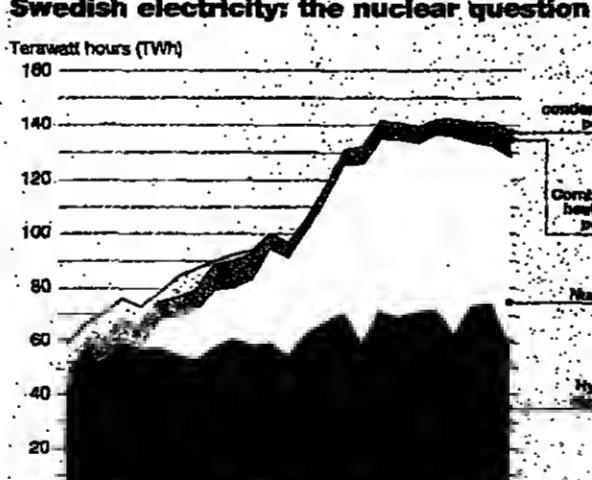
down 0.4 per cent and 0.5 per cent respectively. AFX-Exel

■ Belgian year-on-year headline inflation rose slightly in October to 1.22 per cent, up from 1.19 per cent the previous month and 2.12 per cent in October last year, according to economics ministry figures.

## Swedes in N-power dilemma

Christopher Brown-Humes reports on the phasing out of nuclear plants

### Swedish electricity: the nuclear question



dent of Tentum, a Stockholm energy consultancy, the plants are nowhere near the end of their technical lives and are among the safest in the world. If a more realistic technical life-span of 40 years, rather than 25, were assumed, the first reactor would not have to be closed until 2012 he says.

But if the plants are shut, replacement costs would be huge. Even the minimum estimate of SKr100bn would be enough to frighten financial markets and could single-handedly derail Sweden's efforts to qualify for membership of European economic and monetary union.

While Sweden hopes to stabilise its total public sector debt this year that would still be at 81 per cent of gross domestic product, compared with the Eme "convergence" criteria of 60 per cent.

Coal and gas would be the cheapest alternatives but

would threaten Sweden's commitments to hold down carbon

## NEWS: EUROPE

# MEPs warned over accord with Turkey

By Lionel Barber  
in Luxembourg and  
John Barham in Ankara

The European Commission yesterday warned the European Parliament that failure to approve the EU-Turkish customs union in December could generate an anti-western backlash in Turkey. Mr Hans van den Broek, EU commissioner for external political affairs, cautioned MEPs not to press Ankara too hard on its human rights record.

The customs accord is viewed as a central plank in EU-US efforts to anchor Turkey in western Europe. Mrs Tansu Ciller, who heads a caretaker coalition government, has made it a foreign policy priority but faces pressure from conservatives fearful of a relaxation of anti-terrorist laws.

Last week, Turkey freed two jailed Kurdish MPs serving 15 and 7½ years, but upheld 15-year sentences for four others found guilty of aiding Kurdish guerrillas.

The Turkish parliament also voted in favour of amendments to Article 8 of the constitution



Tansu Ciller: EU customs deal a foreign policy priority

the anti-terrorist law under which many Kurdish separatists and sympathetic supporters are held.

Mrs Pauline Green, leader of the European parliament's Socialist group, has said she is "bitterly disappointed" by the decision to keep the four other MPs behind bars.

"I don't think this should be seen as pressure or blackmail [against the European Parliament] but a sober judgment based on experience," said Mr van den Broek yesterday.

He was speaking after a meeting between EU foreign ministers met Mr Coskun Kirca, Turkish foreign minister, in Luxembourg to wrap up technical details of the customs accord, as well as an interim government to lead Turkey to general elections scheduled for December 24.

package which will be supplemented with European Investment Bank loans of between Ecu1bn and Ecu1.5bn.

However, the meeting left open questions about policy toward Turkey should MEPs fail to muster a majority in the parliamentary vote scheduled in mid-December.

A senior EU diplomat said one option was to delay the vote in the hope that the Ankara government would release more detainees held under Article 8. "We think it may be better to put off the vote than have a vote which is negative," said the diplomat, reflecting the widespread view that this could be a way of saving face for the EU, Turkey and the parliament.

But Mr Javier Solana, Spanish foreign minister, urged the European Parliament to deal with the customs accord promptly, while Mr Kirca declared: "Turkey will never seek a delay."

• Mrs Tansu Ciller announced yesterday she had reached agreement with the small Republican Peoples' party to form a new coalition government, ending six weeks of political uncertainty. No details on the new administration were available last night, although President Suleyman Demirel is expected to formally approve Mrs Ciller's new cabinet rapidly, allowing the formation of an interim government to lead Turkey to general elections scheduled for December 24.

Mr van den Broek said: "We are not taking these tough measures in order to please the International Monetary Fund but because we know that they are in our own interest. If we do not cut spending on social programmes and make savings, we will not be able to curb inflation, and our internal and

foreign debt will continue to rise," he said in an interview yesterday.

The 63-year-old former Communist who helped turn the party's reform wing into a social democratic party, differed for nine months after taking office last year. Foreign investors lost confidence in the face of soaring budget and current account deficits, delays in privatisation and mounting inflation.

Since March, however, he has demonstrated a determination

to press ahead with the structural reforms needed to consolidate the export and investment-led recovery which followed.

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yesterday.

This was the uncompromising line which he spelled out to Socialist MPs over the weekend. "There are serious tensions in the party and a lot of unhappy people. There was a lot of grumbling. But at the end of the day the overall majority agreed there was no alternative," he said.

What helped carry the day

were the figures showing the

size of the turnaround. The bud-

get deficit which reached 2.5

per cent of gross domestic

product last year, is expected

to fall to 0.5 per cent this year

and to 4 per cent or less in

1996. The current account defi-

cit will drop to less than \$3bn

this year from \$3.9bn in 1994

and fall to around \$2bn in 1996.

Above all, the turnaround has

been achieved without sending the economy into recession.

"Economic growth has not

stopped. We expect 2.5 per cent

GDP growth this year and no

less than 2 per cent in 1996."

Mr Horn said: "The main reason for the

unexpectedly smooth change in the macro-economic picture, according to Mr Suranyi, is a

30 per cent rise in labour prod-

uctivity over two years. "The

economy has shown a high

degree of responsiveness to

market signals. The speed of

the response surprised me."

The domestic economy, over-

heated last year and sucking in

imports at an unsustainable

rate, received two sharp blows

from the March package. "The

budget deficit fell from 10 per

cent of GDP in the first quarter

of this year to 3.5 per cent in

the third quarter. At the same

time, real wages have fallen by

7.5 per cent this year," Mr Sur-

anyi said.

But strong direct foreign

investment inflows, higher prod-

uctivity and a devolved cur-

rency have improved the com-

petitiveness of Hungarian

exports. With investment run-

ning 7 per cent above 1994 lev-

els and exports 18 per cent

higher than in the first three

quarters of this year, Hungary is enjoying an export and investment-led stimulus to compensate for the decline in domestic demand.

Mr Horn says the main challenge now is to complete privatisations by 1997, and sell off the electricity, gas and telecoms utilities. This would leave 85 per cent of the economy in the private sector, a real testament to the scale of Mr Horn's conversion to the virtues of a market economy.

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## EU stalling on information superhighway, says report

By Paul Taylor in London

Europe needs a new telecommunications regulatory model if it is to avoid falling further behind North America in the race to build an information superhighway, warns a report published today.

The report, prepared jointly by Gemini Consulting and the Economic Intelligence Unit, concludes that European national governments have neither the will nor the capa-

bilities to create and manage truly competitive environments in their telecoms market – despite the European Union's 1998 deadline to end state-owned telephone monopolies.

"The superhighway is vital in economic, political and social contexts," said Mr Neil Barron of Gemini Consulting. "Without rapid progress towards freedom in the marketplace, Europe's ability to compete internationally as well as within the market will

be damaged." However, the report warns that a truly competitive environment is unlikely to evolve in Europe in the near future because of entrenched barriers to liberalisation.

These include trade union opposition to restructuring, and governments' reluctance to surrender the hidden tax revenues they gain from the post and telephone organisations.

"The market dominance of

the national telephone companies is so entrenched in most European countries that without appropriate regulatory measures, new entrants would be unable to survive," say the authors.

Even in countries like the UK where British Telecommunications has been privatised, control of access to the network by a single wire shared by all the service providers, including cable television companies, independent telephone operators and

on-line services.

"Creating a single-wire access regime by no means a perfect solution," said Mr Barron, "but it is an achievable transitional step to full liberalisation. It offers a way through the political, social and economic barriers of the current impasse."

The last stretch of wire entering the home represents 70 per cent of the cost of building a national network, and is therefore a critical bottle-

You're looking at 30,000 telephone calls in midair

Hardly anyone gives much thought to how much information reaches us day after day through the air. This applies not only to radio and television programmes, but also to the transmission of data and phone calls.

Bosch quickly and reliably transmits telephone calls, data and pictures anywhere, even under inclement weather conditions. As modern digital technology can process more data continuously, microwave

systems can be used more and more efficiently. A microwave link can transmit 30,000 telephone calls simultaneously, each of them in CD quality.

Bosch is one of the leading suppliers in the field of line-of-sight data transmission, and many international network operators rely on Bosch's microwave technology. For example, the rapid installation of the telephone network in Germany's new states would not have been possible without it. Shortly after the reunification of Germany,

millions of people were able to radio, aerospace, security and traffic management. The Deutsche Telekom network as well as the new cellular mobile radio networks.

Bosch Communications Technology. Products and systems for telephone, transmission, broadcasting,

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TELECOM

## NEWS: WORLD TRADE

# Japan's car industry expects imports to double by 2005

By Michiyo Nakamoto in Tokyo

The Japanese market for imported cars will more than double by 2005, according to predictions published yesterday by an industry association.

The Japan Automobile Importers' Association, which monitors car imports, said that in 10 years the number of imported cars, excluding those from Japanese plants overseas, could more than double to 500,000 units from 210,000 in 1994.

If reverse imports from Japan's overseas plants are included, imported cars would reach that level in five years,

the report said. By 2005, there was a strong possibility that all imports would raise their share of the market from 5.4 per cent to 10 per cent.

The growing success of imported cars in Japan has been spurred by changing attitudes of consumers who no longer consider imported cars as luxuries.

As prices had fallen, and foreign car makers had made efforts to adapt their cars to Japanese needs, the differences between domestic and foreign makes were being removed.

In a survey of owners of imported cars, JAIA found that 60 per cent of respondents had

considered buying a domestic make before choosing an imported car.

The report paints a grim picture for vehicle production in Japan, which has been falling as the high yen, trade friction and increasing competition for world markets has forced carmakers to shift a growing proportion of production overseas.

Vehicle production has declined for the past four years from a peak of 13.5m units in 1990 to 10.5m last year, according to the Japan Automobile Manufacturers' Association. Last year, car production in Japan fell below that of the US for

the first time in 15 years. In a move that highlights the growing trend towards production outside Japan, Honda said yesterday it had halted exports from Japan of its popular Civic model to the US.

The carmaker is increasing its production capacity in North America from 610,000 units to 720,000 by 1997, where other Japanese manufacturers are also raising production.

Increased overseas production has severely affected Japanese car exports, which showed a 16 per cent drop in the first half of the fiscal year to 1.8m units, according to Jama.

## Honda considers new model for Asia

By Michiyo Nakamoto

Honda, the Japanese carmaker, is considering producing a small car specifically for the Asian market, a move that could strengthen its position in one of the fastest growth markets in the world.

Honda said that it was holding talks to manufacture a small passenger car in Thailand, Indonesia, Malaysia and the Philippines.

The car, which will have an engine capacity of 1,300cc, is to be built at Honda's 100 per

cent-owned facility in Thailand beginning next March.

However, Honda is talking to its partners in Indonesia, Malaysia and the Philippines, where it has a minority stake in production facilities, about the possibility of producing the new car in those countries too.

The move to produce the car in several countries in Asia, if realised, could give Honda a stronghold in the growing Asian car market.

The vehicle markets in the Asia-Pacific region are predicted to grow from 12m to 19m

in the next 10 years.

Honda has a leading share of the region's motorcycle market, and expects to continue selling more motorcycles than cars throughout the decade.

Honda's worldwide motorcycle production amounts to 5m units a year and, of this, 3m will be sold in China and the rest of Asia, according to Honda.

Honda sold just 100,000 cars in Asia, or less than 1 per cent of worldwide production last 1.8m units.

The market for passenger

cars in Asia has lagged behind that of commercial vehicles, which are generally cheaper. In Thailand, for example, \$30,000 out of a total market of 50,000 sales were commercial vehicles, Honda said.

A growing number of Japanese carmakers have launched passenger cars suited to the Asian market but most of these have been based on commercial vehicles. Honda, however, does not produce commercial vehicles and is concentrating on passenger cars for the Asian market.

## A marriage of expertise and low labour costs

Christopher Brown-Humes reports on a Finnish electronics parts group's success in Estonia

**W**hen Mr Antti Pippo, chairman of Elcoteq Network, a Finnish electronic components group, decided to set up in Estonia in 1993 he knew it was taking a big risk. His competitors favoured the Far East as their low cost base and Estonia was in a state of turmoil after 50 years of Soviet rule.

But if ever a business gamble paid off, this one did. The group's Tallinn subsidiary has grown from 12 employees to 742 in little more than two years. It has also become Estonia's biggest exporter.

The achievement makes Elcoteq one of the best examples of successful Finnish-Estonian co-operation in the four years since Estonia gained independence from the Soviet Union. It is a classic marriage of west European expertise and low east European labour costs. And it comes at a time of rapidly developing business ties between Finland and Estonia. Finland is Estonia's biggest trading partner and more than 4,000 Finnish companies are registered as operating in the Baltic state.

Geographical proximity, the

similarity between the Finnish and Estonian languages, and favourable costs were among the factors which persuaded Elcoteq to choose Estonia. Wage costs per employee are about an eighth of what they are in Finland.

But Mr Pippo says wages are not the whole story. "In Soviet times there was a huge conglomerate making consumer electronics in Estonia. So we had access to well educated and skilled people."

Today Estonia is seen as perhaps the most successful and westernised of the former Soviet states. But the months following independence, when Elcoteq was trying to get established, were not easy as the country struggled to forge a market economy and shed its Soviet ways.

The main problem was the lack of legal infrastructure, which made everything from property ownership to employee contracts uncertain.

Finally to get around these difficulties Elcoteq Baltic - the name of the Estonian operation - at first had the Estonian ministry of economics as a 40 per cent shareholder. It provided the factory on the out-

skirts of Tallinn and acted as a de facto guarantor of the venture's success. The ministry later sold its stake and today the company is 70 per cent owned by Elcoteq Network and 30 per cent by Finnfund, the Finnish industrial investment unit.

There are sensitivities for Finnish companies investing in Estonia when 17 per cent of the Finnish workforce are unemployed, Europe's second highest unemployment rate after Spain.

But Mr Pippo stresses that without the competitiveness

provided by the Estonian unit, the group would never have been able to expand and create new jobs back in Finland. The product of a management buy-out from the Metra industrial group four years ago, Elcoteq Network has grown from 170 employees and one factory in 1991 to 1,700 employees and six factories - and five of those factories are in Finland. "We are a Finnish/Estonian company. Both sides support each other," Mr Pippo says.

The Baltic unit is an integral part of the Elcoteq network, but a much higher proportion of manual work is carried out there than at Elcoteq's other premises. Mr Pippo stresses that quality matches the Finnish factories and there is no need for products to be checked back in Finland. A sign of the confidence is that only two of Elcoteq Baltic's employees are Finns.

Mr Pippo is happy with the way things are going in Estonia and is looking forward to a profit from Elcoteq Baltic for the first time this year. The big difficulty, he says, is capacity. "We could double the number of our Estonian employees in a year if we could find the right facilities," he says.

The 40-company customer list includes Ericsson and Nokia - the Nordic region's two high-flying mobile phone giants - Electrolux, the household appliances group, and ABB, the Swedish-Swiss engineering company.

The success of these groups helps to explain Elcoteq Network's own spectacular growth, which has taken it from turnover of FM76.4m (E11.4m) in 1991 to FM462.5m last year and an estimated FM61m this year.

"We have been lucky. Many of our customers are in areas of fast global growth, such as telecoms, information technology, and electronic engineering," says Mr Pippo. He says the group has also benefited from an increased tendency among its customers to subcontract, so they maintain flexibility and keep abreast of the latest technology.

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## INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Trade figures are given in billions of European currency units (Ecu). The Ecu exchange rate shows the number of national currency units per Ecu. The nominal effective exchange rate is an Index with 1985=100.

	UNITED STATES				JAPAN				GERMANY			
	Trade balance	Current account balance	Ecu exchange rate	Effective exchange rate	Trade balance	Current account balance	Ecu exchange rate	Effective exchange rate	Trade balance	Current account balance	Ecu exchange rate	Effective exchange rate
1985	278.9	-174.2	-163.0	0.7623	100.0	226.2	73.5	84.5	180.50	100.0	242.7	22.5
1986	237.0	-140.8	-153.4	0.8933	61.4	208.9	94.2	87.2	165.11	127.7	246.5	53.5
1987	223.2	-116.1	-144.1	1.1541	71.8	197.5	83.7	76.5	165.53	198.8	254.4	40.0
1988	277.0	-103.6	-147.0	1.1541	67.0	218.7	79.8	87.0	161.32	147.0	272.6	61.4
1989	303.2	-99.3	-94.3	1.2017	70.0	220.0	82.7	92.5	151.04	147.0	310.1	63.2
1990	303.0	-79.3	-72.7	1.2745	68.7	220.0	80.0	92.4	164.44	143.7	327.3	51.7
1991	340.5	-53.5	-6.0	1.2391	65.7	247.6	83.3	92.4	150.7	143.7	339.5	16.6
1992	345.9	-65.2	-47.5	1.2957	64.4	254.8	102.1	90.4	164.05	150.7	322.0	31.4
1993	387.3	-98.7	-81.4	1.1703	66.3	300.0	120.8	111.1	180.31	181.0	338.8	-13.4
1994	432.3	-127.0	-127.9	1.1857	65.1	323.5	122.5	108.8	120.9	194.8	338.8	-17.4
4th qtr. 1984	110.8	-82.3	-35.1	1.2346	63.3	81.1	28.5	24.4	122.03	197.8	93.2	6.3
1st qtr. 1985	111.4	-32.6	-30.9	1.2619	62.7	82.0	27.7	22.8	121.19	202.1	94.4	11.5
2nd qtr. 1985	110.1	-33.1	-33.1	1.3178	59.0	87.5	29.1	23.4	111.37	223.3	96.9	12.4
3rd qtr. 1985					51.0			122.38	203.7		1.8502	131.7
October 1994	35.2	-10.8	n.t.	1.2544	62.6	25.7	8.4	7.2	123.44	197.1	30.7	3.4
November	26.6	-11.5	n.t.	1.2308	63.0	27.5	10.2	8.8	121.27	195.1	31.0	3.8
December	28.4	-12.0	n.t.	1.2124	64.0	25.8	8.9	8.6	121.44	198.6	31.5	2.0
January 1995	39.8	-22.0	n.t.	1.2455	64.3	28.7	8.4	7.8	123.32	195.1	30.8	-0.4
February	37.2	-10.7	n.t.	1.2455	63.3	27.8	8.5	7.0	117.89	211.3	32.0	3.6
March	37.4	-9.9	n.t.	1.3028	60.6	27.4	8.6	8.2	111.24	226.8	32.9	4.8
April	38.0	-11.1	n.t.	1.2278	59.7	25.0	8.8	8.2	111.24	224.4	32.1	4.1
May	37.8	-10.3	n.t.	1.3058	59.1	25.0	9.0	8.0	111.17	224.4	32.1	-0.1
June	38.8	-11.2	n.t.	1.3182	59.0	29.4	10.4	9.2	111.51	225.1	34.0	3.1
July	38.2	-11.5	n.t.	1.2954	58.1	25.8	7.8	7.2	116.38	217.2	34.0	-0.5
August	38.2	-8.9	n.t.	1.2954	51.2	26.1	8.4	9.1	120.28	220.8	34.0	-3.2
September					52.5	82.5			122.19	197.8	34.1	1.8502
October 1994	17.4	0.4	5.9211	111.4	108.7	-16.0	-5.4	144.30	100.0	124.4</td		

# Sin City benefits from cleaning up its act

Nevada is discovering there is more to an economy than sex and slot machines, writes Christopher Parkes

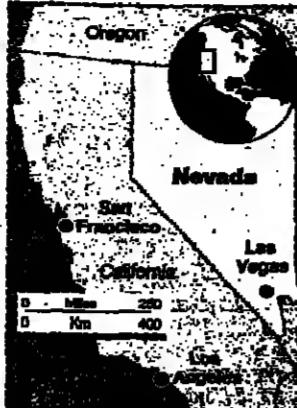
**T**here is a popular joke in quake-prone California that one of these days, when the Big One hits, Nevada's ample deserts are going to be transformed into some of the priciest beach front properties in the business.

While no-one can predict the shifts in the San Andreas fault, on which California's future may hinge, neither can anyone deny that the Nevadan economy is in the throes of an exhilarating upheaval.

There is a growing challenge to its supremacy as the gambling joint of the nation, while an extraordinary flood of immigrants is creating a boom atmosphere.

Since 1988, when Nevada and New Jersey were the only places where casino gambling was legal, a further two dozen states have moved in to the market, ensuring that the gambling is not going to yield such easy or pickings.

Meanwhile, demographic trends in the silver state refuse to settle down: a 1989 estimate that the population of Las



Vegas would reach 1.1m by the end of the century was topped this summer. According to Mr Michael Majewski, head of economic development for Las Vegas - home to two-thirds of the state's population - around 7,000 newcomers arrive each month. Most are job-seekers. Others, like the 10,000-plus pensioners who arrived from California last year, are looking for somewhere comfortable to sit out their nest-eggs.

The rate has slackened since last year, when, according to local real estate agents, Californians unsettled by riots, brush fires and mudslides were finally shaken out of their complacency and into the relative security of Nevada by the Northridge earthquake.

The housing market has also slowed. But local expert Mr Dennis Smith says new home sales are still more than 30 per cent higher than in 1993.

According to his "hotness index" - the number of residential building permits issued per 1,000 population - Sin City rates 24 compared with the nearest competition, in Atlanta and Phoenix, rated 12 to 14.

Mr Robert Potts, a University of Nevada Las Vegas forecaster who enjoys complaining that he never has anything but good news to report, says the proportion of the workforce employed in construction is twice the national average.

Other employment patterns also show how the state - which has effectively evolved economically only since the

war - has grown up askew. While 27 per cent of the US workforce is employed in services, the rate is 45 per cent in Nevada. Government employs 12 per cent, compared with 17 per cent elsewhere, and manufacturing accounts for a mere 4.6 per cent against 16 per cent for the nation as a whole.

Now, with a population of some 1.5m, the state is starting to show up on people's radar screens", in the words of Mr Peter Thomas, chairman of the Nevada Development Authority. When the Las Vegas head-count passed 1m, the local market reached the size considered critical for the so-called "big box" retailers to move in.

Although resort and gaming income is expected to continue growing for the near future - 20,000 new hotel rooms are due to open in the next 18 months - the authorities appear anxious to improve the economic mix. They have been encouraged by what they see as a weakening of California's attractions and have responded

by adding to Nevada's traditional appeal - the climate and sun income and corporate tax rates - a reduction from 7 per cent to 2 per cent in the sales tax payable on manufacturing equipment.

Sega, the Japanese electronic games group, which recently shifted its gaming division from California to a more "natural" setting in Las Vegas, is one of a cluster of businesses developing around the state's core earnings source, Uniglo, a workwear and uniforms maker, said it was attracted by the market and low costs.

There is also a growing base of back-office operations for financial institutions, which includes 650 card processing jobs at GE Capital and 500 places in car loan processing centre set up by California's Bank of America in the middle of the Summerlin residential project. Of the 33 newcomer companies which opened for business in the state last year, 17 were manufacturers.

They were not very grand: there was a plastic bag-maker and a snaks processor, for example. Local officials accept that an economy based on sex and slot machines is not the best environment to foster more elevated endeavour. According to Ms Karen Garaventa Baggett, of the state development commission, the meagreness of Nevada's academic and intellectual capital which militates against high-tech investments is a function of the relative youth of the universities, and "an issue we have to deal with".

The dean of the university medical school is already at work. He is busy raising funds with the aim of developing a medical research park which may draw newcomers to join Clone Manufacturing, a blood analysis equipment maker, and Timesh, which makes titanium mesh implants.

Meanwhile, the marketing man continues brushing up the state's image. One indication of their confidence is the search for cities willing to be twinned with Las Vegas. Sodom and Gomorrah need not apply.

## AMERICAN NEWS DIGEST

### Brazil M-way in private hands

A private sector management company today takes control of Brazil's most important motorway, the Via Dutra, which links the country's two biggest cities of São Paulo and Rio de Janeiro.

It is the first road the federal government has transferred to the private sector since laws earlier this year ended the government's monopoly on many public services.

Dutra, which carries about 20,000 vehicles a day, will be managed by Camargo Corrêa and Andrade Gutierrez, two Brazilian construction companies, under a 25-year concession. The companies intend to spend about \$15m in the next six months on road improvements, resurfacing and better signposting. A toll of about \$10 will then be levied for the full 250 miles which separate the two cities.

Brazil's roads are in extremely poor repair, victims of the government's budget problems in the last decade. As well as potholes and bad signposting, motorways often lack central barriers. There were more than 8,000 accidents on Dutra alone last year.

Angus Foster, Rio de Janeiro

### Ecuador widens currency band

Ecuador yesterday widened its exchange rate band by 6.3 per cent to a maximum of 2,866 sucres to the dollar to allow for increased depreciation of the currency amid continuing political uncertainty.

Dollar-buying by investors seeking a foreign currency hedge amidst political uncertainty over the government's economic policy, led the sucro to depreciate by nearly 5 per cent in the last two months, breaking the previous band limit.

Officials said that the adjustment was to counter speculation and bring down interest rates - interbank rates shot up to 90 per cent on Friday.

President Sixto Durán Barreiro is still battling a government corruption scandal over the misappropriation of public funds, while a crippling energy crisis has led to power shortages of up to nine hours a day.

Industry representatives say the series of crises this year make the government's economic growth target of 3.5 per cent incredible.

Raymond Colitt, Quito

### Terrorist arrested in Mexico

Mr Enrique Haroldo Gorriarán Merlo, one of Latin America's best-known terrorists, was being questioned in Buenos Aires yesterday after being arrested in Mexico over the weekend and immediately extradited to Argentina. Mr Gorriarán Merlo, who as recently as 1989 led an attempted coup against the Argentine government, also has had strong connections with guerrilla groups in Peru and Nicaragua.

In the 1970s, Mr Gorriarán Merlo was a leader of the leftist People's Revolutionary Army, one of the most violent of terrorist groups which battled Argentina's military dictatorship during the notorious "dirty war".

In 1992, Argentine President Carlos Menem accused Mr Gorriarán Merlo of being responsible for a series of bomb attacks in Buenos Aires.

Matthew Domon, Buenos Aires

### Royal visit for Argentina

Princess Diana, estranged wife of the heir to the British throne, Prince Charles, will pay her first official visit to Argentina next month, Buckingham Palace said yesterday.

The trip signals a further warming of relations between two countries which fought a war in the south Atlantic in 1982 over the Falkland Islands.

Reuter, London

## Peru may tender debt it bought back last year

By Stephen Fidler in London, Sally Bowen in Lima and Lisa Bransten in New York

The Peruvian government is expected to use an unusual feature of its debt agreement with its leading bank creditors to legitimise a controversial debt buyback carried out on its behalf over the last year, bankers said yesterday.

They said as much as \$1.4bn face value of the debt, purchased secretly by Swiss Bank Corporation apparently on the government's behalf, would be tendered in a Dutch auction.

This is one of four options open to creditors under the agreement in principle, agreed with a Citibank-led creditor committee late on Friday, which will clear up 12 years of interest payments arrears. The other options allow bank loans to be converted into bonds.

Bankers said they expected the government to set a price

at the auction at which Swiss Bank would tender its debt without encouraging other banks to do the same.

The agreement covers some \$4.4bn of debt principal, with interest arrears that would bring the total past \$10bn.

In the secondary market yesterday, the price of Peruvian debt fell in New York trading from a high of 7.17 per cent of face value to 6.6% at midsession.

Traders said this was due to disappointment at the settlement on overdue interest.

Bankers said overdue interest on principal would be packaged into bonds carrying an interest rate of 4% percentage points over three-month Libor, while interest on interest would be charged at 2% per cent non-compounded.

The announcement of the debt agreement was broadly welcomed in Peru. Most economists and bankers are high-lighting the positive macro-eco-

nomic effects of the agreement. Peruvian country risk - still perceived as high despite buoyant growth, political stability and the virtual ending of terrorism - should be substantially reduced. Fresh financing flows should also mean a fall in high domestic interest rates.

So far there have been no official estimates of the upfront costs.

Apart from the \$225m downpayment required on closure of the deal - possibly next July - Peru will need to put up collateral for bonds and guarantees on interest payments.

Ms Silvia Charpentier, a former chief commercial debt negotiator for Costa Rica now based in Lima, said Peru could be looking at annual payments of anything between \$200m and \$500m, depending on the auction.

Mr Newt Gingrich, the Speaker, and Mr Arney had previously resisted change to the controversial issue of the relationship between lobbyists and members, partly on the grounds that it could distract from the social policy legisla-

and Mr Arney appear to favour less stringent measures.

The House leadership, however, may push for the adoption of a controversial amendment that would ban any organisation receiving federal funds from lobbying the government or congress.

That would cover many pressure groups and institutions ranging from several national endowments (for the arts, science and humanities) to non-commercial broadcasting and social policy organisations.

Several Republican freshmen, disappointed with the extent of congressional reform to date, had threatened to introduce their own gift and lobbying bills in defiance of the leadership. For their part the Democrats in the House will press for adoption of the Senate code, in the hope that a potentially unusual left-right coalition could embarrass the Republican leaders.

## Republican leaders concede to lobbying and gift reform

By Jurek Martin in Washington

Republican leaders in the House of Representatives have made a clear concession to new conservative congressmen by agreeing to schedule votes by mid-November on gift and lobbying reform.

Congressman Dick Arney, the majority leader, said that similar reforms passed this summer by the Senate would "serve as a starting point for our efforts", but saw nothing wrong with the House and Senate adopting different codes of conduct. He also promised that the House would take up the larger issue of campaign reform in the New Year.

Mr Newt Gingrich, the Speaker, and Mr Arney had previously resisted change to the controversial issue of the relationship between lobbyists and members, partly on the grounds that it could distract from the social policy legisla-

tion to which Republicans are committed.

By contrast, the Senate voted to ban its members from accepting any gift worth more than \$50 a time, or \$100 over a year, from a single source. It also prohibited free travel and entertainment. Mr Gingrich

Gingrich: had resisted change

to

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committed.

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## NEWS: INTERNATIONAL

## Mirages and oases in Middle East business

Julian Ozanne samples the views of world businessmen at the Amman economic summit

One of the sessions at the Middle East and North Africa economic summit in Amman yesterday was entitled: Is the Middle East open for business? More than before, but not enough, seemed to be the answer.

A year after an economic integration drive for the region was launched in Casablanca, the business community is starting to express confidence in a more attractive climate.

However, over the past two days many of the 1,500 delegates gathered in the Jordanian capital have stressed that further moves towards political pluralism, a strengthening of economic liberalisation programmes and the development of better instruments of private sector guarantees and financing schemes remain critical to attracting investment.

"Everything considered, the region is more attractive now than a year ago and it deserves a better reputation than it has in the international business community," said Mr Percy Barnevick, chief executive of Asea Brown Boveri, the Swiss-Swedish engineering group. "But economic reform must be speeded up because of the competition for world capital."

Sir William Ryrie, vice chairman of Baring Holding Com-



Peace process boosts confidence: Warren Christopher with his Amman counterpart yesterday

pany, the financial services group, said the Middle East had largely missed out on the massive flows of capital to emerging markets in the past three years because of continuing restrictions, red tape and lack of information.

Mr Ferdinand Piech, chairman of Volkswagen, said healthy economic developments were being undermined by continuing protectionist

regimes which closed off markets.

And water companies said Middle East governments would have to price water more economically if they wanted to attract private-sector participation and find ways to create better packages of political and commercial risk guarantees.

Nevertheless, many of the executives in Amman were

confident about increased business in the wake of economic liberalisation and the unfolding Arab-Israeli peace process.

A number of significant joint ventures have been announced in the past year including a \$1.2bn Israeli-Egyptian oil refinery in Alexandria and a \$50m Israeli-Jordanian joint venture to produce bromine on the Jordanian side of the Dead Sea. Mr Piech said Volkswagen's

\$800m joint venture with an Israeli company to produce magnesium was "a demonstration of our confidence in the peace process". ABB said it had 30 investment projects worth \$200m in the pipeline and had recently established two companies for contracting and assembly in Jordan.

Mr Andrew Stone, managing director of Marks and Spencer, the UK retailing company, said a number of joint ventures had been set up between Israeli, Jordanian, British and Palestinian companies to supply garments to the British company. He said although they were commercial problems in the short term, Marks and Spencer felt it was laying the groundwork for long-term commercial success.

However, Amman, like Casablanca, has demonstrated the lingering Arab hostility to doing business with Israel and the fact that the peace process lacks a regional consensus.

Mr Yassir Arafat, chairman of the Palestine Liberation Organisation, and Mr Yitzhak Rabin, the Israeli prime minister, staked rival claims to Jerusalem in their opening speeches and Jordan's King Hussein publicly rebuked Egyptian foreign minister Amr Mousa, who cautioned Arabs

about rushing to do business with Israel.

However, Qatar foreign minister said last night that a letter of intent would be signed today to supply Qatari natural gas to Israel.

The Palestinians also forcefully pointed out that any talk of moves towards regional co-operation and open borders was futile, given Israel's frequent closure of its borders to the Palestinian territories which prevent the movement of goods and people.

Mr Mair Laiser, president of Clal Industries, the Israeli diversified holding company, said Israeli businessmen were ready for a surge in activity with the Arab world but were concerned about the continuity of policy in a region of dictators and absolute monarchs.

"One man can still change everything and we still need to be convinced that peace is here to stay and there will be long-term stability for investment," he said.

Mr Eberhard Brodbeck, senior vice president of Germany's Commerzbank, said: "There is a pattern of improvement and a gradual increase in activity. In the Middle East it is always tomorrow, tomorrow, but this does not stop us doing little things today."

By Michaela Wrong in Amman

Tanzania's first attempt at multi-party democracy after 30 years of single-party rule teetered on the verge of collapse yesterday, undermined by administrative incompetence and the logistics of organising a poll in East Africa's largest country.

After hours locked in crisis talks, Mr Lewis Makame, chairman of the national electoral commission, declared the chaotic presidential and parliamentary vote in Dar es Salaam, the country's main city, null and void and said a rerun would be staged some time next week. He did not name a day.

Mr Makame also confirmed reports of administrative problems in the countryside, which has shaky communications with the capital, but said voting would be extended through yesterday and today rather than staged afresh.

Opposition supporters had predicted that the CCM would not hesitate to use the same tactics on the mainland if Mr Mrema showed signs of winning what is expected to be a close contest against Mr Benjamin Mkapa, the CCM candidate.

Seventeen donor countries have denounced "discrepancies" in the figures for the Zanzibar polls, which officially returned CCM president Salmin Amour to power for another five years, and are asking for them to be checked and corrective action taken if necessary.

the tune of \$15m, who warned that the government would not have the funds to pay for a completely new ballot.

Although most residents believed incompetence as much as political manipulation was involved, the latest confusion has added to a growing mood of cynicism in Dar es Salaam, where Mr Augustine Mrema, the opposition candidate, has won enthusiastic support for his campaign to clean up the Chama Cha Mapinduzi (CCM) party's administration.

Electors staged a week earlier on the islands of Zanzibar had already raised questions about whether the CCM was genuinely ready to surrender power, with even many party loyalists convinced the party rigged the poll when the Civic United Front, campaigning for greater autonomy for the archipelago, looked in danger of winning.

Opposition supporters had predicted that the CCM would not hesitate to use the same tactics on the mainland if Mr Mrema showed signs of winning what is expected to be a close contest against Mr Benjamin Mkapa, the CCM candidate.

The opposition had called for the entire vote to be cancelled, arguing that it had been too botched to count as free and fair. But the commission may have been influenced by donor nations, funding the polls to

## INTERNATIONAL NEWS DIGEST

## Arab League in financial crisis

The Arab League is facing a severe financial crisis as member states are either refusing or are unable to pay their annual subscriptions, according to officials at its Cairo headquarters. The organisation has written to its 500 permanent employees to apologise for not being able to pay their salaries from October until cash flow improves.

Mr Mohamed Al Said, head of finance and administrative affairs at the League, told the Egyptian daily Al-Ahram over the weekend that total non-disputed arrears were more than \$90m and non-payments this year will deprive the League of \$3m, or 38 per cent of the annual budget.

Most of the arrears have been built up by defaulting countries such as Iraq, Sudan and Somalia, which say they cannot afford to pay. Other countries, such as Tunisia, Morocco and Lebanon, are paying less than their agreed annual contributions, which they argue need to be revised downwards.

Iraq's invasion of Kuwait in 1990 and progress towards Middle East peace with Israel has left the Arab League divided and confused as well as short of funds. Established in 1945 to strengthen Arab ties, it has been unable to stage a full summit since the Gulf War.

James Whittington, Cairo

## Kenya aid pledge delay

New pledges of aid to Kenya will probably be postponed until next year because of delay in reaching agreement with the International Monetary Fund, diplomats said yesterday.

"A donors' consultative group meeting in November in Paris would be useless if the IMF is not impressed by the progress of economic and political reforms," a Western diplomat said.

The diplomat said the earliest consultative group meeting on Kenya's economic progress as being held in January next year after a December review of outstanding issues. That would mean a further delay in providing much of the \$800m pledged last year, but not disbursed because of what donors see as Kenya's hostile political environment. Usually Kenya's donors meet in November to pledge new aid.

The Economic Review magazine said yesterday Kenya could not negotiate for new programme and project aid because money pledged in 1983 and 1984 had not been used. Government officials said Kenya has received only \$200m of the \$800m pledged in Paris last year.

Reuter, Nairobi

## S Africa plea on generals

South Africa's last white rulers said yesterday that former generals accused of the murders of 13 blacks should be given temporary exemption from prosecution like many ministers in the present government.

The National party of South African Deputy President F.W. de Klerk said the generals played a crucial role in the peaceful transition to black majority rule. They were entitled to the same exemption under the constitution as everyone else.

White conservatives earlier accused President Nelson Mandela's ANC-led government of a witchhunt in the planned arrests of a former defence minister and 10 senior officers over hit-squad killings in 1987. "This could lead to a national crisis, we are worried at the timing. We believe there is a political motive behind the action," said Mr Flip Buys, chief secretary of the right-wing Freedom Front.

Reuter, Johannesburg

## Mahathir call on landing rights

Asia-Pacific nations must adopt a common stand in negotiations with the US and Europe over landing rights, Dr Mahathir Mohamad, Malaysia's prime minister, said yesterday. Speaking to the International Air Transport Association (Iata) annual meeting in Kuala Lumpur, Dr Mahathir criticised developed countries for closing their domestic aviation markets while preaching the virtues of global free trade. It was pointless for the US to "single-mindedly pursue 'open skies' policies... while keeping its domestic market closed to foreign competitors."

Mr Pierre Jeanniot, director general, expected world airlines to make a net profit of \$5.7bn on their international scheduled services this year, against last year's \$1.8bn. In the previous four years, the airlines lost \$15.6bn.

Michael Skapinker, Aerospace Correspondent, and Reuters

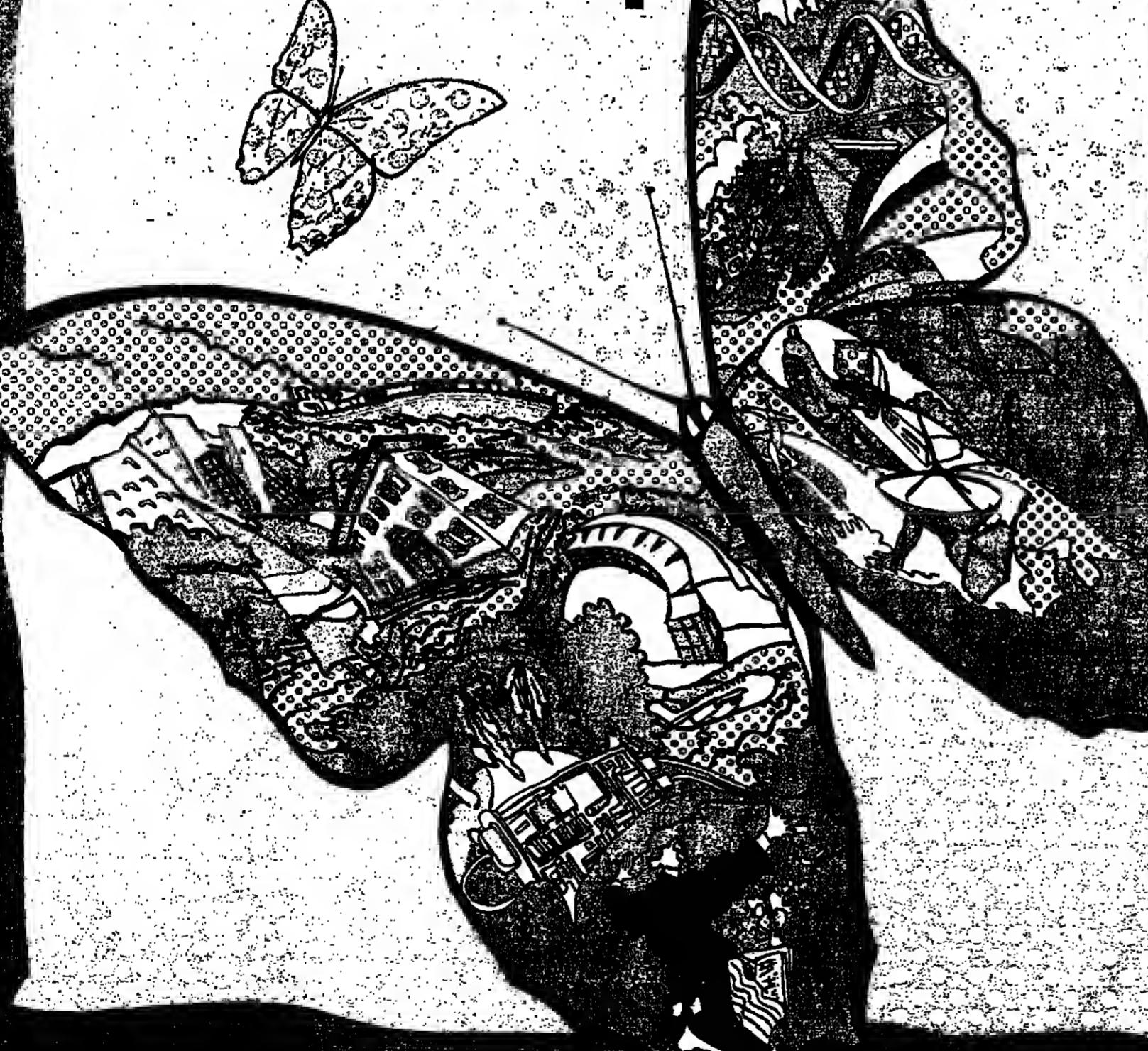
## Nigerians face death sentence

A military-appointed tribunal in south-eastern Nigeria yesterday sentenced five people to death on charges of murdering four leaders of the oil-producing Ogoniland, witnesses said. The same court in the town of Port Harcourt will deliver a separate judgment today on Ogoni minority rights leader Ken Saro-Wiwa and four others, who are facing similar charges.

Reuter, Lagos

WHERE LIFE MEETS BUSINESS: IN THE NORTH-WEST OF GERMANY.

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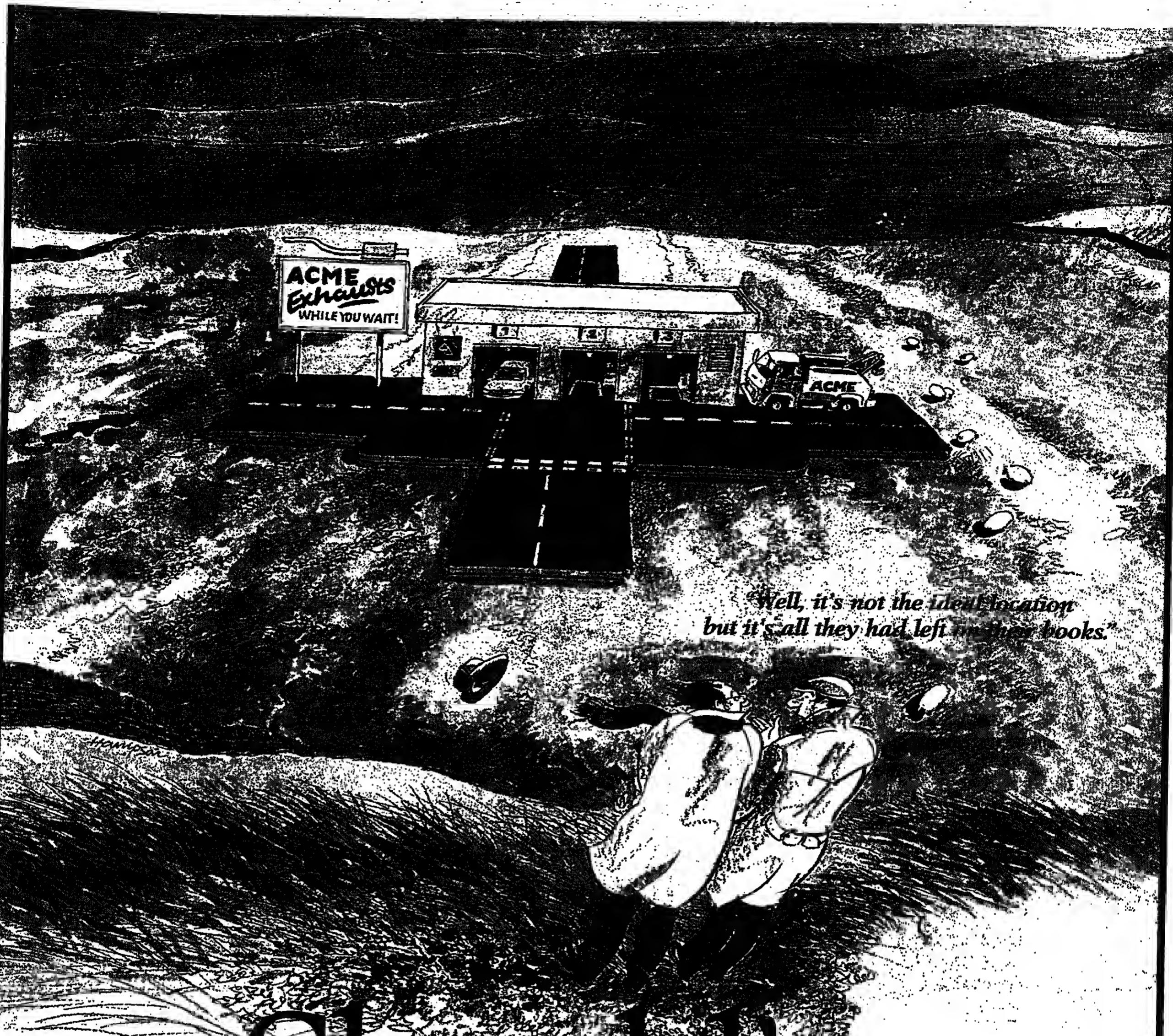
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## NEWS: ASIA-PACIFIC

## S Korean president denies he had slush fund cash

By John Burton in Seoul

South Korean President Kim Young-sam yesterday said he did not personally receive any money for his 1992 election campaign from an illegal slush fund maintained by Mr Roh Tae-woo, his predecessor and political ally.

But Mr Kim did not rule out the possibility that ruling party funds used in his campaign might have come from Mr Roh without his knowledge.

The president was responding to opposition charges that Mr Roh secretly helped finance his successor's election.

Mr Roh admitted on Friday that he had amassed a \$650m (£411m) secret fund from corporate donations during his term between 1988 and 1993, with some of the money used to finance the ruling Democratic Liberal party.

The revelation threatens to embarrass Mr Kim, who has promoted an aggressive anti-corruption campaign while in office. However, Mr Kim has been criticised for allegedly protecting his predecessor from corruption investigations involving defence contracts awarded during the Roh administration.

Mr Kim has also blocked the prosecution of Mr Roh for his alleged role in the former military government's violent suppression of the 1980 uprising in the city of Kwangju, which killed more than 200 people.

Mr Kim said yesterday he was committed to conducting a "thorough probe" of Mr Roh's slush fund. "I have no intention of compromising on the matter. A fair and just investigation shall be made without consideration for personal interests."

But with the ruling party refusing to reveal the financial sources for Mr Kim's 1992 election campaign, the three opposition parties called on the president to provide detailed information on the issue.

The opposition parties also attacked one another for allegedly receiving money from Mr Roh in his effort to gain protection from political vendettas.

Meanwhile, prosecutors said they would soon question the chairman of Hanbo, a steel and construction conglomerate, about claims he had helped launder funds from Mr Roh's hidden bank accounts.

## Japan's judiciary orders dissolution of Aum sect

By William Dawkins in Tokyo

Japan's judiciary yesterday reacted with unusual speed in ordering the dissolution of Aum Shinrikyo, the mystical cult, on the grounds it tried to murder thousands of Tokyo commuters last March.

Tokyo district court issued the order, four months after Mr Yukio Aoshima, the city's governor, filed a petition on taking office to disband the cult.

That is a fraction of the time usually taken by legal cases and is the first occasion in post-war history a court has commanded a religious body to disband on the grounds of organised crime.

The ruling won instant praise from government ministers. Mr Hiroshi Miyazawa, justice minister, saluted the speed of the ruling and promised it would be implemented swiftly.

The dissolution of Aum may help

to ease Japanese consumers' loss of confidence, believed by many economists to be a factor in the continued decline in retail sales and the prolonged stagnation of the world's second largest economy.

The attack, in which 11 people died, was seen as a shocking break with Japan's peaceful social consensus.

Rumours have since abounded in Japan's popular press that the trial of Mr Shoko Asahara, the sect's

leader, will tempt Aum followers to launch another attack.

Yesterday's decision paves the way for Aum's buildings and assets to be placed under the charge of court-appointed liquidators.

Aum has the right to appeal to the Tokyo High Court, which is likely to uphold the ruling. At that stage, liquidation can begin even if Aum wants to make another appeal at the Supreme Court.

Mr Seishi Kanetsuki, presiding

judge in the Tokyo district court, yesterday accepted city prosecutors' allegations that Aum had produced large amounts of sarin, a lethal nerve gas, on Mr Asahara's instructions.

Mr Kanetsuki did not accept Aum's claim that its main headquarters, in the village of Kamikiri near Mount Fuji, was used for making agricultural chemicals.

The Aum buildings contained equipment and materials for mak-

ing chemical weapons, the judge said.

Yesterday's ruling makes it even less likely that Mr Asahara will be found innocent of the six charges of murder - for which the penalty is death - attempted murder, abduction and production of illegal drugs.

Even before yesterday's ruling, he had scant chance of walking free, since the Japanese judiciary gives a conviction in 98.8 per cent of prosecutions mounted by the state.

## Postmasters who beat the banks and deliver votes

**B**eset by problems that undermine their operations around the world, Japanese banks are engaged in an increasingly fierce struggle at home with a titan among financial institutions.

The post office, in most countries an innocuous provider of necessary, if rather dull services, plays a very different role in Japan. It is in effect the country's, and probably the world's, largest bank. As the leading collector of the nation's savings it has an unrivalled pre-eminence among financial institutions.

Commercial banks are increasingly unhappy that a state-run bank should dominate the market in such a way. They are even more upset that the post office enjoys its position thanks not to its own special efficiency or effort, but largely to administrative fiat.

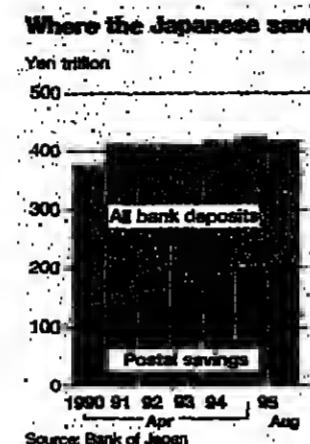
The chorus of complaints against the unfair competition posed by the postal savings system has grown this autumn, as commercial banks' other problems have intensified. And last month the debate took centre stage in the campaign for the leadership of the Liberal Democratic party.

Mr Kim said yesterday he was committed to conducting a "thorough probe" of Mr Roh's slush fund. "I have no intention of compromising on the matter. A fair and just investigation shall be made without consideration for personal interests."

But with the ruling party refusing to reveal the financial sources for Mr Kim's 1992 election campaign, the three opposition parties called on the president to provide detailed information on the issue.

The opposition parties also attacked one another for allegedly receiving money from Mr Roh in his effort to gain protection from political vendettas.

Meanwhile, prosecutors said they would soon question the chairman of Hanbo, a steel and construction conglomerate, about claims he had helped launder funds from Mr Roh's hidden bank accounts.



### LOSSES HIT PAY-OUT TO DAIWA

Daiwa Bank is to receive less money from Japan's postal insurance system because its huge losses on US treasury bond trading, Gerard Baker writes

post office this year, of which Y1,000bn is scheduled to be allocated to trust banks. Daiwa Bank, though not formally a trust bank, is unique among Japan's other banks in having a trust banking licence.

Mr Haruki Matsuno, vice-minister for posts and telecommunications, said yesterday that bureaux with responsibility for allocating funds from postal insurance had decided to cut the amount going to Daiwa Bank by 10 per cent for the rest of the financial year ending next March. The decision requires finance ministry approval but it is thought unlikely the ministry would overrule the bureaux' decision.

Accumulated postal insurance worth Y12,400bn (£77.1bn) is being managed by the

post office this year, of which Y1,000bn is scheduled to be allocated to trust banks. Daiwa Bank, though not formally a trust bank, is unique among Japan's other banks in having a trust banking licence.

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The bank has been losing business from both public and private-sector institutions since it announced the losses last month.

It is being investigated by US and Japanese authorities, who have expressed concern at the bank's failure to report the losses as soon as they were discovered.

Last week the post office reported total outstanding savings of Y206,000bn (£12.82bn) in deposits - a sum larger than the gross domestic product of Germany. It now holds a third of all the public's money deposited in financial institutions - up from less than 25 per cent just five years ago. Its total deposits are five times those of the largest commercial bank.

In the current climate of uncertainty about the health of Japan's commercial banks, for many savers the post office's attraction as a risk-free place to park their money has grown considerably.

But aside from the obvious security it offers, the post office enjoys exclusive advantages. Its earnings are not liable to corporate taxes; it is not required to pay premiums towards the national system of deposit insurance, and it has a branch network that dwarfs its rivals - with 24,000 branches against 1,000 outlets of Suntory, the commercial bank with the largest network.

Most important, it is able to offer its savers higher interest rates, for the simple reason that it does not have to concern itself with making a profit. It sets its rates 0.9 per cent above those offered by commercial banks.

The reason for this extra-

ordinary competitive advantage is rooted in the country's financial history.

The postal savings system, established in 1875, came to occupy its central role in the economy after the second world war. In an era of regulated interest rates its function was simple - to provide cheap finance for public investment. It raised money from the public at rates that were low, but slightly higher than those at the commercial banks, and channelled it to the government at rates lower than the prevailing bond market rates.

With the gradual deregulation of market interest rates in the 1980s, though, post office

savings rates rose to the level of bond yields, and the case for the post office withered away.

But the rules favouring it did not. Neither did the post office itself. On the contrary, it flourished.

The authorities have responded to criticism by stepping up the pace of deregulation. This month, the latest and potentially the most important liberalisation came into effect. Banks are now permitted to compete with the post office in its most attractive product - 10-year savings.

This particularly handsome account offers investors savings rates consonant with 10-year interest rates, that is,

very high ones. But those rates are, in effect, applied to short-term deposits, as customers can withdraw money with no penalty. Ninety per cent of all postal savings are in this sort of account.

From this month other financial institutions are permitted to offer the same account. Johnman Shinkin, one of Japan's more innovative and successful financial institutions, immediately launched its own 10-year account - with startling success. In the first two days, the company received more than Y50bn in deposits. It estimates that about 28 per cent of the new accounts came from post office withdrawals.

But its management acknowledges that under present rules competing with the post office is a difficult proposition. "The post office has faced losses and crises in the past, but the government has simply said it cannot be allowed to go bankrupt - so it is given extra financial assistance. This seems likely to continue to be the pattern," says Mr Toshiyuki Yoshiwara, director of Johnman's corporate planning division.

In helping secure Mr Hashimoto's victory, the postmen seem to have awarded themselves another franchise for several more years of unchallenged growth. In the meantime the hard-pressed banks will continue to cry all the way to the post office.

they knew the effects on the health of Minamata residents.

Last June, Premier Tomiichi Murayama apologised as an individual politician, angering victims who want the government to accept responsibility.

The victims are also seeking an official apology by the government, which has consistently denied responsibility. The patients blame local and central government authorities for not stopping the dumping until 1983 even when, they say, they knew the effects on the health of Minamata residents.

Mr Koken Nosaka, chief cabinet secretary, said yesterday the Environment Agency will co-ordinate the plan: the government and victims had moved significantly nearer final settlement, he added.

The government's plan consists of a scheme allowing it to avoid direct compensation. Along with the Kumamoto provincial government, it plans to

set up a fund to lend Chisso low-rate loans. The money will in turn be paid to the victims by the chemical sector.

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## US envoy seeks to support Afghanistan peace initiative

Ms Robin Raphael, a US assistant secretary of state, is due to end a three-day visit to Afghanistan today, as Washington steps up its support for a troubled United Nations peace effort.

Ms Raphael has met leaders of different Afghan factions who are at war with each other, apparently to convey US support to be brokered by Mr Mahmood Mestiri, the personal envoy of Mr Boutros Boutros Ghali, UN secretary general.

The initiative takes place to the backdrop of a recent military build-up around Kabul, the Afghan capital, where the Taliban Islamic militia are gathering to prepare for a final assault on the city. The Taliban are trying to oust Mr Burhanuddin Rabbani, the nominal president of Afghanistan, who has lost control over large parts of the country that are now ruled by warlords opposed to him.

Before Ms Raphael's visit, the government in Kabul this week again accused neighbouring Pakistan of supporting the Taliban. The government is trying to seek international condemnation of Pakistan, though Islamabad denies the charge.

The recent successes of the Taliban have strained relations between Kabul and Islamabad. Pakistan recently shut its embassy in Kabul following a mob attack on the building in which an embassy worker was killed and many other officials including the ambassador were severely injured.

But the Taliban seem during the past year to have organised a war machine backed by time-worn MIG-19 fighters and multi-barrelled rocket launchers. Their leaders show little proof of having a clear concept of future government other than professing strict Islamic tenets such as confining women to their homes and imposing the teachings of the sharia (Islamic law) in daily life.

The troubles between Afghanistan and Pakistan are just one indication of the complexity of the dispute that has involved other countries in the region.

Iran remains concerned over the Taliban offensive and suspects that Pakistan is supporting them, western diplomats say. Moreover, many analysts are concerned over possible connections between Afghan mujahideen groups and Islamic

factories in some of the central Asian former Soviet republics, where the growth of fundamentalism is a matter of concern.

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**IN BRIEF****Profit warning hits ISS shares**

ISS of Denmark, the world's largest contract-cleaning group, warned that 1995 profits would fall below last year's level because of continuing problems in its US and German units. Operating profits would fall 10 per cent from 1994 and earnings per share would be 20 per cent lower, it said. Its shares fell 12.5 per cent to Dkr125. Page 18

**Netscape announces deep price cuts**  
Netscape Communications, the leading US Internet Software Company, slashed the prices of its server software for electronic commerce and communications in a bid to speed up the adoption of its products. Page 20

**Novell quits software applications market**  
Novell, the leading personal computer networking software company, said it would withdraw from the market for PC applications programs and planned to sell its business applications division. Page 20

**Sherritt to spin off Cuban interests**  
Sherritt, the Canadian metals and fertiliser company, one of the biggest foreign investors in Cuba, plans to expand and diversify its operations on the Caribbean island through a restructuring that will spin off its Cuban interests into a separate public company. Page 20

**Deutsche Bank arm enters South Africa**  
Deutsche Morgan Grenfell, the investment banking arm of the Deutsche Bank group, has bought a 50 per cent stake in Iver Jones, Roy & Co, one of South Africa's leading stockbrokers. Page 21

**Sumitomo Chemical returns to profit**  
Sumitomo Chemical, Japan's largest producer of fine and agrochemicals, reported a return to profit for the six months to September and forecast continued recovery for the rest of the year. Page 21

**Consortium to buy electricity distributor**  
Solaris, the second electricity distribution company to be privatised by Australia's Victorian state government, is to be sold to a consortium for A\$950m (US\$716.7m). Page 21

**Further newspaper price rises predicted**  
The newspaper market, where prices have almost doubled in the past year, has not reached its peak, according to Mr Hugh Fletcher, chief executive of Fletcher Challenge, the New Zealand pulp, paper and product group. Page 21

**Trafalgar House sells North Sea platform**  
Trafalgar House, the UK engineering group, sold the Emerald Producer, the ill-starred North Sea oil field platform which may have cost its three successive owners more than £200m (\$316m) combined. Page 22

**RTZ to sell US Silica for up to \$140m**  
RTZ, the world's largest mining group, announced the sale of its US Silica subsidiary to D. George Harris & Associates, a US specialty chemicals group, for a maximum consideration of \$140m. Page 22

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FRANKFURT (cont)			
Fls	22	Bancass Comp	502 + 34
BASF	311 + 9.5	Hewes	333.5 + 18.5
Bayer	270.2 + 12.5	MetLife Record	288.1 + 14.5
SAP AG	219.2 + 11.5	Microsoft	121.5 + 10.5
Beiersdorf	442 + 15.5	URG Local	307 + 23
Pfaltz	622 - 12		
Porsche	751 - 33		
Wels	214 - 33		
NEW YORK (cont)	314 - 30		
Lupehoff (cont)	214 - 26		
Fls	31 + 105	Citco	600 + 30
Beiersdorf	19 + 214	Nippon Shokuh	670 + 28
Pfaltz	204 + 26	Nishitetsu Ind	860 + 28
Tempo Inc	1334 + 24	Yusen Corp	524 + 18
Pfaltz	204 - 23	Pfaltz	755 - 23
Beiersdorf	204 - 23	Yusen Komo (cont)	500 - 23
Wels	214 - 33		
Fls	214 - 33		
Lupehoff (cont)	214 - 26		
Fls	31 + 105	Engels Int'l	132 + 0.12
Beiersdorf	19 + 214	New York Int'l	125.5 + 0.5
Pfaltz	204 + 26	Perograp Int'l	0.55 + 0.5
Tempo Inc	1334 + 24	Sheld Int'l	1.05 + 0.175
Pfaltz	204 - 23		
Beiersdorf	19 + 214		
Pfaltz	204 - 23		
Fls	214 - 33		
Lupehoff (cont)	214 - 26		
Fls	31 + 105	Chicopee Comp	515 - 0.5
Beiersdorf	19 + 214	Sheld Int'l	2.75 - 0.175
Pfaltz	204 - 26	Sheld Int'l	2.75 - 0.175
Tempo Inc	1334 - 23		
Pfaltz	204 - 23		
Beiersdorf	19 + 214		
Pfaltz	204 - 23		
Fls	214 - 33		
Lupehoff (cont)	214 - 26		
Fls	31 + 105		
Beiersdorf	19 + 214		
Pfaltz	204 - 26		
Tempo Inc	1334 - 23		
Pfaltz	204 - 23		
Beiersdorf	19 + 214		
Pfaltz	204 - 23		
Fls	214 - 33		
Lupehoff (cont)	214 - 26		
Fls	31 + 105		
Beiersdorf	19 + 214		
Pfaltz	204 - 26		
Tempo Inc	1334 - 23		
Pfaltz	204 - 23		
Beiersdorf	19 + 214		
Pfaltz	204 - 23		
Fls	214 - 33		
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Lupehoff (cont)	214 - 26		
Fls	31 + 105		
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Pfaltz	204 - 26		

## INTERNATIONAL COMPANIES AND FINANCE

## ISS shares fall on profit warning

By Christopher Brown-Humes  
in Stockholm

ISS of Denmark, the world's largest contract-cleaning group, warned yesterday that 1995 profits would fall below last year's level because of continuing problems in its US and German units. Operating profits would fall 10 per cent from 1994 and earnings per share would be 20 per cent lower, it said. ISS's shares fell Dkr18 - or 12.5 per cent - to Dkr142.5.

The warning comes little

more than two months after the group had suggested the worst of its difficulties in the US and Germany were behind it.

It had hoped to maintain earnings per share at last year's level. The main problems in both countries have been contract losses and narrower margins.

In Norway, savings have not compensated for the loss of a number of important contracts. The group has additionally been hit by disappointing results from a new sales cam-

paign and poor results from a laboratory associate.

It expects its 1995 North American operating results to fall as much as \$12m below last year's level.

In Germany, the group said tough price competition and management upheaval had helped to undermine its performance. This would lower 1995 operating profits from its German unit, from Dkr18m (\$6.9m) last year.

ISS's first-half profits sank 38 per cent from Dkr235m to

Dkr142m, partly because of severance, and restructuring costs linked to the US and Germany and partly because of the weak dollar. In the same period, turnover fell from Dkr7.25bn to Dkr6.97bn and operating profit dropped from Dkr301m to Dkr271m.

ISS said new management had been installed in both countries and further restructuring initiated. It added that activities outside these countries continued to develop satisfactorily.

## A new broom with the know-how

Hilary Barnes looks at the challenges facing ISS's new chief executive

**M**r Waldemar Schmidt, who this month took over as chief executive of ISS International Service Systems, Denmark's international cleaning group, has no hesitation in admitting he has a hard act to follow.

He succeeds Mr Poul Andreassen, the flamboyant and visionary manager who in the 33 years of his reign built up ISS from a small domestic cleaning business into the world's leading company in its field, with more than 120,000 employees in Europe, Brazil, North America and east Asia. The change was never going to be a smooth affair. To start with, after the acquisition in May this year of the ESGO Group, the east Asian cleaning concern with 10,000 employees and a turnover of \$50m, the changeover was brought forward by six months, in order to give Mr Schmidt full control over the integration of this big new acquisition.

Other problems arose because Mr Schmidt was one of two internal candidates for the top job. The other was the former manager of ISS Inc in New York, Mr Henrik Slipager, who resigned last year when he was passed over.

Several other senior staff, who either backed the wrong horse or felt the job would not be the same without Poul Andreassen at the helm, have also left. The most notable departure was Mrs Lise Friis, the long-standing group finance manager.

The hand-over was further complicated by the departure, just days before Mr Schmidt took over, of Mr Denis Spina, who had headed ISS Inc in New York for the past year - a matter which had Mr Schmidt crossing the Atlantic twice within a week.

He arrived home the second time, - kept going, he says, merely on adrenaline - for the presentation of his new management team. The most important colleagues on the management board include Mr

Sven Ipsen, director of ISS Scandinavia, and Mr Joern Wendel Andersen, the new finance manager.

Speaking from his office in ISS's new headquarters in a leafy suburb of Copenhagen, Mr Schmidt admits he had butterflies in his stomach on the day he took over as chief executive. With 120,000 employees to think about, it is an awesome responsibility, he says.

He brings a new style as well

to an increase in turnover of between 10 per cent and 12 per cent a year over the next five years, doubling turnover during the period, and an average annual 15 per cent to 20 per cent pre-tax profit. This means raising the margin of profits on sales from about 4.5 per cent to 6 per cent. Previously, a confident Mr Schmidt claimed it was "a perfectly realistic aim".

If 1995 is used as a starting point, it could be argued he is

reflecting the scale of its earlier ascent: the share put on 40 per cent to a 1995 peak of Dkr235 from a low of Dkr83 in early 1994.

The next blow was sharper. Shares dropped Dkr15 to Dkr142 on September 21 after the resignation of chairman Mr Peter Zehnsdorf, because of "irreconcilable differences" with the majority family shareholders on Well's strategic direction.

The stated strategy of Mr

Zehnsdorf, notes Mr Hans-Peter Wodniok, head of German equity research at Crédit Lyonnais in Frankfurt, was to

focus on creating value for shareholders, much of that

through the improvement of profit margins. Operating

profit margins had risen from 6

per cent of sales in 1990 to 9.3

per cent in 1994 and earlier this year, analysts saw the process continuing in 1995 and 1996.

Early last week Well's was

telling the German press that

expansion in market share was now its prime consideration.

More brokers got worried,

especially in Germany where,

for decades, they had seen the

pursuit of market share at the

expense of profit margins.

However, the end of last

week was shocking for Well's

supporters and detractors

on less lucrative terms.

Specialisation and segmentation is the second factor which, if all goes according to plan, will improve ISS's margins.

ISS has no intention of moving away from its core business areas, characterised by Mr Schmidt as jobs which require low skill and have to be done every day. The group's companies are increasingly focused on special areas, such as hospital cleaning and related services (catering, portering and car park management), food hygiene, computer clean-room cleaning, or big customer key account business.

With specialisation of this kind, profit margins of about 8 per cent can be achieved, says Mr Schmidt.

"With small businesses, our know-how increases the size of

the business and its profits. With big acquisitions the synergies are too often negative, rationalisation by reducing the workforce," he says.

There are two, related elements to the process of raising the profit margin - specialisation and personnel training. Job training - from the cleaning personnel through supervisors to middle management and up - has always been an important element in ISS's approach, which has its own ISS University in Copenhagen for training middle management.

Mr Schmidt's first full year at the helm will see a return to healthy profits.

Future growth will come half

from acquisitions and half from organic growth, but as new cash calls cannot be made on shareholders in the near future, acquisitions may remain relatively small - like yesterday's purchase of SPC Gruppen, the Swiss cleaning group with annual turnover of Dkr200m (\$36.8m). This suits Mr Schmidt.

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## INTERNATIONAL COMPANIES AND FINANCE

## AMERICAS NEWS DIGEST

## Cummins Engine to cut workforce 8%

Cummins Engine, the leading US manufacturer of diesel engines for heavy-duty trucks, said it planned to make redundant 2,000 workers, about 8 per cent of its global workforce, and was considering selling or consolidating a number of its operations in response to the declining North American demand for heavy-duty truck engines.

After three years of strong activity, US heavy truck assembly is expected to level off this year and begin a decline. "Through these actions, we intend to reduce our costs substantially and position ourselves for increased growth and profitability in the future," Mr Jim Henderson, Cummins' chairman, said. Cummins said it would take an unspecified charge to its fourth-quarter earnings to account for the redundancies and restructuring.

Wall Street responded positively to the announcement, with Cummins' shares gaining \$1 to \$36½ in early trading. In the fourth quarter of last year, the manufacturer of engines and power systems earned \$70.2m, or \$1.68 a share, on sales of \$1.28bn.

Laurie Morse, Chicago

## Endesa in deal with US utility

Endesa, Chile's biggest generating company, yesterday said it was inviting Entergy, a US utility with which it has joint ventures in Argentina and Peru, to take a minority stake in its first gas-fired generating plant, scheduled to be built next year.

The gas will be supplied by the GasAndes pipeline, one of two rival projects to bring gas from Argentina to Chile across the Andes. Entergy announced last week that it was not going ahead with its own plans to build two gas-fired plants, and was withdrawing from its transport agreement with the rival project, TransGas.

Endesa also announced it would be taking up a 10 per cent stake in the GasAndes pipeline project. It is to pay \$1m for the stake, which gives it the right to elect one director. Endesa's majority shareholder, the Eneresis group, had been a partner in the TransGas project but withdrew from it in July when Endesa opted to use the GasAndes pipeline.

Imagen Mark, Santiago

## Quebecor ahead in third quarter

Quebecor, the Canadian-based international publishing, printing and newsprint group, posted a 43.3 per cent gain in third quarter earnings to C\$36.3m (US\$26.9m). 56 cents a share, up from C\$27.2m, or 39 cents, a year earlier. Revenues were C\$1.4bn against C\$1.1bn, an increase of 29 per cent.

Earnings after nine months rose 7.5 per cent, from C\$56.3m, or C\$1.04, to C\$56.5m, or C\$1.44. The 1994 period included a C\$14m special charge. Revenues were up 43 per cent, from C\$2.8m to C\$4m. The gains came mainly from expansion of the group's commercial printing units in North America, Mexico, the UK and France, and from its Dondean newsprint producer.

Robert Gibbons, Montreal

## Imasco flat at nine months

Imasco, the Canadian tobacco, financial services and retailing group, which is 40 per cent held by BAT Industries of the UK, reported net profit of C\$15.4m (US\$12.4m), or 65 cents a share, in the third quarter, up from C\$13.5m, or 63 cents, a year earlier. Revenues were C\$2.5bn against C\$2.38bn.

Imasco, which is expanding in drugstore retailing, had nine-months' earnings of C\$38m, or C\$1.67 a share, up from C\$36m, or C\$1.46, on revenues of C\$7.4bn against C\$6.8bn.

Robert Gibbons

## NOTICE OF EARLY REDEMPTION

## MORTGAGE FUNDING CORPORATION NO.2 PLC

(the "Isander")

Class B-1 Mortgage Backed Floating Rate Notes Due August 2023 (the "Class B-1 Notes") and

Class B-2 Mortgage Backed Floating Rate Notes Due August 2023 (the "Class B-2 Notes")

NOTICE IS HEREBY GIVEN that, pursuant to Condition labelled Redemption and Purchase Sub Section (d) (i) of the Class B-1 Notes and the Class B-2 Notes, the issuer will redeem all outstanding Class B-1 Notes and Class B-2 Notes at their principal amount on November 30, 1995 (the "Redemption Date").

In respect of the Bearer Class B-1 Notes and Class B-2 Notes, payment of principal will be made upon presentation and surrender of such Class B-1 Notes and Class B-2 Notes, together with all unmatured Coupons and Coupons pertaining thereto. Class B-1 Notes and Class B-2 Notes and Coupons shall become void unless presented for payment within a period of 10 years for Notes and five years for Coupons, from the relevant date of issue. The Class B-1 Notes and the Class B-2 Notes may be surrendered for redemption at the specified office of any of the Paying Agents listed below. Such payment, in respect of the Bearer Class B-1 Notes, and Bearer Class B-2 Notes will be made (i) in sterling at the specified office of the Paying Agent listed below by sterling cheque drawn on, or at the option of the holder by transfer to a sterling account maintained by the payee with a Town Clearing branch of a bank in London. Payment in respect of each Registered Class B-1 and Class B-2 Note will be made by sterling cheque drawn on a Town Clearing branch of a bank in London in favour of the holder (or joint holders) of such Note and sent by mail (air mail if overseas) (at the risk of the holder or joint holders of such Note) by the Registrar to the person in whose name such Note is registered (or the first-named of joint holders) at the close of business on the fifteenth business day (the "Record Date") next preceding the due date for payment at his address appearing in the Register but (in the case of payment of principal) only against surrender of such Registered Class B-1 and Class B-2 Note at the specified office of any Paying Agent. On the Redemption Date interest shall cease to accrue on the Class B-1 Notes and the Class B-2 Notes.

Morgan Guaranty Trust Company of New York 60 Victoria Embankment London EC4Y 0JP Union de Banques Suisses (Luxembourg) S.A. 36-38 Grand-rue L-2011 Luxembourg

MORTGAGE FUNDING CORPORATION NO.2 PLC

By: Morgan Guaranty Trust Company as Principal Paying Agent

Dated: 31 October, 1995

NOTICE

Withholding of 31% of gross redemption proceeds of any payment made within the United States is required by the Internal Revenue Code of 1986 and amended by the Energy Policy Act of 1992 unless the paying agency has the correct taxpayer identification number (social security or employee identification number) or exemption certificate of the Payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent if presenting your Class B-1 Notes and Class B-2 Notes to the Paying Agent in New York.

ANZ Bank

Australia and New Zealand Banking Group Limited

Australian Company Number 005 357 522 (Incorporated with limited liability in the State of Victoria, Australia)

U.S. \$300,000,000

Perpetual Capital Floating Rate Notes

For the six months 31 October, 1995 to 30th April, 1996 the Notes will carry an interest rate of 6.025% per annum with an amount of interest U.S. \$304.60 per U.S. \$10,000 Note and U.S. \$7,644.93 per U.S. \$10,000 Note, payable on 30th April, 1996.

Listed on the Luxembourg Stock Exchange.

Bankers Trust Company, London Agent Bank

## Novell quits software applications market

By Louise Kehoe in San Francisco

Novell, the leading personal computer networking software company, said it would withdraw from the market for PC applications programs and planned to sell its business applications division.

The decision follows a sharp drop in Novell's sales of applications programs, such as the WordPerfect word processor, since the August launch of Microsoft's Windows 95. Novell said it expected

ell's applications programs, aimed at business PC users, are designed for use on older versions of Windows.

Earlier this month Novell said sales of applications programs in the fourth fiscal quarter, ended October 26, would fall to about \$55m, or about 16 per cent of total revenues, down from \$144m, or about 28 per cent of total revenues in the same period a year ago.

Novell said it expected fourth-quarter earnings to be between 15 and 18 cents a

share. Last year, final-quarter net earnings were 17 cents a share.

Novell's decision to drop out of the software applications market represents a significant retrenchment. Only last year, Novell substantially expanded its presence in the sector through the acquisition of WordPerfect for \$1.4bn and Borland International's spreadsheet business for \$145m.

Through the acquisitions, Novell aimed to challenge Microsoft, which holds more

than 80 per cent of the market for office application suites which incorporate a word processor, spreadsheet and other standard business applications.

That strategy backfired, however, when Novell was unable to launch Windows 95 versions of its applications in time for the August launch of the new operating system. Novell had planned to introduce a Windows 95 version of its Perfect Office suite early next year.

Novell said its objective was

to "successfully place" its business applications division with an industry partner before the end of January 1996. It aims to ensure that users of its business applications programs will be well supported.

In addition, Novell's board of directors yesterday authorised a stock repurchase programme covering 37m shares, or about 10 per cent of outstanding stock, over the next 12 months.

In early trading yesterday Novell shares were \$15.65, up from Friday's close of \$14.74.

Sherritt to spin off its Cuba interests

By Pascal Fletcher in Havana

Sherritt Inc, the Canadian metals and fertiliser company which is one of the biggest foreign investors in Cuba, is to expand and diversify its operations on the Caribbean island through a restructuring that spins off its Cuba interests into a separate public company.

The restructuring, which will involve a rights offering to shareholders, will divide Sherritt Inc into two independent companies. One, keeping the name Sherritt Inc, will group the company's North American fertiliser business, its related Canadian oil and gas business and its advanced industrial materials and technology businesses.

The other, to be called Sherritt International Corporation, will be a publicly-traded Canadian company owning all of Sherritt's interests in Cuba, including its nickel and cobalt venture and its international oil and gas assets.

"This is a company whose single strategic thrust is to invest in Cuba," said Mr Ian Delaney, Sherritt Inc's chairman, after a brief visit to Havana during which he announced the restructuring.

He will be chairman of Sherritt International, which plans to build on Sherritt's existing nickel and cobalt mining and oil exploration and production interests in Cuba, and to expand into new areas such as transportation, real estate, tourism, agriculture, sugar, communications and finance.

Mr Delaney said Sherritt had the full backing of the Cuban government for the initiative. He said shares in the new company would be a "proxy for Cuba's industrial and economic recovery. Investments will be made available to the company so that it can expand its business base," although the exact form and size of the new ventures in Cuba had not yet been defined.

Sherritt has been doing business with communist-ruled Cuba since 1960 and is the biggest foreign investor in the island's nickel and cobalt mining. "It jointly runs - with a Cuban partner - a vertically-integrated mining, refining and marketing operation. Through a subsidiary, Canada Northwest Energy, it is helping to explore for oil on the island and to squeeze more out of existing Cuban wells.

The restructuring, to be completed by mid-December, clearly separates Sherritt's Cuban interests, which could be the target of moves in the US to tighten and widen existing economic sanctions against the island.

Mr Delaney said the new Cuba-focused company would "undoubtedly attract lightning bolts from the United States" but that it would be financially strong and "bullet-proof".

Sherritt's Cuba nickel business subsidiaries, although not the parent company itself, have been blacklisted by the US authorities under the existing Cuba embargo legislation. Mr Delaney said he believed the US embargo on Cuba would be coming to an end soon.

## Netscape cuts prices to encourage take-up

By Louise Kehoe

Netscape Communications, the leading Internet software company, has slashed the prices of its server software for electronic commerce and communications in an attempt to speed up the adoption of its products.

The company has reduced the price of its Netscape Commerce Server for use on computers running the Unix operating system to \$2,995 from

\$5,000, and for the Windows NT version to \$1,295 from \$2,995. Netscape has also cut the prices of its Netscape Communications Servers.

Last week, Netscape surprised investors by reporting a third-quarter profit of \$1.6m, or 4 cents a share, on a 75 per cent revenue gain to \$20.8m. A few months ago the prospective share offering warned of operating losses "for the foreseeable future".

Netscape said its goal was to break even in the coming months as it expanded its business. By reducing its prices the company hoped to increase the number of sites on the World Wide Web, the multimedia segment of the Internet, that used Netscape software.

"Netscape's servers have sold well for both enterprise and Internet commerce applications over the past year," Mr Atri Chatterjee, Netscape director of server product mar-

ketting, said. The software is used to establish both public sites on the Internet and private communications systems on corporate networks.

The aggressive price reductions would "help to further accelerate the adoption of our high performance, industrial-strength servers and security technology, creating a ready platform for a host of online applications," he added.

However, Netscape faces increased competition in the

market for Internet software.

Yesterday, for example, Oracle, the leading database software company, announced new server software designed to link corporate databases to the Internet.

Microsoft is also competing with Netscape in the market for World Wide Web browser software.

Yesterday Netscape's share price reached a new high of \$33½ in mid-session, after closing on Friday at \$31½.

## Comcast to buy cable TV interests of EW Scripps

By Louise Kehoe

Comcast, the leading US cable company, is to buy the cable TV interests of E.W. Scripps in exchange for \$1.575bn of Comcast Class A special common stock, which represents a price of \$19.68 per Scripps share. Renter reports from Philadelphia.

On completion of the deal, Comcast will serve more than 4.3m cable subscribers, making it the third largest cable operator in the US after TCI and Time Warner.

The remaining Scripps businesses - newspaper, broadcast television and entertainment - will continue under the E.W. Scripps name and will focus on the development and ownership of information and entertainment content.

Comcast also said its board had authorised a \$500m share buy-back.

• Comcast UK Cable Partners, the UK operating arm of the US group, yesterday confirmed the purchase of the shared UK

income before depreciation and amortisation or cash flow, of \$6.1m, or 20 per cent; and operating income of \$4.1m, up 64 per cent.

Mr Lawrence Lesser, chairman and chief executive officer of E.W. Scripps, said: "The industry is changing and consolidation continues at a furious pace, which gives us to opportunity to maximise the value of our systems."

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• Comcast UK Cable Partners, the UK operating arm of the US group, yesterday confirmed the purchase of the shared UK

interests with Singapore Telecom International in a deal thought to be worth about \$87m, writes Christopher Price in London.

The move marks a further stage in the consolidation of the UK cable industry. Singapore Telecom is swapping its 50 per cent interest in a franchise covering 200,000 homes in the Cambridge area of southern England, for a 17.5 per cent stake in Comcast UK Cable Partners. The UK group is quoted on the Nasdaq stock market.

Singapore Telecom also owns half of the more valuable Yorkshire cable franchise with General Cable, the French-owned group. The deal with Comcast, which took the US group's interests to more than 1m equity homes, will increase speculation that Singapore Telecom will look to restructure its Yorkshire interests.

But after creating a direct sales force from former independent distributors in Europe, it now wants to develop its presence in the "high end" or top quality segment of the household market.

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## COMPANY NEWS: UK

Sale marks end of £200m drawn-out disaster for three owners

## Trafalgar sheds ill-starred rig

By Peggy Hollinger

Trafalgar House yesterday sold the Emerald Producer, the ill-starred North Sea oil field platform which has brought nothing but trouble to its three successive owners and may have cost them more than a combined £200m.

The floating production platform has been blamed for the demise of what was once the UK's largest independent engineering contractor, Davy Corporation; for troubles which have beset the small oil company, Midland & Scottish Resources; and for many of the debt-strapped Trafalgar's own woes since it took over Davy in 1991. Once estimated at a sell price of £18m, the platform went yesterday to the private Norwegian tanker company, Seatankers Management, for £21m.

The sale will bring a welcome injection of cash to Trafalgar, which reported net debt of £248m at the half-year and is expected to report annual losses in December of up to £190m.

Mr Nigel Rich, who took over as chief executive last year, has presided over a series of disposals recently to reduce debt, including London's Ritz Hotel.

Analysts said the sale marked the end of a particularly unpleasant episode in the history of UK oil. "It is certainly the end of one era, but perhaps not the end of another because contracting is like that," said one oil analyst. "But it is quite nice to have balanced the books, at least."

The Emerald producer began life as a drilling rig owned by Midland & Scottish. The small oilfield operator sold the rig to

Davy in January 1989, and simultaneously agreed to buy it back for £116m when it had been converted into a production platform.

The conversion was originally expected to take a mere 20 months. Instead, it took three years and cost Davy losses of at least £14m. An attempt by Davy to sue Midland for cost overruns of £8m failed in the UK courts.

Midland, for its part, claims the delay in getting the rig cost it up to £50m.

Failure to complete the rig in time had also left Davy dangerously exposed. In its last accounts as an independent company, Sir Alistair Frame, chairman, said the platform contract "has so weakened the Davy group and its reserves and cash position that the board has decided the group cannot operate in its present

form". Those words set the seal on Trafalgar's takeover.

Nigel Rich: has presided over a series of disposals recently

## ICI Australia rises 61% but warns of weaker prices in present year

By Nikki Tait in Sydney

Shares in ICI Australia, part of the UK-based chemicals group but listed on the Australian Stock Exchange, fell 30 cents to A\$8 yesterday, as the group warned that a strong performance in 1994-5 might be difficult to sustain in the current year in the face of weaker prices.

The group announced a 61 per cent increase in operating profits after tax, to A\$26.8m in the year to the end of September. Sales rose 10 per cent to A\$3.26bn.

Earnings per share rose from 63 cents a year ago, to 91 cents, and there is a final

dividend of 32 cents a share, bringing the total for the year to 52 cents. There were no abnormal items in 1994-5, but a A\$1.5m pre-tax charge in 1993-4.

The company said that all businesses had posted improved profits, with the plastics division showing a significant recovery as demand picked up and polymer prices increased. The chemicals businesses also benefited "as a result for increased demand and continued improvement in international commodity prices, particularly in the first half of the year".

But ICI went on to warn that prices for plastics and chemicals were now softening

again, as economies slowed. Prices for some products had already started to ease in the second half of the 1994-5 financial year and "the outlook for 1995 is uncertain with competitive pressures on margins increasing in all markets". It blamed deceleration in both the Australian and the "major international economies" for the weaker.

At press conference, Mr Warren Haynes, ICI Australia's managing director, added that the company would "be doing its best to continue to show improvement, but there won't be much we can do against international pricing".

## RTZ to sell US Silica for up to \$140m

By Christopher Price

RTZ, the world's largest mining group, yesterday announced the sale of its US Silica subsidiary to D. George Harris & Associates, a US specialty chemicals group, for a maximum consideration of \$140m.

US Silica is one of the country's biggest producers of silica sand for the glass industry, operating from sites in 18 states. Turnover in 1994 was \$115m, with operating profits believed to be in the region of \$5m.

RTZ said that the regional nature of the activities of the US company was incompatible with "the group's internationally orientated focus".

Based in Berkeley Springs, West Virginia, US Silica employs 720 people. It was formed in 1987 as the result of the merger of two silica producers bought by RTZ in the previous two years and oper-

ating under the US Borax division.

D. George Harris & Associates, a New York-based inorganic chemicals and minerals business, will pay \$125m in cash with further deferred payments up to a maximum of \$140m.

RTZ also announced yesterday that it was in discussions over the sale of the Floridian Company, a producer of atapulgite, which is used in the manufacture of cat litter.

The price was not disclosed but analysts suggested it might be in the region of \$20m. Sales last year were also \$20m. RTZ refused further comment, but the proposed sale is believed to be subject to an antitrust ruling.

The group said the transaction would make no material change to the financial position of RTZ.

Analysts said the move would enable it to keep gearing below 10 per cent.

LEX COMMENT  
WH Smith

The 1 per cent rise in the shares of W.H. Smith yesterday was a cool response to the arrival of Mr Bill Cockburn, the former Post Office chief executive, at the helm. As an outsider, Mr Cockburn is well placed to bring cultural change to a company which has often seemed inward-looking. In the public sector he has carved out a reputation as a tough and capable manager. The doubt is whether Mr Cockburn has sufficient retail experience to preside over a transformation of the W.H. Smith chain, which accounts for one third of group sales and is the source of its recent malaise. The chain is in no sense a lost cause. It boasts a strong brand and a portfolio of prime, if costly, high street properties. Yet the declining number of customers passing through the stores and modest sales growth last year point to a former and product range in need of attention. Competition from food retailers on one side and the likes of Woolworth on the other threatens to undermine Smith's position as the UK's favourite purveyor of magazines, greetings cards and other oddments.

It is too early to assess the impact of the cosmetic changes to store design which have already been made. But the chances are that a more radical approach will be required to restore Smith to a growth track. New formats, including greater differentiation between small and large stores, and greater use of pricing as a weapon could be part of the answer. Mr Cockburn will be judged on his ability to push through these and other innovations.

## JKX loss in line with expectations

JKX, the oil and gas exploration company which obtained a listing in July, has announced a post-tax deficit of £484,000 (£765,000) for the six months to June 30. Losses per share emerged at 1.25p.

The maiden result was "broadly in line with expectations during the development phase", the company said.

JKX operates mainly in the former Soviet Union. During the period under review, it concentrated on development of the Poltava project in Ukraine, appraisal of the Shromis Ubihi field in western Georgia, and exploration drilling in the Black Sea.

## Animex loss

Costs relating to its recent full listing and the substantial upgrading of production facilities in Russia, left Animex, the Dublin-based oil exploration and production company, with a net loss of \$285,986 for the first half of 1995, against a \$349,070 profit last time.

Sales were static at \$5.86m because of an upgrading programme. Losses per share were \$0.87 (\$1.04).

Following the agreement to participate in a second development at Kirtayel, Animex's net proven and probable reserves have increased to 36m barrels of oil equivalent.

## Ramus

Ramus Holdings, the tile distributor in which HLL Holdings of Malaysia has a 57.5 per cent stake, has unveiled a £1.43m (\$2.26m) pre-tax loss and recommended shareholders to accept a 6p a share offer from HLL.

Turnover fell from £29.1m to £20.8m, although it cut its pre-tax loss from \$2.12m before exceptions, and from £5.17m after exceptions.

There is no dividend: losses per share of 5.9p compare with total losses of 31.8p.

Ramus said it had negative shareholders' funds of £2.6m and the HLL offer valued it at £1.2m.

If the offer fails, Ramus plans a £3.24m issue by way of a 9-for-2 rights at 3p.

## Benchmark Group

Benchmark Group, the property investment group in which Hong Leong of Malaysia has a large stake, suffered badly from the effects of the poor stock market conditions in south-east Asia, and announced a £226,000 pre-tax loss, compared with a £2.63m profit last time.

Operating profits at the group's property division were static at £218,000, but the portfolio investment division, which operates from Hong Kong, turned from profits of £2.63m to losses of £226,000 for the year to June 30. This was an improvement on interim losses of £622,500.

There were losses per share of 2.49p (17.14p earnings).

APPOINTMENTS  
ADVERTISING

appears in the UK edition every Wednesday & Thursday and in the International edition every Friday. For further information please contact:

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Further information may be obtained from:

The Company Secretary  
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58, Zachary Street  
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Fax: (+356) 233285  
Cables: Bank Malta  
Telex: MW 1235

Bank of Valletta Group

Appointment completes the management reshuffle  
WH Smith names new chief

By Neil Buckley

Mr Bill Cockburn, the Post Office chief executive who was a firm supporter of privatisation, was confirmed yesterday as successor to Sir Malcolm Field as chief executive of W.H. Smith, the retail and distribution group.

He becomes a non-executive director tomorrow and chief executive from January 1. His replacement at the Post Office was named as Mr John Roberts, managing director, personnel.

Mr Cockburn, who has spent his entire career in the public sector, will receive a large pay increase - his package is worth £245,000 a year, more than the £230,000 earned by Sir Malcolm last year. But he joins the group after several difficult months. W.H. Smith's share price has fallen sharply since it issued a profits warning in May, and reported annual profits down from £26m to £16m in August due to a fall in sales and customer numbers in its eponymous core chain.

Mr Cockburn's appointment completes a reshuffle of senior management since the profits warning. Mr Peter Troughton, further information may be obtained from:

The Company Secretary  
Bank of Valletta Ltd.  
58, Zachary Street  
Valletta VLT 04  
Malta  
Tel: (+356) 244192, 231017  
Fax: (+356) 233285  
Cables: Bank Malta  
Telex: MW 1235

Analysts said that Thames, which is expected to kick off the industry's interim reporting season with increased profits tomorrow, could come under pressure to make some gesture for customers.

Ofwat's report shows that Britain's water companies last year paid dividends totalling £2.65m, more than three times the £250m of rebates set aside for customers. Five companies have announced cash rebates to customers, while others offered lower than expected price increases.

However, the gap between payments to investors and customers is even wider after including special dividends to shareholders reflecting higher than expected efficiency gains since privatisation.

Ofwat also expressed concern over the lower than expected capital investment this year, although spending in the five years since privatisation was approximately some £1bn more than projected.

The companies' total outlay amounted to £1.1bn over the period in 1994-5 prices. The peak was in 1991-92 when they spent £2.4bn. Last year's figure was £2.3bn, down from £2.9bn the year before.

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managing director of UK retailing, resigned in August. In August, W.H. Smith confirmed that Sir Malcolm would retire next year, and promoted five divisional heads to executive directors, changing the shape of the board and bringing the average age below 50.

The group has taken action to improve trading in the core W.H. Smith chain, including

cosmetic changes to stores, higher spending on advertising and more aggressive promotions - especially since the unravelling of the Net Book Agreement last month.

W.H. Smith will complete a strategic review, for presentation to the board in February or March, which Mr Jeremy Hardie, chairman, said would look closely at the core chain.

## Ofwat increases pressure for rebates to customers

By Peggy Hollinger and David Lascelles

The water industry regulator yesterday urged water companies to share the benefits of rising profits with customers in a report expected to put pressure on those such as Thames Water which have yet to join the rebate bandwagon.

The Office of Water Services, in its annual report in the financial performance of water companies, said that companies which increased profits as a result of greater efficiency should "consider best how to share such additional profits with customers in advance of the next price review". The comment is seen as a veiled warning that those that fail to do so could face tougher treatment in the 1999 review.

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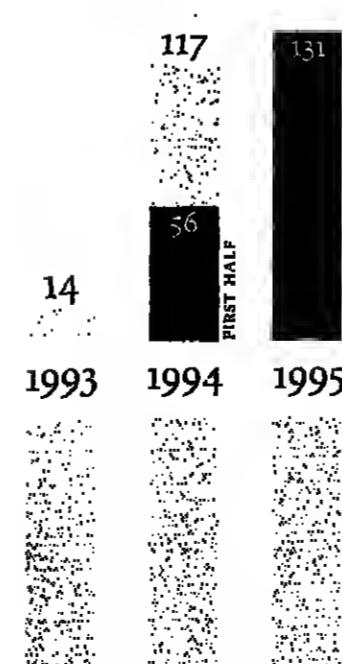
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## BUSINESS AND THE LAW

## Vehicle leasing deals prohibited



The European Court of Justice has ruled in two related cases that restrictions on vehicle leasing imposed by German motor manufacturers on their dealers were anti-competitive and prohibited under the Treaty of Rome.

The ruling was given in response to questions from the German Federal Court of Justice in proceedings brought against BMW and Volkswagen. In both cases the German court asked whether the companies' agreements were contrary to article 85(1) of the treaty which prohibits anti-competitive agreements.

BMW had sent a letter to all of its authorised dealers in Germany stating that they must not supply vehicles to independent leasing companies that might lease them to customers outside the dealer's territory.

The European Court rejected the manufacturer's argument that this constituted a unilateral act. It said the letter formed part of a set of continuous business relations governed by a general agreement drawn up in advance. Thus the call to refrain from supplying independent leasing companies was an agreement, and subject to treaty competition rules.

The court said the agreement restricted competition, as it gave territorial protection to any BMW dealer on whose territory an independent leasing customer was established. The agreement reduced each dealer's freedom of commercial action, and was capable of affecting trade between member states, as it bound all BMW dealers in a substantial part of the common market (Germany), and thereby contributed to the partitioning of that market.

The agreement also restricted the opportunity for foreign leasing companies to purchase BMW vehicles in Germany, and so amounted to an export ban for the authorised German dealers.

In the Volkswagen case, the German competition authority had challenged the exclusive agency agreement which required dealers to develop activities as agents for leasing transactions only for Volkswagen Leasing, a subsidiary of Volkswagen AG. Volkswagen argued that it and

its leasing arm formed one economic unit with the German authorised dealers. The European Court rejected this and pointed out that agents lose their character as independent traders only if they do not bear any of the risks resulting from the contracts negotiated on behalf of the principal, and if they operate as auxiliary organs forming an integral part of the principal's undertaking.

The court said the agreement had a number of anti-competitive features, including limiting access by independent leasing companies to Volkswagen leasing transactions, and preventing Volkswagen dealers from developing a leasing business in their own name and for their own account.

The court took into account the fact that Volkswagen is the market leader for new motor vehicles in Germany and its leasing subsidiary tops the leasing market and concluded that the object, or at least the effect, of the agreement was to restrict competition to an appreciable extent. As in the BMW case, the court held that by reinforcing the compartmentalisation of markets on a national basis, the agreements had an effect on trade between member states.

Thus the court ruled both agreements were prohibited under article 85(1) of the treaty.

The second question referred by the German court in both cases concerned the applicability of the Council Regulation giving a block exemption from the competition rules for motor vehicle distribution and servicing agreements.

Having pointed out that none of the provisions of the regulation explicitly governed leasing, the European Court noted that provisions in a block exemption which derogated from the general principle prohibiting anti-competitive agreements could not be interpreted widely, and could not be construed in such a way as to extend the effect of the regulation beyond what was necessary to protect the interests they were intended to safeguard. Thus the court ruled neither agreement was covered by the block exemption.

C-70/93 and 266/93 *Bayerische Motorenwerke o ALD Auto-Leasing; Bundeskartellamt o Volkswagen and VAG Leasing. ECJ FC. October 24 1995.*

BRICK COURT CHAMBERS, BRUSSELS

Private investment in power plants, water works and other infrastructure projects in developing countries is expected to exceed between \$1,000bn and \$2,000bn in the next five years.

Although the rewards are expected to be two to three times higher than in the west, perception of the political risk involved has grown. Investors fear expropriation, cancellation, and sudden changes in conditions.

The source of these problems is not capricious governments. Modern third-world leaders are not whimsical by nature; they come from the best universities of the west and know first-hand that there are no immediate alternatives to foreign private investment. Increasingly they are also believers in markets and private ownership.

The main source of difficulties is that the overwhelming majority of their constituents, on whose votes or opinion they depend to stay in power, cannot understand or relate to privatisation schemes as they are actually taking place.

In Peru, more than 90 per cent of those polled in the 1990s by the ILD, an independent Peruvian think-tank, thought that "privatisation" meant handing Peruvian sovereignty over national assets to foreigners. Faced with such a negative public reaction, politicians were forced to follow suit or risk losing their jobs.

This is why in 1990 the Peruvian government began to formalise and make a part of the lawful market economy the informal - and thus legally invisible - assets of ordinary people.

In three years, at a cost of less than US\$10m, more than 300,000 informal properties and 270,000 enterprises have been legalised and 100,000 new businesses that otherwise would not exist have been created. The result was increases in asset values of 200 per cent, as well as rising production, access to credit, 500,000 new jobs and tax revenues of \$1.2bn.

Now that more Peruvians are enjoying the benefits of legally protected property rights, privatisation of public services and foreign investment are something most Peruvians can relate to.

They are now not perceived as unproductive privileges bestowed on rich foreigners, and consequently they are seen as having less to do with a loss of sovereignty than with the creation of national wealth. It was no coincidence that last year Peru had the world's highest growth rate and Mr Alberto Fujimori was re-elected president by the biggest margin recorded in Peru.

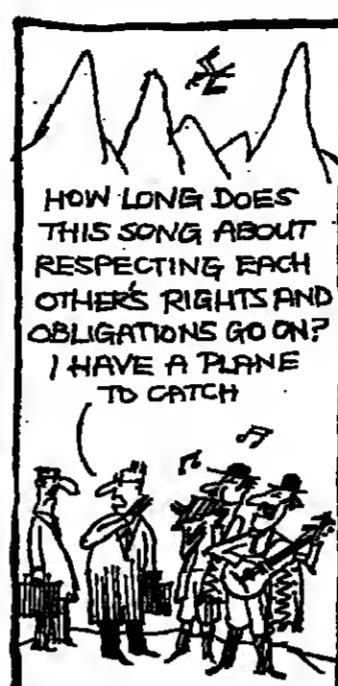
Some 70 per cent of the assets that most people own in less developed countries - consisting principally of property and businesses - are not documented, registered or operate according to law. In countries with a low level of per capita income, businesses that are not legally recognised can account for as much as three quarters of the jobs in the industrial sector. In the developing world, 60 per cent of real estate in the cities and 90 per cent

## Assets in the real world

Peru is formalising business and property rights, says Hernando de Soto



De Soto: Peruvians can relate to privatisation and investment



credit cannot be extended on reasonable terms to most people and business.

Indeed, most informal assets are useless for financial purposes; they cannot be pledged as collateral for securing the interests of creditors.

They are, in effect, "dead capital".

To become "live capital" these assets must first be formalised so

that ownership can be traced and validated, and exchanges and financing can be governed by a legally recognisable set of rules.

Informality also has a serious impact on infrastructure provision - many of the problems of supplying electricity, water and gas in the third world can be traced to it.

Most of the losses of public utilities in less developed countries originate in the informal sector. For example, losses such as fraud, theft and non-payment represent between 30 per cent and 60 per cent of total supplies, compared with about 8 per cent in developed countries.

With everything in flux and with uncertainty and fraud so great,

Most informal assets are useless for financial purposes; they cannot be pledged as collateral

tries. These problems translate into what the international business community perceives as excessive project risks.

Politicians in emerging markets are becoming increasingly aware of the consequences of such informality of property. The problem is that traditional consultants and suppliers to governments are not prepared to deal with them. They focus on services specialised principally in surveying and mapping and the automation of registries.

Such efforts are indispensable for defining physical location. Computer technology accelerates the processing and storage of information. But neither reveal anything about who has rights over what land, and they contribute even less to the fundamental challenge of converting informal property to formal property in the first place.

Solutions are not readily packaged for export to emerging markets. However, as Peruvians are finding out, they are not at all difficult to find, providing one can draw out the implications of the following three propositions:

- Property rights do not exist in a physical space, but in the law. They are part of an institutional and legal issue. If constituents perceive that their property rights are protected by the same law which protects foreign investment, there is an enormous incentive to respect contracts made within the same legal order.
- When the law protects their interests and raises the value of their assets, people no longer perceive foreign-owned public services as privileged and unfriendly charter-protected suppliers against which they have to organise. As a result, political organisations quickly find other avenues for venting nationalism.

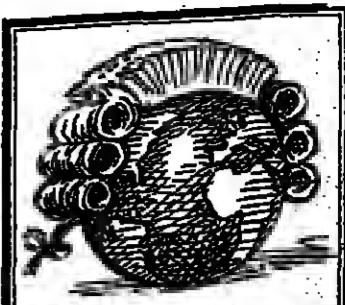
Additionally, widespread recognition of property rights individualises relationships with creditors, utilities and business.

- Political risks relating to foreign investment are to a great extent the result of negotiating deals exclusively within the framework of special concessions to foreigners rather than as part of solid, universally accessible property rights. The latter links the assets of individuals in developing countries to foreign private investment through equally balanced rights and obligations.

Investors in emerging markets must raise their sights. Government guarantees are not enough. They must ask if the guarantees that protect their investment are part of a legal system that extends its benefits to the majority of the population. That, after all, is what makes investment in the developed world secure.

The author is president of ILD, author of *The Other Path*, and former principal adviser to President Fujimori of Peru

## LEGAL BRIEFS



## UK and German firms open joint office in Frankfurt

Linklaters & Paines, the London-based international law firm, has entered into a joint venture with Schön Noite, Finckenburg & Clemm, a leading German law firm.

The venture will enable both firms to offer a fully integrated English and German law service from a new Frankfurt office incorporating Linklaters' existing Frankfurt base. The office is expected to open for business in January and will operate under the name Linklaters & Schön.

The practice will specialise in mergers and acquisitions, project finance and international capital markets work. It will be headed by one partner from Linklaters and one from Schön's Hamburg/Berlin practice.

## Top 100 entry

Davies Arnold Cooper, the City of London law firm, is included in a list of the top 100 UK companies of the future by the Corporate Research Foundation. The only law firm in the top 100, Davies Arnold Cooper was praised for being the first legal firm to introduce a publicly available list of fees and charges.

## Merger mania

A survey of professional firms in the UK by accountants Smith & Williamson found that 37 per cent are considering a merger with another practice or the acquisition of individuals from another firm. For firms with between 11 and 49 partners the figure rises to 46 per cent.

Almost 90 per cent of solicitors' firms surveyed have made an approach to, or been approached by, another firm to discuss merger or acquisition. Among the larger firms with between 11 and 49 partners, all firms surveyed said they had been in merger or acquisition talks.

## INTERNATIONAL PEOPLE

## Exxon decides not to replace Sitter

Exxon, the world's biggest oil company, has failed to give a clue to its next chairman and chief executive by deciding not to replace Charles Sitter when he retires as president at the end of January. Sitter, who joined the company as a financial analyst in 1957, took over the number two job at Exxon when Lee Raymond became chairman and chief executive in April 1993. Raymond had been president before he took over from Lawrence Rawl. However, Exxon has promoted Harry J. Longwell, who is responsible for the group's oil, gas, coal and minerals exploration and production activities, to the board of directors and Renzo Dahan, a Dutchman who heads Exxon Company International, has been made a senior vice-president.

However, ACEA has looked outside the industry for the man to fill the secretary-general's role. He is Camille Blum, 56, a Belgian national long familiar with Brussels' Euro-labyrinth through his current role as director general of Euratex, representing the European textile and clothing industry of which Blum is a 31-year veteran. "The fact that he does not come directly from the motor industry will allow him to speak from a broader perspective on behalf of manufacturers," says Garuzzo. Blum will slip into the driving seat on December 1. John Griffiths

## Packer poaches Briton

Australia has supplied many of the top executives in UK publishing. However, Kerry Packer's Australian Consolidated Press, Australia's largest consumer publishing company, has turned the tables by poaching Colin Morrison, 44, a rising star on the UK publishing scene, as its deputy chief executive.

Morrison, a former journalist, was deputy chief executive of Reed Business Publishing when he was hired three years ago by EMAP, a smaller UK publishing rival, to chair its business publishing division.

At the time EMAP was a consumer magazine company trying to consumer business magazines in the midst of an advertising slump. Morrison weeded out EMAP's weak

titles, reorganised the business, and through a series of acquisitions built an operation which he reckons is now number two, if not number one alongside Reed. His old employer. William Hall

## Jaakkola for Tampella

Tampella Corporation, the Finnish industrial group, has found a replacement for Timo Summa, 47, who has moved in Brussels as director of the European Union's Tacis programme which channels aid to eastern Europe. Jouni Jaakkola, 51, managing director of Myllykoski Paper, takes over as Tampella's chief executive in February 1996. Jaakkola was previously president of Tampella's pulp and paper machinery division between 1989 and 1993 and a former chief financial officer of Tampella. Kai Miesmaki, the acting chief executive, will resume his previous responsibilities as executive vice-president.

Polaroid picks outsider

Polaroid, the US instant photography group, is bringing in a new chief executive from outside the group for the first time in its history. Gary DiCamillo, 44, who runs Black & Decker's power tools and accessories businesses, will take over from I. MacAllister Booth, 63, who is retiring as chairman and chief executive after 37 years with the group. DiCamillo joined Polaroid in 1984 from the Pacific Telesis Group. Shaffer retires on January 31.

Horst Kissel, a member of the managing body of postal workers' union DPG, will be director of personnel at Deutsche Post. Chairman Klaus Zumwinkel and the other board members' contracts are to be extended for another two years.

Dirk Koerner has been appointed joint chief executive of Westdeutsche Landesbank Girozentrale's North American operation. He succeeds Horst Fuellenkemper, who is now heading Westdeutsche

Landesbank's UK operations.

■ Shah Bhatiacharya, 49, manager of power generation fuels and planning, has been appointed vice-president - technical and construction services at Pacific Gas and Electric (PG&E). He succeeds James H. Pope, who left the company earlier this month. Bhatiacharya joined PG&E in 1985 from Bechtel Corporation.

Tony DiStefano, 39, senior vice-president of PG&E Enterprises, will succeed James D. Shaffer as president and CEO of PG&E Enterprises, which manages PG&E's unregulated businesses.

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Girozentrale's North American operation. He succeeds Horst Fuellenkemper, who is now heading Westdeutsche

Landesbank's UK operations.

■ Michael Frileigh has been appointed vice-president, treasurer of Noranda, the Canadian natural resources group.

■ Morris Goldstein, 51, deputy director of research at the IMF since 1987, is joining the Institute for International Economics in Washington as a senior fellow. Goldstein has been a member of the IMF staff for 25 years.

■ Reinhard Neubock has been appointed head of Ciba's worldwide additives division, with effect from March 1, 1996.

He will take over from Klaus Grundmann, who retires in February after 38 years with the company. Neubock is currently worldwide head of business unit additives for plastic, elastomers and synthetic fibres.

■ Kathleen McGuiness, 47, has been appointed vice-president and general counsel at Times Mirror. McGuiness was most recently a partner at O'Melveny & Myers, where she specialised in corporate law.

■ Olivier Piani joins UIC (Union Industrielle de Crédit) as deputy managing director with responsibility for the group's property and property

## Bruggisser for airline

Yet another airline has succumbed to the number crunchers, writes Ian Hodder in Zurich. Swissair, still smarting from an unexpected SFr16m loss in the first half, has brought in Philippe Bruggisser, a former banker, as chief executive to pilot the airline back into profit.

Bruggisser, 47, described as "lean and mean" and a workaholic in the Swiss press last week, made his name by turning around Swissair's disparate subsidiary businesses - catering, hotels, property and haulage. In the past three years, Swissair Associated Companies (SAC) swung from a loss of SFr10m to a profit of SFr4m and the catering company, Gate Gourmet, has become the second largest in the business.

The changeover is being handled gently, with Bruggisser becoming chief operating officer for a year while the group's chief executive, Otto Leibundgut, maintains his title and a mandate to look after strategic relationships with Sabena, Austrian Airlines, Delta Airlines and Singapore Airlines. Leibundgut

will also be president of IATA, the international airlines' association, next year.

The soft-spoken Leibundgut, a career engineer with Swissair, has presided over several cost cutting programmes and endless negotiations to achieve critical scale through strategic alliances. His reward this year has been to see earnings ruined by continued price wars and the rise of the Swiss franc, and to face a row with pilots who do not want to give up their generous entitlements.

Bruggisser seems just the man for the job. "I am not here to be loved," he has been telling colleagues.

for Benelux. He will be responsible for securing widespread cable distribution of the BBC's 24-hour international news channel. Prior to joining the BBC, Velasquez was involved in the start-up of VTR, the Dutch language satellite TV channel.

■ Roger Jackson joins Lear Seating Corporation, after 18 years at Rockwell International, as senior vice-president - human resources and corporate relations.

■ Tetsuji Nishimura, 48, has been appointed representative director, Japan, to head S.W.I.F.T.'s commercial activities in Japan. He joins Fuji Bank where he was general manager responsible for custody operations.

## International appointments

Please fax announcements of new appointments and retirements to +44 171 873 3226, marked for International People. Set fax to: *International People*

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## INTERNATIONAL CAPITAL MARKETS

## Treasuries little changed in early trading

By Lisa Bransten in New York and Mike Smith in London

US Treasury prices were flat to modestly lower in early trading yesterday as traders continued to look to Washington for signs about how the debate over the debt ceiling would be resolved.

Near midday, the benchmark 30-year Treasury was 4/16 lower at 107 1/4 to yield 6.339 per cent. At the short end of the maturity spectrum, the two-year note was unchanged at 100, to yield 3.608 per cent.

Traders continue to be concerned about whether Congress will raise the debt ceiling to allow the Treasury to continue to roll over debt. Mr Robert Rubin, the US Treasury Secretary said late on Sunday that it would be extremely dif-

ficult for the government to make a \$55bn interest payment due on November 15 if the Congress had not yet raised the debt ceiling.

There was little reaction in the market to figures showing personal income grew by 0.4 per cent in September, with consumption expenditure up 0.2 per cent. Economists had forecast 0.3 per cent income growth and 0.5 per cent expenditure growth.

Like bonds, the dollar was trading in a range yesterday, and by midday had edged down against the Japanese yen and the D-Mark from its levels of late Friday.

European government bonds got off to strong start, reflecting the strength of the US Treasuries market late on

Friday. Although they drifted down later - partly in response to the weaker US bonds - they remained ahead on the day.

Analysts said the rises reflected rebounds from last week rather than new demand.

Volatility is expected to be limited this week. Tomorrow's All Saints' Day may discourage

## GOVERNMENT BONDS

traders from taking significant positions and none of the European countries are expecting significant economic data.

After a strong start, UK gilts lost more than half their gains later in the day as sterling continued to react to the positive noises last week from the government on the French franc. However, the monthly auction

losses. Trading volumes were low. The December long gilt futures contract on Liffe closed at 106 1/4, up 1/4 on the day.

Some analysts were cheered that the market shrugged off the Bank of England's offer of £500m of tap stock less than £200m of which was taken up.

There appears limited scope for significant price changes in the next few days. "People will sit it out," said Mr Chris Anthony, gilts analyst at ABN Amro Hoare Govett. "The market still requires significant triggers."

The short end of the French market was among the better performers as traders continued to react to the positive noises last week from the government on the French franc. However, the monthly auction

of OATs on Thursday cast a cloud over bonds with maturities of 10 years and longer.

Italian futures tracked currency fluctuations and other bond markets. They fell in late trading amid nervous sentiment following last week's political turmoil.

Mr Stuart Thomson of Nikko Europe said both Italy and Spain would come under pressure if the D-Mark showed signs of strengthening against the dollar.

In Germany bonds and futures ended the day marginally ahead but volumes were low. As in the rest of Europe, the market lacked impulse as it awaited the result of the Quebec referendum and further US economic data.

## Eni sets flexible tranches for share sale

By Antonia Sherpe

The privatisation of Eni, the Italian oil and gas company, got under way yesterday as the hook-building process started and banks involved in the sale were informed of the size of the regional tranches.

The Italian government, which last week announced a price range of Ls2,250 to Ls4,000 a share, is offering to pay 1.35bn to 1.95bn shares, or 16.9 per cent to 24.4 per cent of the company's share capital.

If it sells all the shares at the top price, it will raise Ls1,400bn (37.1bn). A "green shoe" or over-allotment option of up to 15 per cent of the offer could also be exercised.

The institutional tranches have been fixed at 950m shares, while 400m to 1.6m shares have been reserved for the domestic retail offer, which will open on November 21.

US institutions look set to get the lion's share of the institutional tranche, with 200m-340m shares earmarked for them. The second-biggest tranche is for Italian institutions with 185m-285m shares, followed by the UK with 170m-240m shares, continental Europe with 100m-170m shares and the rest of the world with 53m-115m shares.

The elasticity of the institutional tranches is aimed at encouraging regional bank syndicates to compete with each other for stock, which the government hopes will maximise the price at which the shares are sold.

The government is also keeping its options open about the final size of the domestic retail offer. Although Eti is a household name, the likely response from the public is unclear because of the lack of an equity culture in Italy and the poor performance of past privatisation issues.

## Negative interest rates set swaps dealers wrangling

By Laurie Morse in Chicago

With Tibor currently at 50 basis points, the floating-rate side of this deal is a negative 25 basis points. In this case the institution responsible for the fixed-rate payments must pay its floating-rate counterpart the full 6 per cent cash flow if floating rates hit zero.

More controversially, common practice is also dictating that once the floating rate turns negative, the fixed-rate side is also responsible for that payment. In other words, swaps don't have imbedded "floors" that limit floating rates to zero or higher. Swap dealers assume that if a spread turns negative, they will receive the absolute value of the spread.

Confused? Well, so is the swaps community. "Frankly, this point is not as clear as it might be," said Mr Dan Cunningham of law firm Cravath, Swaine and Moore and an adviser to the International Swaps and Derivatives Association.

Short-term rates turned negative only once, in Switzerland in 1979, and then for barely a fortnight. Swaps weren't widely used then, and the episode was viewed as an aberration.

However, people are concerned this will become a more common issue, and the derivatives community is scrambling to make universal policy statements, rather than face one-off objections from end-users.

ISDA will release a memorandum this week detailing recommended language to be used in swaps contracts to account for negative payments.

"As an industry association we can't take a position on the best way to resolve this question," said Mr Chip Goodrich, ISDA's vice-chairman. "Essentially we want to issue an advisory (statement) and say we are aware of the problem."

## Strong demand for TVA 30-year tranche

By Conner Middelmann

The biggest surprise in the Tennessee Valley Authority's two-tranche global bond offering was the success of its 30-year portion among international investors.

## INTERNATIONAL BONDS

While the \$1bn portion of TVA's five-year bonds, to be priced today at 19 to 21 basis points over US Treasuries, predictably met with solid international interest, the 30-year tranche saw such demand that it was increased by \$100m from the initially planned \$500m.

Moreover, it is to be priced at 37 to 39 basis points over Treasuries - slightly tighter than the 40 basis point yield spread of the World Bank's outstanding 30-year bond.

Most of the international demand for the longer tranche

came from Europe, notably German and UK accounts, said book-runner Lehman Brothers.

A syndicate manager at another house put this down to the scarcity of 30-year supply.

"The latest 30-year Treasury is very tightly held and there is not a lot of long-dated product out there," he said.

Elsewhere, the International Finance Corporation issued the third Czech koruna euro-bond, Kc1bn of 10.5 per cent three-year bonds, following recent pioneering deals for GECC and the Nordic Investment Bank. The IFC issue was targeted largely at retail investors and lead manager Commerzbank reported good placement in Germany and Austria.

It is unlikely, however, that the recent deals will pave the way for a wave of koruna eurobonds. "Swaps are very difficult to arrange, and placement is limited," said one dealer.

Elsewhere, Japanese buying spurred more issuance: Mitsui

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fee %	Spread bp	Book runner
Tennessee Valley Authority	1bn	(61)4	(11)R	Nov.2000	0.25R	(11)94-00	Lehman Brothers Int.
Tennessee Valley Authority	800	(11)R	(11)R	Nov.2003	0.35R	(11)94-25	Lehman Brothers Int.
MITCHELL Corp. Fin. A/c	200m	1.25	100.225	Nov.1998	0.225	-	Morgan Stanley & Co. Int.
MITCHELL Corp. Fin. B/cd	200m	1.27	100.225	Nov.1998	0.225	-	Morgan Stanley & Co. Int.
MITCHELL Corp. Fin. C/c	500m	2.00	101.29	Oct.1998	0.10	-	Morgan Stanley & Co. Int.
LW Rembrandt	100m	(6)	100.50	Nov.2015	0.50	-	Salomon Brothers Int.
Brigecom+	100m	(6)	100.50	Nov.2015	0.50	-	Daiwa Europe

■ After a strong start, UK gilts lost more than half their gains later in the day as sterling continued to react to the positive noises last week from the government on the French franc. However, the monthly auction

of shishi Corporation issued Y100bn of bonds in three short-dated tranches targeted at specific Japanese institutional demand via Morgan Stanley.

The European Investment Bank issued the first tranche

of a planned Y100bn offer of Samurai bonds, targeted at Japanese retail, via Nikko. Yesterday's issue was for Y60bn of dual-currency bonds, of which Y35bn will be repaid in Australian dollars and the remainder

redeemed in US dollars. Korean Development Bank is rumoured to be planning a \$500m global bond issue next week, with Lehman Brothers and Salomon Brothers tipped as joint leads.

Yield: Local market standard. Y: Gross. Including withholding tax at 12.5 per cent payable by nonresident. Source: MMS International

■ BUND FUTURES OPTIONS (LFFE) DM250,000 points of 100%

Strike	CALLS	PUTS						
Price	Dec	Jan	Feb	Mar	Dec	Jan	Feb	Mar
9600	0.88	0.58	0.80	0.97	0.35	0.84	1.06	1.23
9650	0.41	0.39	0.60	0.75	0.57	1.15	1.36	1.51
9700	0.23	0.25	0.44	0.57	0.39	1.51	1.70	1.83

Est. vol. total, Cells 7093 Puts 8736. Previous day's open Int., Cells 71137 Puts 150809.

■ NOTITIONAL ITALIAN GOVT. BOND (BTM) FUTURES (LFFE) Ls100m 100ths of 100%

Open	Sett price	Change	High	Low	Est. vol.	Open Int.
102.35	101.65	-0.08	102.59	101.60	33465	49305
101.88	101.30	-0.08	101.88	101.60	112	702

■ ITALIAN GOVT. BOND (BTM) FUTURES OPTIONS (LFFE) Ls100m 100ths of 100%

Strike	CALLS	PUTS						
Price	Dec	Jan	Feb	Mar	Dec	Jan	Feb	Mar
10150	1.02	0.23	2.03	0.00	0.22	-	-	-
10200	0.81	1.26	1.38	1.16	1.16	2.54	2.56	2.56
10250	0.61	1.85	1.85	1.46	1.46	2.85	-	-

Est. vol. total, Cells 3639 Puts 3632. Previous day's open Int., Cells 49010 Puts 47142.

■ BOND FUTURES AND OPTIONS (MEFF)

Open	Sett price	Change	High	Low	Est. vol.	Open Int.
88.94	88.60	-0.06	88.96	88.53	25,638	31,318
88.40	88.40	-	-	-	168	-

■ NOTITIONAL SPANISH BOND FUTURES (MEFF)

Open	Sett price	Change	High	Low	Est. vol.	Open Int.
100.24	99.94	-0.06	100.24	99.94	100	100
100.74	100.44	-0.06	100.74	100.44	100	100

■ NOTITIONAL UK GILT FUTURES (LFFE) £20,000 32nds of 100%

Strike	CALLS	PUTS						
Price	Dec	Jan	Feb	Mar	Dec	Jan	Feb	Mar
100.50	1.02	0.23	2.03	0.00	0.22	-	-	-
101.00	0.27	0.33	0.43	1.11	1.11	2.23	2.33	2.33
101.50	0.11	0.21	0.43	0.54	0.54	2.45	3.03	3.14

Est. vol. total, Cells 1265 Puts 1162. Previous day's open Int., Cells 3329 Puts 29242.

■ ECU BOND FUTURES (MATIF) ECU100,000

Open	Sett price	Change	High	Low	Est. vol.	Open Int.
87.56	87.22	+0.08	87.56	87.20	426	9,181

■ US TREASURY BOND FUTURES (CBT) \$100,000 32nds of 100%

Open	Latest	Change	High	Low	Est. vol.	Open Int.
112.08	111.27	-0.01	112.08	111.27	567,478	392,195
111.10	110.29	-0.03	111.10	110.29	110,856	103,704
110.12	109.34	-0.04	110.12	109.34	27,40	

## MARKETS REPORT

## US dollar mixed as market waits for Quebec vote

By Graham Bowley

Quebec's decision on whether or not to separate from the rest of Canada, which was expected to be announced late last night, kept foreign exchanges subdued yesterday.

The US dollar had a mixed session, losing much of the momentum it enjoyed last week. It failed to hold on to early gains but remained well supported.

The D-Mark finished lower, amid speculation that the Bundesbank might allow another fall in its short-term "repo" rate later this week.

The D-Mark's weakness allowed other European currencies to make some headway, with the French franc and Swedish krona performing well.

The dollar closed in London at DM1.4053, from the previous finish of DM1.401. Against the yen, it touched Y102 before closing at Y101.57, compared with Y101.70.

Sterling and the Italian lira had a quiet day. The pound closed at DM2.2162, from DM2.2130 and at \$1.5771 from \$1.5800. The sterling exchange rate index closed at 83.8, unchanged from the previous close.

The Quebec electorate's vote on separation is likely to galvanise the foreign exchange markets into action today, whatever its decision.

The Canadian dollar had a quiet session yesterday. Against the US dollar, it finished around C\$1.3599, from \$1.370 at the previous close.

But analysts said that it could move widely today after the result of the vote is announced. "The US dollar and the D-mark could benefit sig-

nificantly from safe-haven flows if they do vote for separation," said Mr Keith Edmonds, chief analyst at IJB International.

After last week's advances, which came largely at the expense of the D-Mark after the German currency was hit by worries over the health of Mr Boris Yeltsin, the Russian president, the US dollar was more subdued yesterday.

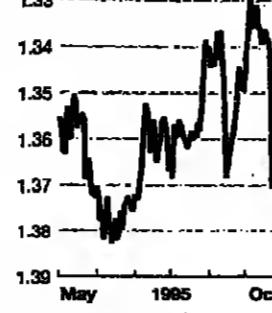
The currency opened strongly at the start of the London session but soon ran into a bout of profit taking around the Y102.20 and DM1.4150 levels and then drifted lower.

But analysts said sentiment towards the dollar was positive. "The dollar has remained well supported after last week's gains and has taken some of the upward pressure off the D-Mark," said Mr Gerard Lyons, chief economist at DKB Lyons.

Data showing a 0.4 per cent

## Canadian dollar

Against the dollar (C\$ per \$)



Source: FT Estat

Friday. After strong economic growth in the third quarter of the year, these figures will provide some of the first measures of how the US economy is faring in the fourth quarter.

In Germany, attention is turning to the Bundesbank's money market operations on Thursday. The D-Mark remained soft yesterday on the expectation that the central bank could resume easing its key securities repurchase rate having held it at 4.03 per cent for three weeks.

The D-mark finished lower, although it closed above its lows for the day as the dollar relinquished its earlier gains.

While the D-Mark fell back, the Swedish krona moved to new highs as confidence in Sweden's economy continued to grow. Against the D-Mark, the krona closed at SKr4.716, from SKr4.718.

French finance minister Jean Arthur injected some interest

into the market for the French franc when he said that conditions were right for a rise in the franc that would lead to a "significant" fall in French interest rates.

The franc moved higher against the D-Mark, closing at FFr3.475 from FFr3.473. There was some speculation that the Bank of France might soon trim its 24-hour lending rate.

But some analysts said that the French authorities' eagerness to lower interest rates might backfire and undermine the currency's recent strength.

The Bank of England provided £900m of assistance towards clearing a forecast money market shortage of around £500m.

**OTHER CURRENCIES**

On Oct 29 £ \$ €

Czech (Kcs) 1.2875 1.2828 28.1752 28.1830

Denmark (DKK) 5.018 5.019 126.87 121.1000

Finland (FIM) 5.471 5.473 121.00 121.1000

France (FF) 4.8800 4.8800 121.00 121.1000

Germany (DEM) 4.5425 4.5425 121.00 121.1000

Greece (Dr) 2.5120 2.5133 151.12 151.1200

Ireland (Irl) 0.7575 0.7565 1.20 1.2000

Italy (L) 2.5176 2.5176 1.20 1.2000

Luxembourg (Lfr) 4.5715 4.5715 1.20 1.2000

Netherlands (Flr) 4.5715 4.5715 1.20 1.2000

Norway (Nkr) 9.0222 9.0222 1.20 1.2000

Portugal (Ecu) 2.233 2.233 1.20 1.2000

Spain (Pta) 192.256 192.256 1.20 1.2000

Sweden (Skr) 10.5045 10.5045 1.20 1.2000

Switzerland (Fr) 1.7901 1.7901 1.20 1.2000

UK (P) 1.2068 1.2068 1.20 1.2000

Ecu - 1.2026 1.2026 1.20 1.2000

SDR 1.2026 1.2026 1.20 1.2000

US 1.2026 1.2026 1.20 1.2000

Euro 1.2026 1.2026 1.20 1.2000

Americas

Argentina (Peso) 1.5768 1.5768 1.20 1.2000

Brazil (R\$) 1.5164 1.5164 1.20 1.2000

Canada (C\$) 2.1446 2.0305 432 460 1.20 1.2000

Mexico (New Peso) 0.6856 0.6846 1.20 1.2000

USA (Dollars) 1.5771 1.5771 1.20 1.2000

Pacific/Middle East/Africa

Australia (A\$) 2.0701 2.0425 688 713 1.20 1.2000

Hong Kong (HK\$) 12.1944 12.0390 12.0390 12.0390 1.20 1.2000

India (Rs) 54.8514 54.8514 1.20 1.2000

Israel (Shek) 4.7811 4.7811 1.20 1.2000

Japan (Y) 160.173 160.173 1.20 1.2000

Malta (M) 4.6112 4.6112 1.20 1.2000

New Zealand (NZ\$) 2.3302 2.3302 1.20 1.2000

Philippines (Peso) 4.0878 4.0878 1.20 1.2000

Saudi Arabia (Sr) 5.9149 5.9149 1.20 1.2000

Singapore (S\$) 2.2322 2.2322 1.20 1.2000

South Africa (R) 5.7519 5.7519 1.20 1.2000

South Korea (Won) 120.707 120.707 1.20 1.2000

Taiwan (T\$) 42.5569 42.5569 1.20 1.2000

Thailand (Baht) 1.2026 1.2026 1.20 1.2000

1 Peso for Oct 27. Dollars in parentheses in the Pound Spot table above are for three decimal places. Forward rates are not directly quoted to the market but are implied by current interest rates. Floating rates calculated by the Bank of England. Base average 1990 = 100. Index referred to C285. Bank Offer and Mid rates in both the Dollar Spot table derived from the WAM/REF CLOSING SPOT RATES. Some values are rounded by the R.T.

## POUND SPOT FORWARD AGAINST THE POUND

Oct 30 Closing mid-point Change on day Bid/offer spread Day's mid-low One month Rate %PA One year Rate %PA Bank of Eng. Index

Europe

Austria (Sch) 15.5975 +0.0216 891 +0.059 15.8811 15.5183 15.5671 2.3 15.5085 2.3 - 107.2

Belgium (Bfr) -0.1038 1.011 0.739 45.8080 45.4825 2.5 44.5575 2.2 109.8

Denmark (DKr) -0.0194 940 +0.037 8.6363 8.5870 9.5913 1.1 9.5747 1.1 8.6122 1.0 110.2

Finland (Fim) 4.5613 4.5613 1.20 1.2000 7.7289 6.6530 8.8666 0.8 7.8788 0.8 7.78 - 97.8

France (FF) 7.7006 -0.0044 971 +0.037 7.7289 7.7077 -1.1 7.7133 -0.6 7.7078 -0.1 110.2

Germany (DEM) 2.2126 -0.0032 151 1.20 1.2000 2.2149 2.2111 2.6 2.1607 2.5 1.2000 - 110.2

Greece (Dr) 361.819 -0.0185 636 0.022 361.8649 361.8262 361.8499 0.9 361.8745 1.0 361.8745 - 97.5

Ireland (Irl) 2.5176 -0.0136 725 0.022 252.222 250.985 252.210 -3.5 250.985 2.8 250.985 - 96.7

Luxembourg (Lfr) 4.5715 -0.0136 511 0.022 45.8080 45.4790 45.8265 2.5 45.2025 2.2 109.8

Netherlands (Flr) 4.5715 -0.0136 511 0.022 45.8080 45.4790 45.8265 2.5 45.2025 2.2 109.8

Norway (Nkr) 9.0222 -0.0024 970 0.022 252.222 250.985 252.215 -3.8 250.985 2.8 250.985 - 96.7

Portugal (Ecu) 223.733 0.0028 589 0.022 249.918 249.668 249.925 -3.0 249.918 2.8 249.918 - 96.3

Spain (Pta) 192.256 -0.164 508 0.022 182.042 192.183 182.078 -3.0 182.078 3.0 182.078 - 96.3

Sweden (Skr) 10.5045 -0.0134 415 0.022 10.4715 10.4042 10.4526 -0.3 10.4526 0.3 10.4526 - 96.3

Switzerland (Fr) 1.7901 -0.0008 688 0.022 1.8010 1.7888 1.7983 -4.8 1.7883 4.0 1.7883 - 96.3

UK (P) 1.2068 -0.0004 650 0.022 1.2128 1.2071 1.2057 1.1 1.2035 1.1 1.2035 - 96.3

Ecu - 1.2026 1.2026 1.20 1.2000

SDR 1.2026 1.2026 1.20 1.2000

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Singapore (S\$) 2.2322 2.2322 1.20 1.2000

South Africa (R) 5.7519 5.7519 1.20 1.2000

South Korea







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## **OFFSHORE INSURANCES**

## MARKET REPORT

## Equities edge higher in low trading volumes

By Steve Thompson,  
Markets Editor

London equities struggled to keep pace with the rest of Europe's stock markets yesterday, with the FT-SE 100 index underperforming its French and German counterparts during a session featured by exceptionally low levels of activity.

Nevertheless, the Footsie managed to move back through the 3,500 level lost last week and never really looked like slipping back through what has been the lower end of its recent trading range.

At the close of trading, the Footsie was 12.1 higher at 3,510.0, while the market's second-tier index, the

FT-SE Mid 250, delivered a better performance, ending a much more impressive trading session with an 18.3 gain at 3,882.5.

The real disappointment for dealers in London was the dismal level of turnover in the marketplace. Turnover of 445.6m shares at 6pm was one of the lowest levels for many weeks and an indicator, dealers said, that the big institutions had mostly carried out their sectoral shifts and asset allocation moves for the fourth quarter.

"This market has run out of ideas and momentum for the time being," said a senior marketmaker at a leading European securities house. "The clients do not want to deal

and those that kept out of the market in its recent run up were proved right by last week's slide," he said.

Other traders described London's showing as very disappointing compared with the rest of Europe. It was suggested that London needs at least one more big bid to get equities going again. There was the usual spate of relatively low quality bid rumours doing the rounds of the market yesterday.

The regional electricity stocks continued to attract more than their fair share of bid speculation, with London Electricity the favourite to attract the attentions of a predator. Rumours yesterday suggested that

Thames Water could be about to bid

for the group in a regional water/electricity tie-up that would produce big cost savings.

A Thames/London deal would be the second regional link after North West Water's successful bid for Northern Water. Other takeover stocks to make progress yesterday included Standard Chartered, the banking group.

Wall Street's impressive rally late on Friday, when the Dow Jones Industrial Average picked up from an earlier near 30-point decline to end the session a net 39 points higher, ensured a good opening by domestic equities.

Sentiment was additionally boosted by a firm opening by gilts, which drew strength from the gains

in US Treasury bonds on Friday. Up some 14 points at the start, the Footsie accelerated smoothly to post a session's high of 3,519.7, almost 22 points ahead, shortly after trading commenced.

But with genuine institutional buying orders in short supply, the index began to drift back, easing to 3,509.5 just after midday. The market got a second wind early in the afternoon when the Dow rose some 20 points shortly after the opening, but came off again as that market began to show signs of easing.

The best Footsie performances came from Reuters and J. Sainsbury, the latter ahead of interim figures due on Wednesday.

## Buy-back talk at Reuters

Renters, the news and financial information group, shot forward to top the list of blue chip risers on hopes of a share buy-back.

At a conference call held by the company, one analyst asked Mr Peter Job, the chief executive, about the possibility of a buy-back. Apparently, the traditionally cautious Mr Job shifted from his usual stance of giving a curt no. Instead, he said the company was in talks with the Inland Revenue over a possible tax break.

Went it to happen, the move could be highly lucrative for shareholders. In 1993, Reuters was one of the first big UK companies for many years to use a share repurchase as a way of returning value to shareholders. At that time, before the company held its four-for-one equity split, it bought £350m worth of its own shares at £14 a share.

Although the premium to the prevailing share price was not particularly big, the move represented an opportunity for some income funds. Tax credits made the shares worth as much as £17.25 to tax-exempt gross funds.

An analyst said this tax loophole had now been tightened, but also said the cash balance numbers were again looking positive. In 1993, Reuters had net cash of £200m. Panmure Gordon forecasts that the results tomorrow, is as polar

will have a cash mountain of some £275m.

Although at a high p/e ratio minimum to the market, Reuters shares ended the day a net 18 higher at 576p.

## London bid talk

Regional electricity group London Electricity jumped 18 to 920p as takeover talk returned to the stock. Dealers used the imminent results from Thames Water as an excuse to revive the old speculation of a link between the two groups.

There is a nagging belief that clearance of the bid by North West Water for Northern by the Department of Trade and Industry - which is expected by Friday at the latest - will open the way for another round of bids.

Some analysts have also been suggesting that Yorkshire Water could make a move on Yorkshire Electricity and Severn Trent could make an offer for East Midland. However, few analysts felt there was any serious weight to the stories. The market forecast that Thames will produce profits of £158m to £165m, up around 5 per cent.

Thames was comparatively flat, with a rise of just a penny to 521p. North West Water was similarly dull at 588p and Northern rose 11 to 1145p.

## Sainsbury busy

J. Sainsbury jumped to the upper end of the Footsie performance charts with an advance of 11 1/2 to 423 1/2p. However, City opinion on the flagging foods retailer, which unveils interim results tomorrow, is as polar

ised as ever.

Williams de Broe, which described the group's loss of focus as "unnerving", was the shares as a sell, while NatWest Securities still said hold. NatWest feels that the cost to Sainsbury of regaining a marketing initiative in the sector will be high, and that as a result a "profits downgrade at some stage is inevitable".

In contrast, Société Générale Strauss Turnbull remains a buyer. It expects sub-average sales gains for the six months, but is hoping for a strong declaration of intent from the Sainsbury management, recently bolstered by a new marketing director.

SGST points to the shares' 50 per cent underperformance against sector rival Tesco over the past two years, and looks for strong recovery over the next 24 months. Tesco hardened to 302p. Kwik Save, which puts out its interim statement

on Thursday, gained 21 at 200p.

Among general retailers, W.H. Smith, which stood at 484p earlier this year, improved 4 to 379p following news of a top management change. Boots relinquished 5 at 555p ahead of Thursday's interim results.

Shipping and property leader P&O was an active market, rising 5 at one stage on the back of rumours of management changes. The shares, which stood at 637p earlier this year, closed unchanged at 477p.

The group is said to be considering the appointment of a non-executive director following institutional disenchantment with its recent trading performance. The shares, which yield 8 per cent, have also begun to benefit from buying by income funds.

Switch advice was the other transport-related story yesterday, with one leading broker said to be telling clients to

move from sea ports to airports via a switch out of Associated British Ports into BAe.

Both stocks are seen as safe-haven transport plays, but in terms of p/e relative BAe was said to be 10 per cent cheaper, hence the switch advice. ABP dipped 4 to 302p and BAe gained 3 at 429p.

Engineering leader GKN continued to edge ahead, racking up a two-day rally of 17, following weekend press reports of imminent corporate activity and reiterated buy recommendations from Merrill Lynch and Kleinwort Benson.

The buzz among analysts was that GKN is increasingly committed to core operations.

To this end, the US exhaust and auto parts business was

said to be up for sale; and there was plenty of betting that the

axle operations in the UK could shortly be the subject of some sort of deal, possibly an asset swap involving US company. The shares ended 9 better at 806p.

Motor parts engineer T&N, hit hard lately by asbestos liability worries, stayed a nervous market, dipping 4 to 144p in 12m traded as a £185m suit against the group opened in the US courts.

Internationally traded stocks rebounded around in reaction to various pieces of switch advice. Shell Transport shed a penny to 727p, while British Petroleum appreciated the same amount to 482p.

Paper group Buntzel rose slightly as it got caught up in the market's favourite sport - bid speculation. There were suggestions that Jefferson Smurfit, the Irish group, might be interested but most analysts felt it unlikely that Smurfit would be able to offer the sort of cash that would satisfy Buntzel. Many believed Buntzel could justly demand an extra £1 a share as the price of losing independence. The stock gained only 3 at 197p, while Smurfit improved 3 to 166p.

INTERNATIONAL PAPER, the US

paper and pulp group, was up 10 at 220p.

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## WORLD STOCK MARKETS

EUROPE												WORLD STOCK MARKETS											
AUSTRIA (Oct 30 / Sch)	180.00	-0.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	
Belgium (Oct 30 / Frs)	2,900.00	-0.00	2,900.00	2,900.00	2,900.00	2,900.00	2,900.00	2,900.00	2,900.00	2,900.00	2,900.00	2,900.00	2,900.00	2,900.00	2,900.00	2,900.00	2,900.00	2,900.00	2,900.00	2,900.00	2,900.00	2,900.00	
Denmark (Oct 30 / Krone)	180.00	-0.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	
Finland (Oct 30 / Mark)	180.00	-0.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	
France (Oct 30 / Frs)	1,180.00	-0.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	
Germany (Oct 30 / Dm)	1,180.00	-0.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	
Ireland (Oct 30 / Ecu)	1,180.00	-0.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	
Italy (Oct 30 / Lira)	1,180.00	-0.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	
Latvia (Oct 30 / Lats)	1,180.00	-0.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	
Lithuania (Oct 30 / Litas)	1,180.00	-0.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	
Netherlands (Oct 30 / Gld)	1,180.00	-0.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	
Norway (Oct 30 / Kroner)	1,180.00	-0.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	
Portugal (Oct 30 / Escudo)	1,180.00	-0.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	
Spain (Oct 30 / Peseta)	1,180.00	-0.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	
Sweden (Oct 30 / Krona)	1,180.00	-0.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	
Switzerland (Oct 30 / Frs)	1,180.00	-0.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	
United Kingdom (Oct 30 / Pounds)	1,180.00	-0.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	
Yugoslavia (Oct 30 / Dinar)	1,180.00	-0.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	
EUROPE	1,180.00	-0.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	
SWEDEN (Oct 30 / Krona)	1,180.00	-0.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	
WORLD STOCK MARKETS	1,180.00	-0.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00	

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EUROPE												WORLD STOCK MARKETS											
AUSTRIA (Oct 30 / Sch)	180.00	-0.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	180.00	
Belgium (Oct 30 / Frs)	2,900.00	-0.00	2,900.00	2,900.00	2,900.00	2,900.00																	





## AMERICA

## US technology stocks recover lost ground

## Wall Street

US shares continued to reverse some of last week's losses in early trading yesterday, led by technology issues, which recovered their footing after sliding for most of last week, writes Lisa Bramen in New York.

By 1pm the Dow Jones industrial Average was up 16.28 to 5,468.01. The Standard & Poor's 500 added 3.09 at 582.79 and the American Stock Exchange composite moved ahead 1.42 to 515.82. Trading volume on the New York Stock came to 1.37m shares.

On Friday, the market fell in morning trading, only to reverse course and close higher.

Yesterday, technology shares managed to carry over Friday's momentum, while financial stocks mostly dropped.

The technology-rich Nasdaq composite added 11.47 points at 1,037.02 and the Pacific Stock Exchange technology index was 1.9 per cent higher.

IBM, the only pure technology company in the Dow, was 5.1% stronger at \$884, Microsoft advanced 5.1% to \$101.40, Intel gained 5.2% at \$70.40, Broderbund Software climbed \$3 to \$71.40 and Adobe Systems was ahead 3.4% at \$57.75.

Meanwhile, NationsBank reversed Friday's 5.2% gain and slipped 5.1% to \$65.75. J.P. Morgan gave back 5.1% of the 5.1% it gained on Friday, bringing the shares to \$77, and Chemical Banking shed 5.1% to \$56.50.

Merger and acquisition activity moved several shares yesterday.

CBI Industries soared 10%

or 53 per cent to \$307 after Praxair approached the company about a potential take-over bid at \$32 a share. Praxair shares were off 5% at \$26.75 on the news.

E.W. Scripps climbed 5.2% to \$36.60 after Comcast said that it would buy Scripps' cable systems for \$1.85bn in stock.

Shares in Comcast slipped 5% to \$17.50.

## Canada

Toronto was on hold awaiting the outcome of the Quebec independence referendum, and by noon the TSE-300 Composite index was 3.84 easier at 4,381.45, with the latest polls showing that the result was too close to call.

A C\$1.45 jump in Alcan Aluminum to C\$14.15 took many analysts by surprise on the view that Quebec stocks had most to lose from a vote for separation.

Lossing stocks included Plain-

tree Systems, the computer company, down C\$1 to C\$9.50, Leitch Technology, which slipped C\$0.50 to C\$20.40, and Agrim, which lost C\$1 to C\$54.

Among the day's third-quarter reporters, Delrina picked up C\$0.50 to C\$20.50, Kerr Addison Mines was flat at C\$22 and Nova Rose C\$0.50 to C\$10.50.

## SOUTH AFRICA

Stock prices drifted, investors showing reluctance to take positions ahead of tomorrow's public holiday for local elections. The overall index declined 12.7 to 5,753.0, the industrials index rose 6.0 to 2,618.2 and the gold shares index fell 29.4 to 1,250.2.

## Mexico in early rise

The Mexican equity market rallied in moderate early trading on hopes that a new economic plan would help boost the economy. By midsession the IPC index was up 2.85 or 3.2 per cent at 2,318.75. Volume was 7.5m shares.

The plan, unveiled on Sunday by President Ernesto Zedillo, called for economic growth of 3 per cent and inflation of 20 per cent in 1996. An early improvement in the peso also cheered investors.

## MARKETS IN PERSPECTIVE

	% change in local currency ↑				% change starting ↑ in US \$ ↑			
	1 Week	4 Weeks	1 Year	Start of ↑ 1995	Start of ↑ 1995	Start of ↑ 1995	Start of ↑ 1995	Start of ↑ 1995
Austria	-0.46	-7.93	-13.03	-15.45	-8.47	-7.55		
Belgium	-0.05	-2.33	-6.92	-4.17	+14.07	+15.21		
Denmark	-1.13	-1.67	-4.46	-4.03	+11.00	+12.10		
Finland	-5.13	-16.41	-3.44	-7.42	+18.24	+20.43		
France	-0.25	-2.47	-3.90	-5.16	-2.88	+3.91		
Germany	-3.21	-3.92	-2.14	-1.84	-7.55	+8.62		
Ireland	-2.97	-3.20	+15.56	+11.73	+16.12	+17.28		
Italy	-1.57	-6.38	-4.42	-7.82	-7.19	-6.27		
Netherlands	-2.17	-4.38	-7.33	+4.99	+14.96	+16.11		
Norway	-4.76	-5.36	-5.02	-2.74	-4.97	+6.01		
Spain	-1.80	-5.05	+0.77	+1.68	+4.00	+10.07		
Sweden	-4.99	-8.92	+17.55	+17.86	+31.12	+32.43		
Switzerland	-2.75	-2.93	+22.95	+14.76	+31.31	+32.62		
UK	-1.53	-0.59	+14.58	+13.33	+13.33	+14.45		
EUROPE	-1.86	-2.78	+8.36	+5.97	+12.19	+13.30		
Australia	-1.78	-2.82	+2.74	+8.13	+4.13	+5.18		
Hong Kong	-2.46	-0.78	-1.34	+14.13	+13.07	+14.19		
Japan	-4.27	-3.90	-10.84	-10.54	-13.10	-12.23		
Malaysia	-0.25	-4.07	-13.74	-2.41	-2.58	-1.60		
New Zealand	-1.31	-4.26	+0.68	+12.32	+14.11	+15.26		
Singapore	-0.84	-0.88	-10.46	-3.82	-1.90	-0.32		
Canada	-1.66	-4.40	-1.28	+2.55	+3.95	+4.98		
USA	-1.40	-0.88	+24.92	+26.49	+25.25	+26.49		
Mexico	-3.19	-6.46	-10.48	-6.77	-35.92	-35.28		
South Africa	-1.76	-1.54	+10.59	-4.97	+5.46	+6.52		
WORLD INDEX	-2.29	-2.20	-4.68	-7.36	+8.05	+8.05		

† Based on October 27 1995. © Copyright 1995 Financial Times Limited, Goldman, Sachs & Co. and Standard & Poor's. All rights reserved.

## FT/S&amp;P ACTUARIES WORLD INDICES

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## NATIONAL AND REGIONAL MARKETS

Figures in parentheses

show number of lines

of stock

	FRIDAY OCTOBER 27 1995				THURSDAY OCTOBER 26 1995				DOLLAR INDEX							
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Currency % chg on day	Local Index	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Index	High	Low	Yen (approx)
Australia (29)	180.50	-1.1	186.37	116.04	131.44	-18.14	1.1	186.27	-0.08	185.52	108.61	123.98	-1.1	186.22	186.22	185.10
Austria (27)	186.04	-1.0	182.08	124.74	141.29	-35.72	-0.4	186.04	-0.02	184.88	183.37	125.29	-147.87	183.32	201.12	184.78
Belgium (35)	194.04	-0.3	182.08	124.74	141.29	-35.72	-0.4	194.04	-0.02	184.88	183.37	125.29	-147.87	183.32	201.12	191.85
Denmark (28)	151.13	-1.67	154.46	-4.03	151.00	-12.10	-0.1	151.13	-1.67	154.46	152.00	152.00	-0.1	151.13	151.13	150.70
Finland (26)	151.51	-16.41	153.44	-7.42	152.28	-2.00	-0.1	151.51	-16.41	153.44	152.28	152.28	-0.1	151.51	151.51	150.73
France (100)	-0.25	-2.47	-3.90	-5.16	-4.03	-18.24	-0.4	-0.25	-0.25	-1.74	-13.82	-20.47	-8.80	-0.25	-0.25	-17.55
Germany (23)	3.21	-3.92	-2.14	-1.84	-7.55	-15.82	-0.4	3.21	-3.92	-2.14	-1.84	-7.55	-15.82	-0.4	-0.4	-17.55
Ireland (24)	-2.97	-3.20	+15.56	+11.73	+16.12	+17.28	-0.1	-2.97	-3.20	-2.14	-1.84	-7.55	-15.82	-0.4	-0.4	-17.55
Italy	-1.57	-6.38	-4.42	-7.82	-7.19	-6.27	-0.1	-1.57	-6.38	-4.42	-7.82	-7.19	-6.27	-0.1	-0.1	-17.55
Netherlands	-2.17	-4.38	-7.33	+4.99	+14.96	+16.11	-0.1	-2.17	-4.38	-7.33	+4.99	+14.96	+16.11	-0.1	-0.1	-17.55
Spain	-4.76	-5.36	-5.02	-2.74	-4.97	+6.01	-0.1	-4.76	-5.36	-5.02	-2.74	-4.97	+6.01	-0.1	-0.1	-17.55
Sweden	-1.80	-5.05	+0.77	+1.68	+4.00	+10.07	-0.1	-1.80	-5.05	+0.77	+1.68	+4.00	+10.07	-0.1	-0.1	-17.55
Switzerland	-4.99	-8.92	+17.55	+17.86	+31.12	+32.43	-0.1	-4.99	-8.92	+17.55	+17.86	+31.12	+32.43	-0.1	-0.1	-17.55
UK	-2.75	-2.93	+22.95	+14.76	+31.31	+32.62	-0.1	-2.75	-2.9							

# Biggest party in N Ireland shifts stance

By Quentin Peel in Washington

The leader of the main pro-British party in Northern Ireland admitted yesterday that the US might have been right to grant a visa to Mr Gerry Adams, president of Sinn Féin, at the start of the Irish peace process. Sinn Féin is the political wing of the Irish Republican Army.

"We got a ceasefire, and that was the good thing," Mr David Trimble, leader of the Ulster Unionist party, said during a visit to the US. The decision to grant a visa to Mr Adams – furiously condemned at the time by the British government and by the unionist community – might have contributed to the cessation of violence, he added. "If the [US] administration wants to take credit for it, that is fine."

His attitude to the controversial Adams visit, which almost caused a breach in Anglo-US relations, is likely to undermine the impression that Mr Trimble, elected leader of the Ulster Unionists last month, may be more pragmatic than his predecessor, Mr James Molyneaux.

He expects to meet both President Bill Clinton and Vice-President Al Gore on his Washington trip, as well as breakfasting with Senator Edward Kennedy and other leading figures in the Irish-American establishment. If he does not meet the president, it will be seen as a severe blow to Unionist pride.

Mr Trimble is one of a string of northern Irish visitors to the US in advance of President Clinton's official visit to London, Belfast and Dublin at the end of the month. The Rev Ian Paisley, leader of the vehemently anti-nationalist Democratic Unionist party, was in the country last week.

Mr Trimble remained adamant yesterday that he expects the US administration to put pressure on the IRA to start the process of "decommissioning" its weapons before a further phase of peace talks can begin.

Mr Michael Ancram, a Brit-

ish minister responsible for Northern Ireland, is to have talks in Belfast today with Sinn Féin in a fresh bid to end the deadlock on IRA disarmament.

Mr Martin McGuinness, a senior member of the Sinn Féin executive, will be looking for a government response to proposals he put to Mr Ancram earlier this month to try to end the impasse which has put the peace process on hold.

Mr Trimble is also seeking US backing for the unionist call for elections to a constituent assembly or convention in northern Ireland, as opposed to all-party talks. He admitted that President Clinton's top Irish negotiators, Mr Tony Lake, the national security advisor, and Ms Nancy Soderberg, his deputy, had been sceptical about the unionist proposal on their recent trip to the UK and Ireland.



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Two years ago, International Media Partners, publishers of Emerging Markets and parent company of the CEO Institutes, and ING Bank, the leading financial institution in emerging markets worldwide, joined to establish two important new Awards.

The purpose was to recognize the sea change in developing economies as countries have gone from debt rescheduling and aid support to a new world of privatization, trade agreements and stock exchanges. Traditionally, recognition has reflected on the speakers and planners of these economies. The rationale behind these unique Emerging Markets CEO Awards is to reward the true builders of these markets —

Anglo-French talks: Uncertainty over Nato doctrine may open way for rapprochement

## Nations draw closer on use of nuclear weapons

By Bruce Clark in London

Britain and France have made an enigmatic promise to "pursue and deepen" their nuclear co-operation while carefully stressing that the independence of both countries' nuclear arsenals is not in question.

In practice, this will mean a redoubling of the efforts that have been going on behind the scenes since 1992 to reconcile the British and French positions in the arcane world of "nuclear doctrine".

The whole idea of elaborating a distinct philosophy for the use of nuclear weapons is more French than British – but as yesterday's communiqué said, there has been "considerable convergence" in the two countries' ideas recently.

A commission of defence experts from both countries already meets regularly to thrash out the finer points of nuclear strategy.

In their biggest achievement to date, they are understood to have agreed on a broad definition of sub-strategic deterrence in other words, the use of a low-yield "warning shot" against an advancing aggressor, along with a threat warning of a massive nuclear strike unless the attack halts.

This warning shot would

be fired as soon as a country's "vital interests" were threatened – and this

makes doubly significant yesterday's formal statement that the vital interests of the UK and France are nearly indistinguishable.

Despite the natural community between Europe's two nuclear powers, London and Paris approach the issue of nuclear arms from very different perspectives.

As a full member of Nato's military wing, Britain's nuclear weapons are theoretically at the disposal of the Atlantic alliance. Britain's submarine-based nuclear weapons are impossible to test, and almost certainly impossible to use with any accuracy, without the active co-operation of the US, where they are manufactured.

France maintains a broader range of air, sea and land-based nuclear weapons and has made a point of safeguarding their absolute independence.

During the cold war, Britain subscribed to the Nato doctrine of "flexible response" – the early use of tactical nuclear weapons to head off a massive attack by the Soviet bloc with conventional weapons.

French thinking has always placed more emphasis on the role of nuclear weapons as a strategic weapon of last resort, designed for deterrence rather than use. However, the end of the cold war has prompted Nato to abandon the flexible response doctrine, and it has

yet to define a new philosophy.

One of the few things known about its latest thinking is that both US and British nuclear arms are still expected to play a role in the defence of western Europe.

The uncertainty about Nato's nuclear military doctrine has cleared the way for some rapprochement between British and French ideas – but UK defence experts doubt whether there can be a real meeting of minds unless France rejoins Nato's nuclear planning group. France has long stayed aloof from all Nato's deliberations about the use of nuclear arms.

Isolationism deplored, Page 10

## Iraqi deals 'had tacit approval'

By John Mason, Law Courts Correspondent

A British businessman who provided the UK security services with information about the Iraqi military procurement programme was one of four men wrongly prosecuted for export control offences after government documents indicating secret UK support for Iraq after its war with Iran were withheld from their trial, the Court of Appeal in London was told yesterday.

Mr John Grecian, the former managing director of the Ordnance engineering company – based in Reading, southern England – supplied the MI5 and MI6 security services with information on Iraqi defence projects, said Mr Geoffrey Robertson, his lawyer.

Mr Grecian risked his life when travelling in Iraq to bring back the first information about defence projects, Mr Robertson said. "He went back at risk of arrest and execution."

Mr Grecian, Mr Brian Mason, the former engineering director at Ordnite, and two other businessmen involved with the company, Mr Stuart Blackledge and Mr Colin Phillips, are appealing against their convictions in 1992 for conspiring to evade controls on the export of defence equipment to Iraq.

At the heart of their appeal is the government's use of public interest immunity (PII) certificates to prevent the disclosure of documents indicating that government officials knew Jordan was used as a conduit for arms exports to Iraq.

The four men – who pleaded guilty at their trial to attempting to supply fuses for heavy artillery shells – say that they were acting with the tacit approval of the British government.

They say that they only decided to plead guilty after the government's use of PII certificates destroyed their legal defences.

Travel through Manchester Flights from New York 'much quicker than those to Heathrow'

## Airport lures investors to northern 'honeypot'

By Ian Hamilton Fazey

in Manchester

Sale in Greater Manchester does not routinely compare itself with Paris or Munich as a European business centre. But last week, Feature Films for Families, a US video producer, chose the upmarket town as the site for its European headquarters over its continental competitors.

An important element in the decision to site its \$250,000 venture into Europe in north-west England was the facilities offered by the nearby Manchester airport. The largest in the UK after London's Heathrow and Gatwick, the airport offers connections to 175 destinations worldwide and is used by nearly 100 airlines.

But a planning decision in the next few months is likely to decide whether the airport can continue to be what Mr Julian Hulse, chief executive of Manchester Chamber of Commerce, described as the north's principal economic "honeypot". Future growth in air traffic depends on getting permission for a second runway – and there is opposition from Manchester's nearest neighbouring airport. Manchester airport is credited with a series of successes in attracting inward investors to the area. Inward

working in it, about 500 of them from the US. Companies citing the airport as a reason for locating in the Manchester area include Brother, the Japanese electrical goods manufacturer; Teco, a Taiwanese electric motormaker; and Omega, a

US engineering company.

The airport's range of services and destinations partly reflects the size of its catchment area. The motorway network puts more than 20m people within two hours' drive of the airport.

But what has attracted the carriers to Manchester rather than other northern airports is its marketing approach: the management treats the airlines as the customers, not the passengers. The latter are the airport's and airlines' raw material – and Manchester promises to deliver more of them to the boarding gates every year.

One way of keeping its promise has been to build relatively generous terminal capacity. Manchester opened its second terminal in 1993, helping keep check-in times short. An hour is usually the maximum time needed.

"We are not against Manchester, but there has to be room for Liverpool too," says Mr Harry Rimmer, leader of Liverpool city council.

Mr Peter Coles-Johnson, chief executive of the Leeds-Bradford chamber of commerce, says: "We support Manchester as an international airport and want to see the northern infrastructure improved so people can get there quicker."

the south.

Mr Geoff Muirhead, the airport's chief executive, says this has helped create a virtuous circle, with more passengers attracting more airlines to compete for them – last year it handled nearly 15m passengers.

But further growth in business now depends on approval for building the second runway, which would allow the airport to handle 30m passengers a year by 2005.

A planning inquiry is considering the proposal and is expected to publish its decision in the next few months. But there is opposition from neighbouring Merseyside, where political leaders – and some in the business community – believe capping Manchester's growth would force airlines to use Liverpool's airport, which now handles only about 500,000 passengers a year.

"We are not against Manchester, but there has to be room for Liverpool too," says Mr Harry Rimmer, leader of Liverpool city council.

Mr Peter Coles-Johnson, chief executive of the Leeds-Bradford chamber of commerce, says: "We support Manchester as an international airport and want to see the northern infrastructure improved so people can get there quicker."

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INTERNATIONAL EXHIBITION CALENDAR FROM JANUARY TO JULY 1996

### January

19-22 CHIN '96  
International exhibition of gift articles, fancy goods, perfumery items, costume jewellery and smokers' supplies

19-22 CAKI '96  
International exhibition of stationery, paper and cardboard products, articles for school and fine arts

24-28 34<sup>th</sup> SALONE DEL GIOCATTOLIO '96  
International Toy Fair  
Lecceville, South Pavilion

28-30 MIAS INVERNALE '96  
International sportswear, sport and camping equipment exhibition

2-12 MACEF PRIMAVERA '96  
International Exhibition of Tableware, Household and Gift Items - Silverware - Gold - Watches

23-25 MIIFLOR '96  
Floriculture, Plants and Gardening Accessories. International Exhibition Lecceville, South Pavilion

28 Feb. BIT '96  
3 Mar. International Tourism Exchange

4-6 MODAIN  
International clothing, textiles and accessories exhibition  
Lecceville, South Pavilion

13-16 FLUIDTRANS COMPOMAC  
15th International biennial exhibition of Power Transmission Systems and Control and Engineering Design Equipment

14-17 67<sup>th</sup> MIPPEL  
International leather goods market

14-18 EXPO DETERGO '96  
Specialist International exhibition of equipment, services, products and accessories for laundering, ironing, dry cleaning and related industries

18-22 SALONE INTERNAZIONALE DEL MOBILE  
International Furniture Show

18-22 EUROLUCE  
18th International Biennial Lighting Technology Exhibition

27-31 30<sup>th</sup> MOSTRA CONVEGNO EXPOCOMFORT  
International exhibition and conference of Heating, Air-Conditioning, Refrigeration, Plumbing & Sanitary Installations, Bathroom Fittings



April

3-6 MIDO '96  
International optics, optometry and ophthalmology exhibition

4-12 INTERNATIONALE DEL'ANTIQUARIO  
International Antiques Fair

May

1-2 MIAS ESTIVO '96  
International sportswear, sport and camping equipment exhibition

7-11 GRAFTALIA  
Exhibition of machinery and materials for the graphics, publishing and electronic publishing industries

7-11 CONVERFLEX  
International paper, paper converting and package printing machinery exhibition

22-27 15<sup>th</sup> INTERBIMM  
International biennial wood processing machinery and accessories exhibition

22-27 15<sup>th</sup> SASMIL  
International exhibition of components for furniture

June

4-6 ESMA  
International knitwear and clothing exhibition

6-9 Lift '96  
2nd International exhibition for lifts, related components and accessories - technical press and services

7-10 CHIBIDUE '96  
International exhibition of gift articles, fancy goods, perfumery items, costume jewellery and smokers' supplies

12-14 BORITEC  
8th International Cooperation, Development and Investment Exchange

July

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## NEWS: UK

Help in investigating alleged cover-up may be offered to Singapore financial police

## Leeson lawyers seek deal on evidence



Lawyers in Singapore for Mr Nick Leeson have started discussions with the state's financial police on a possible deal, Nicholas Denton writes in London. The former trader with the Barings merchant bank would provide evidence under the deal against executives to whom he reported. Singapore's

commercial affairs department (CAD), which last week said it was open to offers of co-operation, said yesterday that it had received representations from Mr John Koh, Mr Leeson's Singapore lawyer.

Mr Leeson's lawyers are expected to offer assistance in the CAD's investigations into an alleged cover-up by executives including Mr Peter Norris, chief executive of Barings investment bank at the time of the bank's collapse, and Mr

James Bay, then regional manager for South-east Asia.

The official Singapore report into the collapse said that it concealed a discrepancy in the accounts of Mr Leeson's operation and could have prevented the collapse of Barings with \$830m (£1.3bn) of trading losses.

Mr Leeson's testimony is important because the report, while finding inconsistencies in the executives' accounts, turned up no conclusive evi-

dence of organised concealment of trading losses.

"It would be completely shocking if any attempt were made to change the record in a plea bargain," said as former Barings executive.

The trader's lawyers are expected to hold out for a reduction in the 11 charges, including forgery and cheating, carrying a maximum prison sentence of 14 years, which Mr Leeson faces when he returns to Singapore next month.

Meanwhile, Simex, the Singapore derivatives exchange on which Mr Leeson traded, yesterday announced regulations to prevent unauthorised trading and avoid a repetition of the Barings collapse.

Senior management of full clearing members of Simex will have to vouch for their employees. Brokers will have to reveal the customers behind large trades and a new regulatory division will tighten market surveillance.

**Policy Studies Institute** 'Britain will gain no benefit from carping negatively on sidelines'

## Nation's isolationism in EU is deplored

By Michael Cassell, Business Correspondent

The UK will pay a heavy economic, political and strategic price unless it abandons "chauvinism and nostalgia for the glories of the past" and works constructively for a larger and more closely integrated Europe, says the Policy Studies Institute.

The institute, one of Europe's biggest independent research organisations, has investigated the longer-term developments likely to influence the future shape of Europe and the UK's place it.

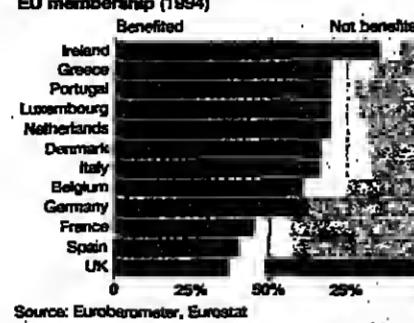
Its report, published in advance of next year's EU intergovernmental conference, confirms the UK's image as the least enthusiastic of EU members. It paints a picture of a nation separated from mainland Europe by geography, history, language, culture and institutions and one which, although its heart may never be fully committed to the European ideal, knows in its head that it cannot afford to be left on the sidelines.

The report says that, among its neighbours, the UK retains the strongest sense of separateness and remains the most sceptical on the benefits of EU membership. But it also realises that the only alternative is not joining some other group but dropping out into economic and political isolation.

According to the institute, such an isolationist stance might look attractive "to tiny

### How UK compares

Perception of benefits for own country of EU membership (1994)



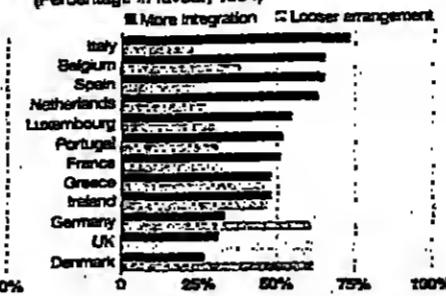
Source: Eurobarometer, Eurostat

Acceptability to business of two-speed Europe (Survey of 1500 business leaders, 1994)



Source: Eurobarometer, Eurostat

Attitudes to integration of Europe (Percentage in favour, 1994)



Source: Eurobarometer, Eurostat

Britain's participation in European monetary union will not be imposed by Brussels, but the UK has nothing to gain by pretending that a single currency will not happen, a senior member of the European Commission said yesterday, our Economics Editor writes. Mr Yves-Thibault de Silguy, the commissioner responsible for economic affairs, told the Royal Institute for International Affairs in London that next year's inter-governmental conference would not move the goalposts or push back the

countries hoping to earn their way in the world with postage stamps, naval bases or money-laundering" but it appears less hopeful for a nation such as the UK.

Mr Jim Northcott, author of the report and an institute research associate, says the idea of the UK "going it alone" is "bizarre". He adds: "Britain cannot block change in Europe, Britain has no viable alternative to Europe and Britain will gain no benefit

from carping negatively on the sidelines of Europe."

In acknowledging inconsistent public attitudes towards Europe, the report claims that, in spite of deep reservations about the EU, there is also a growing sense of "Europeanness" among Britons.

There is majority backing for joint EU decision-taking on issues ranging from third-world co-operation, the environment and science and research, although not on edification, health and workers' participation. Most Britons also support a common European defence policy, a common foreign policy and a European central bank, while rejecting a single currency and a more powerful European parliament.

The institute says that, faced with inevitable and large institutional changes in Europe's make-up, the UK has no power to prevent them. It warns that if the UK gives the impression of not wanting to go ahead

with its partners, it could prove unable to make fruitful alliances in the bargaining process and end up without sympathy, trade-offs or concessions. "If, after looking into the abyss, it is clear that for Britain there is no alternative to the European Union, it follows that Britain will get the best deal from its partners if it joins positively in shaping the changes ahead."

On balance, the institute believes, longer-term forces point to a larger European Union of 30 countries or more and closer union in areas such as foreign policy, the environment and the economy. The trend is likely to result in EU institutions evolving into something with many of the characteristics of a European government and which could bring important advantages to all member states provided it is efficient and democratic.

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## ARTS

# A sense of discovery

William Packer welcomes American enthusiasm for British art

**I**t is a truth universally acknowledged, that any man possessed of a good fortune, must spend it on what he likes. The whole point of a personal collection, after all, is not that it should be representative, but that it should be personal. And to dwell on its gaps, shortcomings and eccentricities of taste and judgment - in short, to compare it with one's own dream collection - is as gratuitous as it is tiresome.

The collection of British art, put together by two enthusiastic Americans, Robert D. Summer and his wife, Susan Kasey Summer, is indeed personal, arbitrary, and eccentric. This is their second major collection, begun in the mid-1980s, and the Summers tell us that "the pictures... were again selected without a defined thematic aim. Our decision to focus exclusively on British painting was based on nothing more specific than the desire to collect what we considered to be the best in contemporary painting." Although their collection is extensive enough in scope to offer more than a hint of representative intention, it is excused at once by this artless disclaimer.

That they should feel that the best is British is indeed a great compliment to us. Some of us have been saying for years that British painting at large, and figurative painting in particular, has been sorely neglected by our national institutions and agencies. If it takes two private Americans to administer a corrective, well, good for them.

In broad terms, their collection is centred upon expressionist painting of the past 20 years or so, mostly by the younger and now middle generations of artists and most of it figurative, though with a significant leaning of abstraction. It is underpinned by an historical element, going back beyond the contemporary to the modern painting of the earlier 20th century.

The difficulty is, of course, that by its very presence this historical element does indeed present that representative aspect to the collection in spite of all disclaimers. And the better the work, and the more the senior artists assert their presence, the

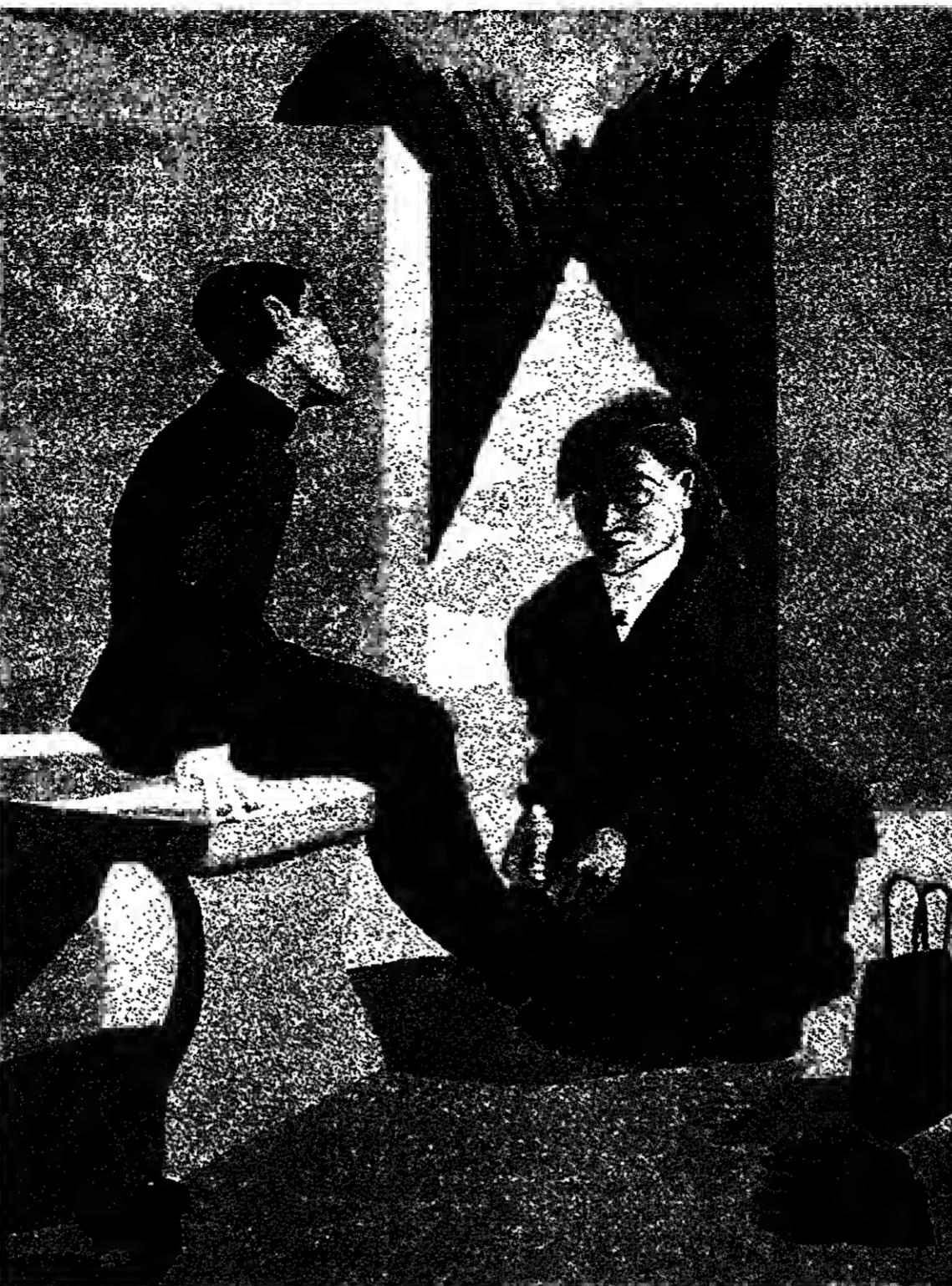
worse the problem becomes. The inadequacy of much of the work of the younger artists is exposed by direct comparison, and the gape yawn.

With Sickert included, for example, and Matthew Smith, Mark Gertler and David Bomberg, where, one wonders, are Stanley Spencer, Augustus John, Wilson Steer, Ambrose McEvoy, Ivon Hitchens? And with Hockney and Hodgkin there, and Auerbach and Kossoff, Rego and Willing, is there also a Freud in the cupboard, or a Bacon, or a Tissot? Along with Carol Weight, what about other Royal Academy expressionists, such as Anthony Eyal, Anthony Green and Norman Adams? There is Maurice Cockrill, John Walker and Kees Kiff, but no Maggi Hambling, no Karel Wescsche.

And with John Bellany from Edinburgh and the younger Glasgow school of the 1960s - Campbell, Wiszniewski, Currie and Howson, Alison Watt and Jenny Saville - is there anything of the historic Scottish School from which they sprang, from Peploe and Cadell, Cillies and Redpath to Elizabeth Blackadder? The catalogue, under one of its headings, speaks of "extending pure abstraction". Sean Scully is there, and Hugh O'Donnell, but then what about Alan Green, Edwina Leapman, Basil Beattie, Albert Irvin, Bridget Riley...?

I pass on such questions, only because they ask themselves. The point is that there is so much of such high quality in modern British painting that ungrateful though it may seem, the question one must ask of the Summers is that, having come to it all so lately and generously, do they know of the treats they still have in store, most especially from artists now well past 50?

For the sense of personal discovery still taking place, and of enthusiasm undiminished. For me there may be too many things from the younger contingent that are technically inadequate, badly drawn, over-stretched and over-ambitious, and not enough founded in direct observation. But such failings are more than outweighed by the many splendid paintings, from John Greenwood's mischievous "Love Machine", Bellany's huge recent composition, "Ancestors", to



So much more to see: 'The Cadet and his Sister' by Paula Rego from the Summer Collection

Paula Rego's suggestive "Cadet and his Sister", and the vast fantastical still-life beside it by her late husband, Victor Willing. We have lately seen too little of Theresia Oulton and John Walker, both strongly represented. So

too are Auerbach, Weight and Kossoff. Kevin Sinnott is always interesting. The late Bombergs are magnificent. So much to see, so much to do. The Summers must not stop now.

■ An American Passion - the Sum-

mer Collection of Contemporary British Painting: the Royal College of Art, London SW7, until December 3. Sponsored by British Airways, Henderson Boyd Jackson Solicitors, and Unilever.

**S**ophia Davies has been making choreography for nearly 25 years, in one of her very earliest pieces, *Pilot*, she showed us a group of stranded travellers, waiting - as how many dancers have waited - resignedly for the next train or plane. The movement was clear, and so was the human feeling. What impressed then, as ever since, was the fine-honed elegance - also Davies' quality as a dancer - with which the dance told its tale. Her subsequent work could always be called "stylish", in taste as in clarity of expression. At worst dances might sometimes look contrived, as if set-piece had dried up and form was all that remained. At best - and in recent years we see her at a stunning best - her formal skill is matched by physical richness that speaks of a talent secure, generous.

In two performances at Sadler's Wells last week, her company presented two latest works: 1994's *Wild Translations* and *The Art of Touch* made this season. Both tell how sensitive is Davies' response to her score. Both show with what subtlety she transmutes feeling into dance, with nothing blatant, everything pertinent. I thought them magnificent.

*Wild Translations* uses Kevin Volans' fifth string quartet, a tough, vivid score which incorporates sounds from African country life - bird song, village noise. A large mesh shape by David Buckland hangs over the stage,

slowly turning, like a space-ship pre-

teeding to be a punkah. The seven fine dancers of Davies' troupe explore a text in which movement ideas echo and pass on, are transformed and return in new guise. The choreography is not "about" Africa, yet it is, in that we sense how attuned in life, human and animal, and how climate and place, may be evoked. The piece operates, like Volans' music, partly as memory, partly as abstraction. (One short sequence finds dancers standing on tips, elbows faintly moving, like birds at rest). Through out, the choreography holds the eye, catches at the mind, and delights. It is a grand work, grandly danced.

For her new *Art of Touch*, Davies has turned to five of Domenico Scarlatti's harpsichord sonatas and to Matteo Fargion's contemplation of Scarlatti's manner in his *Seize canzoni*. A splendid set of gleaming golden panels by David Buckland, and dowdy costumes (low-waisted black

pvc bodices do nothing for a girl's shape) by Sasha Keir, frame movement demanding great virtuosity - a demand handsomely met.

Each sonata seems a portrait of a personality, a sketch of an emotional situation: a woman frenetic; lovers at odds; a group using sign language to communicate; speed and tensions abounding. The thrilling pace of Scarlatti's sonatas inspires movement no less glittering with energy - Amanda Britton seen as a woman taut with emotion and ill-suppressed anxiety. Fargion's contemplative writing is matched by more "interior" action. And as the dance flies and splinters and re-forms, as bodies are impelled by fortissimo, we delight in the assurance of Davies' writing (like Scarlatti, she makes no concessions to her interpreters) and in the fleet excellence of her cast.

Her dancers are Amanda Britton, Gill Clarke, Sean Feldman, John Kilroy, Paul Old, Catherine Quinn, Deborah Saxon, and they are quite marvellous. The lighting by Peter Mumford for *Wild Translations* and by Ian Bewick for *Art of Touch* is vitally good: the two works are luminous. The Volans score was splendidly played by the Duke Quartet. The programme is a most distinguished example of how to stage dance.

Clement Crisp

■ **Ballet**  
Dance staged to perfection

■ **MUNICH**  
GALLERIES  
Kunsthalle der Hypo-Kulturstiftung:  
● Felix Vallotton: retrospective of the Swiss-born Nabis group member; to Nov 5  
OPERA/BALLET  
Bayerische Staatsoper Tel: (089) 22 13 18

● Anna Bolena: by Donizetti. Conducted by Fabio Luisi and produced by Jonathan Miller. The cast includes Edita Gruberova, Vesselina Kasarova, Anne Salvan and Roberto Scanduzzi; 7pm; Nov 2, 6

THEATRE  
Donmar Warehouse Tel: (0171) 369 1732

● The Glass Menagerie: by Tennessee Williams, directed by Sam Mendes. Cast includes Zoe Wanamaker and Claire Skinner; 8pm; to Nov 5

National, Cottesloe Tel: (0171) 928 2252

● Richard II: by William Shakespeare. Deborah Warner's new production featuring Fiona Shaw as the king; 7pm; Oct 31; Nov 1 (1pm)

● Skylight: by David Hare. Directed by Richard Eyre and starring Michael Gambon and Lia Williams; 7.30pm; Nov 2, 3, 4 (2.30pm), 6, 7 (2.30pm)

National, Lyttelton Tel: (0171) 928 2252

OPERA/BALLET

Guggenheim Soho Tel: (0171) 423 3500

● Dieter Appelt: retrospective with more than 60 paintings and sculptures; to Nov 5

OPERA/BALLET

Champs Elysées Tel: (1) 49 52 50 50

● Festival Orchestra of Brescia and Bergamo: with pianist Zoltán Kocsis, Iván Fischer conducts Bartók's "Concerto for Piano and Orchestra No.2"; 8.30pm; Nov 7

● Festival Orchestra of Budapest: with pianist Zoltán Kocsis, mezzo-soprano Ildikó Komlós and bass Károly Kováts. Iván Fischer conducts Bartók's "Concerto for Piano and Orchestra No.1"; 8.30pm; Nov 8

● French National Orchestra with violinist Mstislav Rostropovich, Georges Prêtre conducts Berlioz, Fauré, Saint-Saëns, Messiaen, Honneger and Schmitt; 8pm; Nov 4

OPERA/BALLET

Washington Opera Tel: (202) 416 7800

● Luisa Miller: by Verdi. Conducted by Richard Buckley and directed by Christopher Mattaliano. Soloists include Verónica Villarroel, Lando Bartolini, Hajjing Fu and Gabor Andrasdy; 8pm; Nov 4 (7pm)

## Theatre/Simon Reade

# Cyrano in India

**I**n the past, Tara Arts has taken imaginative leaps with its irreverent reworkings of European classics into an Asian context. But the company's new *Cyrano* at the National just does not have enough imagination to illuminate beyond the initial premise. Edmond Rostand's turn-of-the-century French drama about the unrequited love of the big-nosed poet, wit, soldier and racoon, has been moved to India in the 1930s, to the worlds of theatre and Bol-

es. You need not make comparisons with the original play, so long as this new version works in its own right. It does not. It loses its central dramatic urge, Christian (Krishan), the young man on whose behalf Cyrano woos Roxane (Rukhsaan) with poetic letters and beneath balconies, are oow actors in rival theatre troupes. Cyrano is not a musketeer but a prompter, "a back-stage wallah with such naughty ways".

■

The conceit hardly inspires adaptor Jatininder Verma and versifier Ranjith Bolt. They live in what they call "Bengali", slipping into a variety of Indian languages within the predominantly English text. Having given themselves the liberty to be culturally eclectic they nearly recite "Ob that this too solid nose would melt", or Krishan dipping into *Othello* to stage his suicide while the cameras roll. It is disappointing because Verma's work as Tara Arts' artistic director has been exciting in the past and Bolt the translator is the swashbuckler of the French couplet.

The most ironic moment of

the most charismatic man on stage is preset-day Bollywood idol, Naseeruddin Shah. Yet even he seems jaded in his enthusiasm, playing Cyrano with cool self-reflection. His a sapping energy for which the rest of the impish cast over-energetically compensate. There is also a problem with Rukhsaan, who is too suburban to capture the heart of Cyrano. So you wonder, misleadingly, whether Cyrano is more in love with his words than he is with his girl?

Cyrano's tragedy is summed up in film terms: "A sentimental romance that never was; we're suckers, all of us, for that grand theme." Well, the grand theme seems to have daunted the makers of this version, sucking their passion dry. No amount of protestation about "the dazzling words that weave a magic spell" will convince us that they do, or that this is anything other than a sentimental romance that never was.

In repertory at the National

Theatre and on tour in

England until end January

1996; touring India February

1996 (RNT Box Office 0171

922-2252).

## Opera/David Murray

# Heart-felt 'Jenufa'

**F**or Opera North, Tom Cairns has made a new production of Janáček's *Jenufa* that already does everybody credit.

There are attractive young

singers as the younger principals, the splendid Josephine Barstow in the crucial role of the Kostelník, and ageless Pauline Tinsley as Grandmother Burylová. With Paul Daniel conducting, the opera carries its usual heart-wrenching force.

Cairns sets the action out

laidly, with plausibly Czech

choreography by Aletta Collins

for the village dances. He is his

own designer, too: the silhouette

of a baby's coffin is central

to the set of every act, and

actually encloses the wedding

in Act 3. Moravian costumes,

not too fussy quaint; some

striking use of shadows, and

suitably expressionist lighting

(Wolfgang Göbel) for crises.

Among the unlucky young

trio, the American soprano

Stephanie Friede looks fragile

and pretty, and sings with

increasing confidence. There is

a touch of artful chic about her

earlier arias and graces that

could usefully be lost. Her

Steva is the upstanding Neil

Archer, a fearless golden boy

in a style more English than

East European, probably, but it

does not hurt.

Laica, the unfavoured step-

brother, is surely a creature of

resentment. Julian Gavin

makes him more a plumpine,

rumpled, overgrown boy, without a hint of latent violence. This portrait develops so well and so touchingly, however, with his tenor acquiring unexpected strength, that we positively see him growing into his better self. As for Miss Barstow's Kostelník - well, the dour heaviness of the part is not in her range; but what nerve-end truth she brings to it, what agonised precision! She is a marvel. None of the many smaller roles is caricatured; for once there is no stagey passantry.

Daniel is nervy and searching with the score. On the first night, it seemed to go in small, vivid sections, each anxiously characterised (and sharply played), but sometimes discontinuous. I have no doubt that he will find a longer breath for the whole. All the parts are ready in place. With the serene catharsis at the end, one felt morally improved; a good *Jenufa* always does that. And it was interesting to realise that Janáček was making so much of "minimalist" techniques, a half-century before some Americans discovered that they could also be used to no particular purpose at all.

David Murray

Further performances in Manchester, Nottingham, Hull and Sheffield till November 9, then Leeds Grand Theatre November 14-18.

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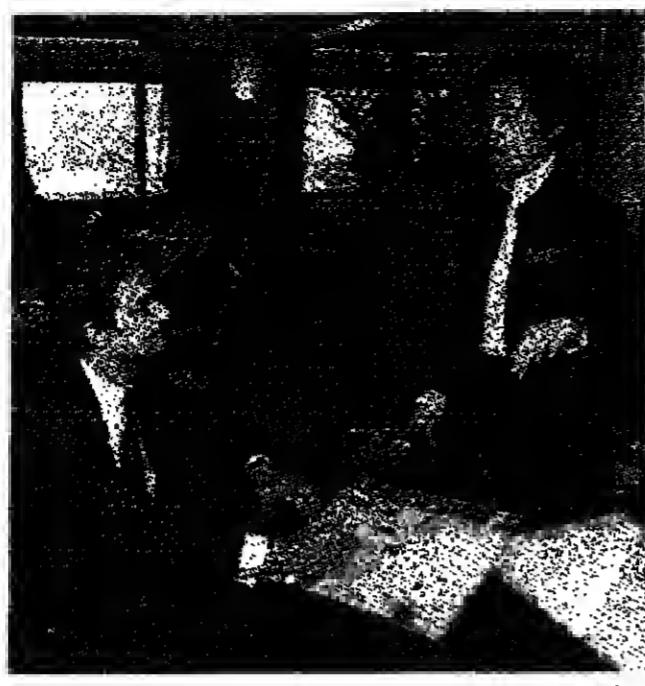
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Hong Kong business is adapting for 1997, says Simon Holberton

## Crash course in Chinese



Glyn Gorin  
Personnel progress: the days of the expat expert are ending

the better," says Mr Eddington. "I think that if you live and work in Hong Kong and intend to stay here beyond 1997, then you have to know about China."

Hongkong Bank, which has been sending executives to Tsinghua since the start of the year, has undergone a similar revolution in attitudes. "We feel that knowledge and understanding of China should not

be a specialist skill in the bank as it used to be," says Mr Selway-Swift.

"Most of our account executives used to visit companies in Kwan Tong [in Kowloon]; now they go to the Pearl River and beyond, deeper into China."

Both Hongkong Bank and Swire are claiming that the courses at Tsinghua help their executives build contacts in China among influential academics and politicians.

Another way of making contacts - *guanxi* in Chinese - is to hire the children of senior Communist party officials, or "princelings" as the Hong Kong press calls them. This was the course taken by Hong-

kong Telecom, a company controlled by Cable & Wireless.

One of the first decisions taken by Mr Linus Cheung, an ex-Cathay Pacific high-flyer who took over as chief executive of Hongkong Telecom at the beginning of 1994, was to hire Mr Lu Gang, son of Mr Lin Ping, Beijing's ailing top official in charge of Hong Kong affairs. Mr Lu junior now represents Hongkong Telecom in

Beijing where, the company says, he has become a valued manager.

Such appointments are not without risks, "I can see that a person like him may have a role to play," says Mr Robert Broadfoot, managing director of Political & Economic Risk Consultancy. "But they have their limitations and are not the answer to everything. *Guanxi* may help for short-term deals, but for projects requiring a large capital commitment, relying on *guanxi* is not the basis of a viable long-term strategy. Today's contacts may not be around tomorrow."

Many local companies have seen greater profit in partici-

**The people who will attract big salaries are ethnic Chinese who are well qualified'**

When Mr Paul Selway-Swift took charge of Hong Kong Bank's business in Hong Kong and China seven years ago he had six executives - all expatriates - reporting to him. Today he still has six executives reporting to him, but four are Chinese.

And when Arthur Andersen, the accountancy firm, recently ran a tax seminar in Hong Kong for senior financial executives of big companies, only five participants out of 150 were expatriates. "Not long ago half would have been," says Mr Allen Aw, the firm's Hong Kong managing partner.

With less than 21 months to go before Hong Kong reverts to Chinese sovereignty, companies - especially the old British ones - are moving on many fronts to reposition themselves for the change of landlord. The most visible change is in personnel.

"Everyone wants top-level Chinese executives. The days of the expats are gone," says Mr Selway-Swift. "The people who will now attract the big salaries are ethnic Chinese executives who are well qualified and have good management experience."

Mrs Nellie Fong, an adviser to the Chinese government and tipped for high office in the post-1997 Hong Kong administration, agrees. "If expats have technical skills we need, they will still be welcome. But if they have equal skills to a Chinese then people will ask: 'Why do we need them?' In the past just because you were British you got preferential treatment. Those days have gone."

As part of the adjustment for 1997, companies are belatedly rushing to improve their managers' knowledge of China. In the quiet precincts of Tsinghua University in Beijing, executives from Hongkong Bank, Hongkong Telecommunications and Swire - the British trading Hong whose history is inseparable from British rule in the colony - are learning about China and how it works.

At a five-day seminar last month, senior executives from the Swire group, including Mr Peter Sutch, chairman, and Mr Rod Eddington, managing director of Cebay Pacific, attended lectures on subjects ranging from the Chinese economy and tax reforms to Chinese music and architecture.

"We've taken the view for some time that the more people who work for the Swire group can spend time in China

pating in visible - and relatively cheap - quasi-charitable ventures which they hope might endear them to the incoming sovereign power. This month, 20 top businessmen, among them Mr Li Ka-shing, the billionaire property developer, stumped up HK\$100m (US\$13m) to fund the Better Hong Kong Foundation.

Mrs Fong, whose close ties to Beijing made her the ideal choice to head the foundation's executive committee, says it was established to counter the poor publicity Hong Kong's transfer to Chinese rule was receiving at home and abroad. It will ensure that people in future receive a "correct" view of Hong Kong as a good place to do business, she says.

**B**ritish companies such as Hongkong Bank and Swire were not invited to join the foundation, but are putting a brave face on the matter: "I think the business sector is well positioned for 1997," says Mr Selway-Swift. "It's only the politicians that aren't."

Hostility towards local politics is seen by both British and Chinese business executives as a way of bolstering their standing with China. They remain wary of anything other than Beijing-sanctioned political activity and strongly oppose the political reforms introduced by Mr Chris Patten, the governor. The reforms led to elections which produced a majority of pro-democracy lawmakers in the colony's 60-member Legislative Council.

"For 150 years we have succeeded because we had no democracy," says Mr Henry Cheng, managing director of New World Development, a conglomerate, and the chairman of Better Hong Kong. "We have had rule by government."

Mr Cheng says he misses the time when business had a leading role in forming government policy. The change in sovereignty may once again mean a bigger voice for business, he thinks.

But whether the attempts by some British businesses to adapt to the future will succeed at this late stage is more problematical. They ruled the roost when Britain was in charge and many business people in Hong Kong privately expect them to be supplanted by Chinese companies in the future. The question Hong Kong's executives are asking is how long it will take, not whether it will happen.



Political battles generally end with a winner and a loser. In Italy, however, they often produce an ambiguous outcome which everybody can claim as a victory. This is what happened at the end of last week's parliamentary debate on the future of the government of Mr Lamberto Dini, the prime minister.

The immediate upshot was that a motion of no confidence in the government - presented by Mr Silvio Berlusconi, the former prime minister, and his rightwing alliance - was defeated by 21 votes. The defeat followed a last-minute tactical switch by Rifondazione Comunista, the hardline remnants of the old Italian Communist party, which was expected to support the motion but which ultimately left the chamber without voting after Mr Dini promised to resign before the end of the year. This deprived Mr Berlusconi of the votes he needed to bring the government down.

The left has subsequently claimed victory - a claim supported by most of the Italian media. But Mr Berlusconi and his allies argue that it was their initiative that forced Mr Dini to set a date for his departure and brought general elections closer, with many expecting them to take place in March.

Only recently, the right says, Mr Dini seemed determined to stay in power for a good part of 1996, with a programme of financial rigour and institutional reforms. Now he has recognised that his government is living on borrowed time. In short, everybody appears satisfied. The left is taking pleasure in Mr Berlusconi's defeat. The right believes that the left's "victory" is pyrrhic, and that it has

achieved an important goal in bringing elections closer. Mr Dini, meanwhile, may legitimately claim to have defeated his opponents. Finally, Mr Oscar Luigi Scalfaro, the Italian president, is happy about the defeat of a confidence motion which - following recent allegations about the way he used certain secret funds when he was interior minister in the 1980s - would have been interpreted as a personal censure.

But if all the political players are winners, the spectators - that is to say the Italian people - are the losers. The political picture is even darker than it was on the eve of the crisis.

Take the position of Rifondazione Comunista, which changed its political line as soon as Mr Dini promised to resign after the approval of this year's

finance bill. This probably will not stop it from fighting the "anti-popular" measures contained in Mr Dini's financial policy tooth and nail. Is it reasonable for Rifondazione to play a part in rescuing a government whose financial policy is it is utterly opposed to?

I assume that one of the reasons for the strategy adopted by Mr Fausto Bertinotti, Rifondazione's leader, is that he did not want to forfeit an electoral pact with the Democratic Party of the Left (PDS) covering candidates in "first past the post" constituencies in the next general election. Under this agreement, the two parties - which both emerged from the ashes of the defunct Italian Communist party - would not field candidates against each other in such constituencies. First past the post will be used for three

quarters of the seats in the next election.

Yet it is highly likely that the pact will encourage the formation of a leftist coalition government as heterogeneous and unruly as the rightist government that was spawned by the March 1994 election. Italy may be about to witness, in other words, the leftist version of the tragicomedy that was played out last year by the right. The plot is simple: an election pact delivers victory for a collection of disparate parties that are unable, subsequently, to form a united and coherent government.

In the fact of everyone is claiming victory, the crisis has above all confirmed that the present leftist and rightist coalitions are both fractious and devoid of a common line. Both leaders -

Mr Berlusconi and Mr Romano Prodi, the former head of IRI, a state holding company - are weak.

Mr Berlusconi is set to stand trial in Milan in January on charges of alleged corruption. He is also burdened by a conflict of interest, in the shape of his continued control of a television empire which accounts for almost half the Italian national TV audience, that makes him politically vulnerable.

Mr Prodi is hostage to a strong party - the PDS - and his support among the centre-left parties has become increasingly lukewarm.

Leaders from both camps - Mr Berlusconi and Mr Gianfranco Fini, leader of the right-wing National Alliance, on the one hand and Mr Prodi and Mr Massimo D'Alema, the PDS leader, on the other - say they

want elections. But it is no coincidence that each side says this at times when the other is hesitant and cautious.

The man who will probably profit from this situation is Mr Dini. At the end of the year, when he resigns, the Italian president may ask him to form a new cabinet to take the country through until the general elections. But when the time comes, many may argue that Italy needs a stable government during its six-month presidency of the European Union and that Mr Dini is the man to preside over it. That would imply that elections might not take place until the autumn.

What Italy really needs is a political system in which small parties do not trade their votes in the way Rifondazione Comunista did last week; one which produces genuine winners and losers.

The electoral reform undertaken in 1993 raised hopes that Italy would become a democracy in which a clear-cut majority was pitted against a determined opposition. Mr Dini's victory last week prevented the government from falling just as debate of the finance bill was due to begin. But it offers no pointers as to how the reform of the country's political system is to be completed.

Italy has an able, competent prime minister. But it has no map to help it extricate itself from the political labyrinth in which it has been lost since the beginning of the crisis of the First Republic in 1992.

Mr Dini was supposed to govern for a brief transitional period. But the transition is becoming permanent and gradually acquiring permanent and gradual resemblance to the old one.

The author is a historian and former Italian ambassador to Moscow

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171 873 5538 (please set fax to 'line'). Translators may be available for letters written in the main international languages.

## Negotiate on green production processes

From Mr Robert J. Morris.

Sir, Your article "Struggle to jump green barriers" (October 26) concerning the conflict between trade rules and the objectives of certain environmental policies was a generally fair summary of some of the issues the World Trade Organisation faces as it prepares for the 1996 ministerial review.

However, unlike the answer proposed by Mr Daniel Esty, for a new environmental institution, many in the business community (including in other OECD countries) believe that the problems can be effectively addressed in the WTO without calling into question the WTO's role as guarantor of an open, disciplined international trade system.

The article referred to the

restrictions permitted in General Agreement on Tariffs and Trade rules for products and those imposed because an importing country disapproves of the process used in making the product. Those rules correctly permit the former and prohibit the latter and there is no convincing reason why they should be changed.

Instead, we have recommended that if the international community believes it is necessary to restrict or prohibit a certain production process because of its adverse environmental consequences, it should negotiate an international agreement for that purpose. If such an agreement requires trade measures to make it effective, those measures should be implemented pursuant to criteria which pro-

tect the integrity of an open trading system as possible. We agree that it is at best ambiguous whether present GATT rules permit such agreement. That is why we and others have recommended that the applicable rule (Article XX) be expanded to clarify the conditions under which such agreements containing restrictive or discriminatory trade measures will justify an exemption from the requirements of other GATT rules. (A waiver would not be adequate because it is temporary.)

Our organisation has recommended to the US government and business organisations from OECD countries a detailed set of criteria which we believe should be applied in the negotiation and WTO review of such agreements.

## World Bank plan fosters PNG poverty

From Aviva Imhof.

Sir, Nikki Tait is correct in saying that Papua New Guinea has hit "hard times" ("Resource-rich PNG has to beg", October 25).

However, what she fails to note is that thanks to the World Bank and International Monetary Fund, life for the majority of Papua New Guineans will only get harder. According to the National Coalition for Socio-Economic Justice - a coalition of 35 community groups, trade unions, students and environment organisations formed to oppose the World Bank-imposed structural adjustment programme - the present SAP will only exacerbate poverty and environmental destruction in PNG.

The SAP, developed without any consultation with community groups, has already resulted in increased fees for medical services, with fees for higher education soon to come. Its emphasis on trade liberali-

sation, through eliminating all controls on foreign investment, benefits foreign corporations keen to make a quick profit through the exploitation of PNG's vast natural resources. And the abolition of price controls on basic foodstuffs and scrapping of the minimum wage will make life increasingly difficult for an already struggling population.

The National Coalition has produced a detailed set of alternatives to the current SAP, known as the "people's SAP". Included in this are abolition of the electoral development fund (known as the slush fund); an emphasis on strengthening local industry and agriculture to reduce dependence on imports; provision of free and accessible health and education services; and an end to subsidies of foreign business.

Papua New Guineans are outraged over the World Bank plans for their country that

they have taken to the streets in numerous protests against the foreign interference. National stop-work meetings are planned next month to coincide with the parliamentary budget session for 1996. So stringent is the opposition that the Australian Council for Overseas Aid was recently forced to withdraw its support for the Wolfschmidt-initiated case study of the SAP.

This is yet another example of the World Bank imposing its standard model of export-led development on a country without any real attempt to develop local solutions. If the World Bank is truly a "people's bank", as Mr Wolfschmidt claims it to be, it must listen to the people of PNG and renegotiate the SAP.

Aviva Imhof, campaign co-ordinator, Aid Watch, PO Box 632, Wollongbar, NSW 2265, Australia

## Informal networks that foster creativity

From Mr Peter Cook.

Sir, The article by Christopher Lorenz on corporate creativity ("A remedy for corporate anorexia", October 27) underlines the mania around re-organising organisation structures using "rational" tools such as business process re-engineering.

In the words of one research director of a leading pharmaceutical company: "It can take 20 years to build a culture of creativity and five minutes to destroy it."

I am not about to argue that BPR and other radical approaches to change are in themselves bad.

However, the focus on structural change often causes collapse in the informal channels and networks that enable innovations to flourish.

I do not believe there are any universal panaceas. However, I do believe that organisations must look beyond the rational dimensions of structure when re-organising.

Furthermore, they need to build in an increased capability to share information, using horizontal learning systems (human, technological and environmental settings and informal structures).

Such approaches preserve the important element of trust which is so often missing in downsized organisations at present.

Peter Cook, Human Dynamics, 33 Napier Road, Gillingham, Kent ME7 4ED, UK

## Tax-cut talk should cover the poor too

From Mr Brian A. Jones.

Sir, I agree with Michael Prowse on US income tax in the article headed "Cutting taxes is no crime" (October 27). It would, however, be a serious blunder, especially when the reasoning is applied to only one end of the scale.

The Arneys and Gingrichs tell us it is vital for the captains of industry to keep at least 70 cents on the dollar, or their motivation will disappear. I doubt this is the whole story, but if all these people say so, let's assume it is true.

Why then do they put up with a situation where the typical welfare recipient who goes

out and earns a few dollars loses an equal amount from his welfare grant. To add insult to injury we take away his healthcare. That looks to me like a marginal tax rate of more than 100 per cent and a disincentive.

Isn't the explanation that their constituency is the wealthy, and they are catering for it? In that constituency are the financial alchemists who produce nothing but are able to transform income into capital gains. Hence the emphasis on lower taxes. In that constituency are those who can finance their healthcare, pensions and education:

hence the assertion that these belong in the private sector. The last is the worst of all. If decent education is not made universal, the US will remain in a position where it uses the talents of a small minority. Japan, Korea and others who come closer to using 100 per cent of available talent will then run away with all the marbles in our high-tech world. Perhaps they should, since they seem willing to tolerate competition for themselves and their children, not just to mouth slogans about it.

Brian A. Jones, 10 Clinton Street, Brooklyn, NY 11201, US

GIORGIO ARMANI  
LE COLLEZIONI

## FINANCIAL TIMES

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Tuesday October 31 1995

## An uncertain partnership

British foreign policy has long been punctuated by attempts to build a bilateral relationship with France as a counterweight to the influence of the Franco-German axis within the European Union. Mrs Margaret Thatcher was once driven so far as to haul from her handbag a map of greater Germany in her unsuccessful efforts to persuade president François Mitterrand of the dangers of German domination. Successive British foreign and defence secretaries have promised time and again a new era in Anglo-French military co-operation.

So no-one should be surprised by Mr John Major's declaration that his second summit meeting with Mr Jacques Chirac underlined a growing "global partnership" between the two nations. But like his predecessor, Mr Major is deluding himself if he believes he can persuade France to see in Britain a more reliable ally than Germany.

The prime minister can claim a much warmer personal relationship with the present French president than he could with Mr Mitterrand. Since Mr Chirac's election six months ago, the rhetoric and body language have been positive. Their latest meeting has also delivered several useful bilateral agreements.

A new Anglo-French air force command, a joint initiative on peacekeeping in Africa, and tighter co-operation against terrorism and drugs are designed to build on the practice of closer co-operation established in Bosnia. Meanwhile Mr Major's isolated

## Brady revisited

Peru's debt restructuring agreement with its leading bank creditors marks in one sense, the end of the debt crisis that blighted Latin America in the 1980s. Peru is the last Latin American sovereign debtor likely to avail itself of the Brady plan, launched in 1989 by then US Treasury secretary, Nicholas Brady.

Peru is not and will not be the last Latin American economy to face external debt problems, but the Brady plan - a way for debtor governments to achieve a debt default on their debt to banks - is unlikely to be a suitable mechanism to resolve them. Latin economies are now indebted to multilateral institutions and an army of bond-holders around the world, a development which the Brady plan encouraged by converting bank debt into bonds.

There may be a few other Brady deals, for countries outside Latin America, such as Côte d'Ivoire. But the long era of negotiations between Latin American governments and commercial banks, centred on New York, will close with the signing of the Peru deal.

The initiative was born with moderate expectations. It was clear from the outset that the scale of debt forgiveness would be modest, and so it has turned out. Most countries secured a 35 to 45 per cent discount on their bank debt. Since this accounted on average for only a half of their foreign debt, only one-fifth to one-sixth of debt was written off.

The plan, however, did better in

## Breast implants

The award of \$3.96m in damages against Dow Chemical for a single case of illness allegedly caused by silicone breast implants contains an important lesson for companies concerned about the risks of US product liability lawsuits: in such cases, the search for deep pockets takes on a life of its own.

Here, it is Dow Chemical that has the deep pockets. Until this verdict, it had managed to hold itself to one remove from the case. It had never made silicone breast implants itself; instead, they were made by its subsidiary, Dow Corning, a 50/50 venture with Corning, the glass company. Though US courts have traditionally been more willing than those in other countries to "pierce the corporate veil" and make parent companies responsible for the acts of their subsidiaries, they have usually done so only where the parent exercised control or the subsidiary was undercapitalised.

Neither of these considerations applied to Dow Corning, which had always been independently managed. It went into Chapter 11 bankruptcy in May, after it became clear that a \$4.75bn "global settlement" of breast-implant claims would not stop the flood of lawsuits. True, the bankruptcy procedure threatened Dow Chemical's equity in its subsidiary. But that was a small price to pay for building what appeared to be a fire-wall between Dow Chemical and the claims. And an earlier verdict implicating the parent company had been rejected by a judge as too confused.

One of the most traumatic periods in Russian history began four centuries ago with the death of the last member of the dynasty that founded Moscow. There followed a 15-year power struggle so bloody it has come to be known as the *smutnoe vremya* or "Time of Troubles".

As President Boris Yeltsin, the founder of the post-communist Russian state, lies sick and secluded in a hospital bed after suffering his second heart attack in four months, many Russians are concerned that a new Time of Troubles is upon them.

These fears increased over the weekend, when government officials shocked the nation by barring Yabloko, a reformist party which is second only to the communists in its political popularity, from competing in December parliamentary elections. The move inspired a rare show of unity from politicians across Russia's political spectrum and brought down a half of warnings that shadowy Kremlin advisers were taking advantage of Mr Yeltsin's illness to undermine Russia's fragile democracy.

Mr Yegor Gaidar, a former prime minister whose reformist Russia's Choice party also risks being banned, warned that the ruling threatened to turn the parliamentary elections into a "farce". Even Mr Gennady Zyuganov, the leader of the Communist party and arch-rival of the reformers, denounced the decision and described it as part of "the massive preparation of public opinion for the cancellation of the December elections".

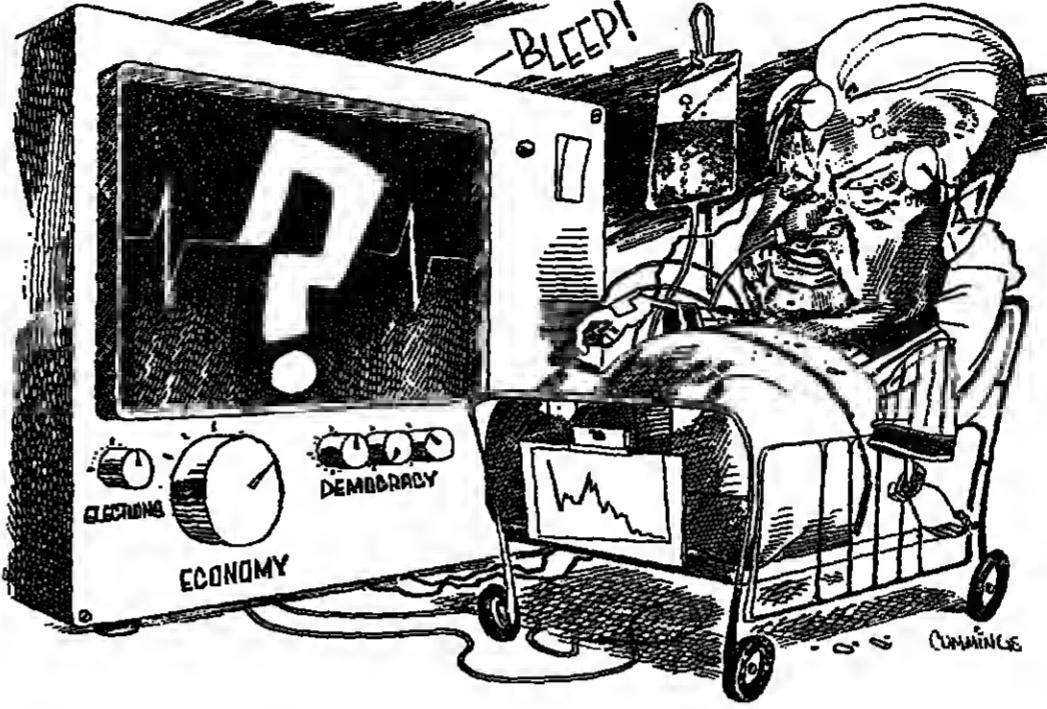
There are already signs that this chorus of outrage could force the government to back down. But even if the Central Electoral Commission, the state body which regulates the elections, reverses its ruling on Yabloko it is unlikely to put to rest growing concerns about the future of Russian democracy.

The latest crisis began on Thursday, when Mr Yeltsin was rushed to hospital after a mild heart attack. Although Kremlin spin-doctors have done their best to assure the world that Mr Yeltsin is still in charge of the country, the verdict of most Russian observers, expressed in a black banner headline on the front-page of one of Moscow's leading dailies, is that the heart attack means "the end of the Yeltsin era".

This harsh conclusion has been strengthened by official admissions that, five days after his attack, Mr Yeltsin is still too ill to receive his own aides and that doctors have ordered the president to remain under close medical supervision until the end of November. Moreover, most Russian political analysts argue that Mr Yeltsin's history of physical frailty - even if he recovers from his recent bout of heart problems - is likely to dis-

## Democracy on the critical list

Russians fear another Time of Trouble after Yeltsin's latest heart attack, says Chrystia Freeland



qualify him from running in presidential elections next June.

"Who will vote for a man who is seriously ill?" asks Mr Sergei Markov, an associate at the Carnegie Moscow Centre, a political think-tank. "When you get sick once you can say it's a coincidence, but when you get sick a second time you begin to look like an invalid."

The likelihood that Mr Yeltsin will not be in a position to stand for re-election has important political consequences. Russian democracy - established only in 1991 and marred by a violent battle between parliament and president in 1993 - is fragile. And there are vast powers vested in the president.

The radical reforms introduced by Mr Yeltsin's administration since communism's collapse have made significant headway in achieving their stated goals of creating a democratic political system and market economy. But they have also brought the greatest wealth redistribution since the communist revolution.

In transferring the lion's share of

Russia's assets from the state into private hands, Mr Yeltsin's government has created a very small and very rich group of winners - and a large, angry and in some cases genuinely impoverished group of citizens who perceive themselves as losers. For the winners, including both Mr Yeltsin's clique of Kremlin allies and the more numerous ex-communist *nomenklatura* bosses who have been enriched by market reforms, free and fair elections are a frightening prospect.

Russia's new political and economic elites fear that some of the country's most popular political candidates - such as Lebed (a former general turned charismatic nationalist politician), Zhirinovsky (the ultra-nationalist politician) and the communists - might deprive them of their wealth and send them to jail," Mr Markov says.

Mr Yeltsin's heart attack has exacerbated that fear. Before he was rushed to hospital, Russian elites worried by the possibility of a communist and nationalist landslide in the parliamentary elections

could find solace in the overwhelming powers enjoyed by the president. Even the prospect of June presidential elections did not cause undue concern because of the hope that Mr Yeltsin might recover his political vigour.

But today Mr Yeltsin appears to be much a less reliable bulwark for Russia's ruling class. Most political observers believe that his weakening grasp on the reins of power has triggered a frantic attempt by his dependents to preserve the status quo. They argue that the most plausible - and inept - expression of this effort so far has been the decision to ban the Yabloko party.

As Mr Grigory Yavlinsky, the leader of Yabloko and a popular contender for the presidency, said yesterday: "The *nomenklatura* in Yeltsin's inner circle is preparing to subvert the elections. A strong political group has emerged in Russia which has an interest in manipulating the voting."

Russian and western analysts are concerned that, as the post-Yeltsin era dawns, the elite Mr Yeltsin

leaves behind may decide self-preservation is more valuable than setting a democratic precedent.

"If they are brazen enough to do this to Yavlinsky, then how will they behave during the presidential race?" asks Mr Michael McFaull, professor of politics at Stanford University in the US, on a visit to Moscow. Mr McFaull believes that many senior figures in the Russian leadership "are definitely thinking of postponing the presidential elections indefinitely and establishing an authoritarian regime."

Among those believed to be considered by Mr Yeltsin's entourage as possible leaders of an authoritarian Russian state are Mr Victor Chernomyrdin, the prime minister and legal successor should the president die; Mr Yuri Luzhkov, the mayor of Moscow; and Mr Yuri Skovarov, a hardline nationalist.

For Russia's ruling class, the advantages of smoothly replacing an ailing Mr Yeltsin with a healthier member of the club are obvious. If the appointed new tsar is Mr Chernomyrdin, the west might also be inclined to accept a "pause" in Russia's democratic development. Mr Chernomyrdin, who is credited with steering the Russian economy towards a tentative recovery this year and bringing down inflation, is more likely to continue market reforms, encourage foreign investment and pursue a friendly relationship with the west than the leaders Russian voters can be expected to support in free elections.

But while Mr Chernomyrdin might be seen as the best leader to guide the Russian economy through difficult reforms in the short term, opinion polls suggest he is unlikely to win the presidency in a free election. And if Mr Chernomyrdin were to be installed without an election, Russia's fragile democracy would be seriously undermined.

"Right now we're at an incredible precedent-setting moment," Mr McFaull says. "Russia has never in its history had two consecutive elections for leaders on a federal level. If a second presidential election doesn't happen the chance to set that democratic precedent will be lost, the new leader will be under no obligation to play by the democratic rules and what you will have is an authoritarian regime."

Four centuries ago, Russia's original Time of Troubles ended when a defunct dynasty was replaced by a new family of autocrats - the Romanovs. After the collapse of the Soviet Union in 1991, many Russians hoped that their country was entering a new era of democracy. But today they fear that the Kremlin may replace one ailing strongman with a healthier one - and usher in a new era of autocracy.

## The latest brouhaha over alleged insider dealing comes as no surprise, says Tony Jackson

## The years of living dangerously

It seems like the bad old days of Wall Street revived: America's best-known stockpicker under legal investigation, exposed by the press and suspended by the magazine which employs him. Mr Dan Dorfman, a TV and press journalist celebrated for his ability to move markets, is in hot water - and a lot of people are glad.

Mr Dorfman's troubles started at the end of last week, with the publication of a lengthy expose in the US magazine *Business Week*. According to the report, Mr Dorfman, along with a friend of his who is a stock-promoter, is being investigated by the US attorney for the Eastern District of New York for possible violation of securities laws, including insider trading.

The response was rapid. Money Magazine, for which Mr Dorfman has written a column since the start of the year, put him on paid leave with immediate effect. Time Inc, the magazine's owner, said it would conduct its own investigation. But CNBC, the TV cable network which is Mr Dorfman's

chief platform, still stands by him: and Mr Dorfman used his broadcast last Friday to describe the allegations of insider trading as "rubish".

At 63, Mr Dorfman has been around a long time. Back in the late 1960s he was a columnist with the *Wall Street Journal*, and in the late 1960s and early 1990s wrote for *USA Today*. But his real rise to power came with his daily TV broadcast on CNBC.

His broadcasts are often criticised for picking companies so small that his comments prove self-fulfilling, since the price is easy to move. But this is not the whole story. Mr Dorfman also passes on market rumours on much bigger companies, and he is quite often right.

Thus, he said in March that Kimberly-Clark, the tissue maker, might bid for its rival Scott Paper. The \$7bn (£4.4bn) deal was announced in July. In July, he said Westinghouse would bid for the TV network CBS. The \$55bn offer came in August. The same month, he said that if Mr Ted Turner failed in his

attempt to buy CBS, he would put his own company on the block. Mr Turner sold out to Time Warner some 10 days later.

Of course, not all those rumours were unique to Mr Dorfman. Nor are all his rumours correct. In January, he reported that Coca-Cola was about to bid \$60 a share for Quaker

**America's best-known stockpicker is in hot water - and a lot of people are glad**

Oats. At first Coca-Cola refused to comment; later that day, with an almost audible cackle, it said: "We have decided to elaborate on our statement, and observe that Dan Dorfman hasn't a clue."

His influence remains undented.

In June, the Dow Jones news wire adopted a special code so that customers could identify stories based on his tips.

Earlier this month the Chicago options exchange formally asked the Securities and Exchange Commission, the US markets watchdog, to allow temporary suspension of stocks mentioned in his broadcasts. This is because traders watching their TV sets can use computers to place orders instantly, thus anticipating a split second the market's reaction.

Given the scale of the phenomenon, it is in no sense pre-judging Mr Dorfman to say that the latest brouhaha comes as little surprise. The big insider trading scandals of the 1980s may be history, but they have left their mark. In the supposedly squeaky-clean 1990s, anyone who can move share prices 30 per cent either way is living dangerously.

This would be true even if the stock-picker never profited directly. Mr Dorfman says flatly that he has not bought or sold a share in five years. The danger is that a whole cottage industry has grown up around his pronouncements: companies and their promoters, stock

traders and public relations executives. In such an atmosphere, accusations of collusion or prior knowledge become hard to disprove.

And, of course, Mr Dorfman has plenty of enemies. His princely salary - rumoured at about \$600,000 a year - is not calculated to endear him to the media, being some 20 times the average wage of a US TV reporter. The many companies that have seen their stock suffer at his hands will also be delighted by the latest turn of events.

For those who find Mr Dorfman's influence bizarre, his existence may seem threatening. On a more benign interpretation, he is a mere mechanism: a medium through which the stockmarket chooses to process its information.

He himself claims to be nothing but an honest reporter, who gets results through hard work. As he tells his TV audience, "people should never buy or sell a stock based on what I say". But if Mr Dorfman did not exist, Wall Street would have to invent him.

## OBSERVER

## Just another ordinary place

There ought to be a proverb about nothing being quite so confusing as a Polish election. For one thing, there are no fewer than 16 rival candidates, all champing at the bit for polling day, November 3.

The waters are now further muddied by a row about former communists dabbling in nasty old capitalism. The right wing media yesterday laid it on the former communist Aleksander

Kwasniewski, presidential candidate of the SLD, the Left Democratic Alliance, following news that his wife Jolanta and a substantial chunk of the *ancien régime* political bureau are now shareholders in Polisia, Poland's fourth largest insurance company.

At a crowded press conference the 41-year-old Kwasniewski - marginally leading President Lech Walesa in the polls - said his wife's investments were no concern of his.

She is a successful estate agent and the investment in Polisia - which is planning a flotation on the Warsaw Stock Exchange in December - was just another business venture.

Social attitudes, the structure of the legal profession, and decades of legal precedent all create a climate in which a company can be brought to its knees once it is trapped in the web of claims, settlements and verdicts. The Dow Chemical case serves to illustrate the ever-widening scope of such claims.

Ewaszko should take heart. All this farago means is that Poland is finally becoming just another boring old democracy.

## Sorry, we're full

■ Have the 250 hacks attending this week's World Congress of Travel Journalists in Athens made a poor choice of venue?

Tourists seem to think so. They shunned Greece this year in favour of Spain and Turkey. Arrivals were down about 15 per cent and many Greek hotels were only half-full.

Greece's Union of Travel and Tourist Enterprises, a private sector group, would also probably agree. Its latest study of the tourist industry, prepared in collaboration with Horwath Consulting, came out in March, just before the season opened.

The study presaged many of the complaints voiced by dissatisfied visitors: strikes that keep archaeological sites closed, not enough flights to the islands, inadequate telephones and uncomfortable hotels - fewer than 1 per cent of Greek hotel rooms are in the luxury category.

All this bad news, the study concludes, explains why Greece attracts few international congresses.

And the good news? It presumably also means that the travel scribblers' congress organisers have managed to negotiate themselves a

very handsome discount.

## Nimble Trimble

■ Ulster Unionist leader David Trimble is putting on a good impression this week of being Daniel in the lions' den, by bairding the Irish-American establishment.

He is determined to make it a charm offensive on behalf of Ulster's Protestant majority, and avoid a slanging match.

Imagine his consternation therefore, when he woke yesterday morning to be greeted by a quarter-page advertisement on a centre page of the *New York Times*, describing him as "the David Duke of Ireland". Duke is the sympathiser of the Ku Klux Klan, who almost won the governorship of Louisiana a few years back.

The ad was placed by the Irish-American Unity Conference, a fringe Irish-American right-wing group, sympathetic to Sinn Fein, but not formally linked to the republican cause. Trimble refused to be fazed.

"We are not in a position to place quarter-page advertisements in the *New York Times*," he said, but he was secretly not too upset. "I think Irish-Americans would probably be embarrassed by it. Of course, it would have been different if they had put a comma between the David and the Duke!"

Trimble is due to have breakfast today with Ted Kennedy, and has

been invited to visit Boston, that bastion of Irish-Americanism, in the most intensive PR campaign ever conducted by an Ulster Unionist in the US. But he confessed that he was carrying his orange sash in his suitcase.

Kremlin hardliners blamed for poll move

## Russian PM attacks election ban on party

By Chrystia Freeland in Moscow

Mr Victor Chernomyrdin, Russia's prime minister, yesterday demanded that electoral authorities reverse a decision to ban the country's second most popular party from December's parliamentary elections.

In response to protests that have spanned the Russian political spectrum, officials from the Central Electoral Commission, which had voted to exclude the Yabloko party, hinted yesterday that they might back down.

Even if the ruling is reversed, the episode has stirred fears that President Boris Yeltsin's heart attack last week is tempting hardliners to seek to subvert the democratic process.

The controversy has also highlighted the confusion about who is ruling Russia.

Mr Chernomyrdin yesterday insisted Mr Yeltsin was taking all the important political decisions. But Kremlin officials said the president, in hospital for a fifth day, was still not allowed to see anyone other than medical staff and family members.

In a further sign of the apparent confusion at the highest levels of government, Mr Cherno-



Victor Chernomyrdin

myrdin said he had not received advance notice of the decision to ban the Yabloko party.

"This decision was, at the least, ill-considered and harmful, not only for the election campaign but also for democracy in this country," said Mr Chernomyrdin, who leads Our Home is Russia, the pro-government party which last week received official approval to stand. "I hope common sense and responsibility will prevail and that a legal way will be found to correct the mistake."

The premier's comments echo

local protests by the leaders of most parties. Communists and nationalists, as well as fellow reformers, spoke in support of Yabloko. The general consensus, voiced most explicitly by Mr Grigory Yavlinsky, leader of the banned party, was that Mr Yeltsin's illness had given hardline Kremlin officials an opportunity to attack opposition parties.

Mr Yavlinsky said the hardliners might be trying to sabotage his chances in presidential elections, scheduled for next June. Polls rate him as the second most popular politician in Russia, making him a potential rival to Mr Yeltsin or another pro-government candidate.

But the complaints may prompt a change of heart by the electoral commission. "I want to stress that the situation with this electoral bloc is far from hopeless," said Mr Alexander Ivanchenko, the deputy head.

"If the Supreme Court discov-

ers new circumstances in the case and recommends us to return to the issue, the commission will consider Yabloko's application again."

Democracy on the critical list, Page 15

Philip Morris considered splitting off food from tobacco in mid-1994, and opted against. Its share price has since risen by 66 per cent, so it could be said to have won that argument. And it seems likely that Mr Icahn and Mr LeBow are banking on being able to attract bigger vultures to the feast, so they can take off with a rapid profit.

Still, RJR looks like a better prospect for break-up than its larger competitor. The businesses have been

struggling, and the balance sheet is over-loaded with debt. Refocusing management via demerger might not add value, but it would create two bite-sized morsels for industrial buyers. Seita and Rothmans would almost

certainly be interested in the tobacco business, and BAT Industries would

love to have RJR's non-US tobacco business. The food business should

also be easy to sell, although it seems unlikely that the latest barbarians will

wait that long.

Mr Ken Mintowt, Mowlam's chairman, said yesterday: "Even though losses have been reducing, there was no certainty when the airport would become profitable. In the meantime we were faced with having to fund capital expenditure of £3m to £4m over the next few years to maintain the fabric of the airport and keep it competitive."

"Spending on marketing also

needed to be increased. In these circumstances we felt it best to complete a sale and concentrate on our core construction businesses."

The futures exchanges of both countries also have a co-operative agreement under which each will trade each other's futures contracts. Currently, the Matif is embroiled in a dispute with its own members about which contracts will be allowed to be traded in both countries.

Yesterday, a letter of intent was signed between the SBF, Deutsche Börse, Monex, France's options exchange, and Matif, its future exchange, to examine the possibility of what was described as a "double Franco-German platform". A final decision is to be made by March 31. The technology used would be the SBF's Nouveau System Cotation, its

automated trading system which has been in use since June.

Last April, the French and German exchanges announced a general agreement to co-operate more fully on trading systems.

The futures exchanges of both countries also have a co-operative agreement under which each will trade each other's futures contracts. Currently, the Matif is embroiled in a dispute with its own members about which contracts will be allowed to be traded in both countries.

Yesterday, the SBF and their latest agreement "alters significantly the scope" of the original arrangement on futures contracts. As a result, the deadline for its implementation will be extended to March 31.

Easdaq exchange plans come closer, Page 18

As so often with American juries, the numbers involved look horrific: the plaintiff has been awarded damages of \$4m. Since Dow has been named as defendant in 13,000 similar actions, the liabilities could theoretically exceed its \$26bn market capitalisation. The caseload may even increase following the breakdown of a worldwide legal settlement concerning implants. Many of the 430,000 women who thought they were covered under this agreement may now be tempted

## THE LEX COLUMN

### Smoke signals at RJR

The barbarians are back at RJR Nabisco's gate, just six years after it became the world's largest leveraged buy-out. The latest predators, Mr Carl Icahn and Mr Bennett LeBow, are trying to persuade management to pursue the 1990s fashion for breaking up 1980s mergers. But their stance is not terribly convincing. They have only a 5 per cent stake, and it is doubtful that they could bankroll a full bid, even if their patience stretched that far. Moreover, their argument that dismantling RJR's food and tobacco businesses could enhance the share price by 50 per cent looks like pure fantasy.

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current rules were applied, it would have got off lightly. The regulations do not cover concert parties, where a group of investors work in tandem. Since Mediobanca has a vast network of allies - including Credito Italiano and Banca di Roma, both large shareholders in Ferfin - it can exert influence far beyond its 11 per cent stake.

The Italian government has recognised the problem. ENI, which is being privatised next month, is protected from bids by concert parties, and the government should move quickly to introduce such definitions to the takeover laws. It may be too late to rescue Ferfin's minority shareholders, but the international reputation of the equity market is at stake.

### Royal Bank of Scotland

Direct Line, the Royal Bank of Scotland's highly successful telephone insurance subsidiary, is a case of the tail wagging the dog. Direct Line's slowing growth prospects are to blame for the derating of the bank's shares over the last year.

More recently Mr Peter Wood, Direct Line's creator, managed to pour a bucket of cold water over takeover speculation by threatening that he might leave. Both achievements are quite something for a business which contributes less than 20 per cent of the bank's earnings.

Given Mr Wood's influence, shareholders may think it odd that he is to be allowed to spend up to half his time on outside interests. These include a new Direct Line lookalike in the US, where regulation prevents the bank having a significant involvement. For shareholders, this is a no-win game. If the venture goes well, they get little of the benefit. If it goes badly, Mr Wood's reputation is damaged and so is Royal Bank's share price.

Probably the best prospect for shareholders would be a demerger in which Direct Line became independent, run by Mr Wood alongside his other ventures. Direct Line's results would then no longer divert attention from the bank's performance, leading to a prospect for improvement.

A demerger would increase the likelihood of a takeover bid for the bank. It would be cheaper to buy and the threat of Mr Wood's departure would be absent. But shareholders might regret that without a bid the shares are likely to fall.

Additional Lex comment on W.H. Smith, Page 22

### Dow Chemical

Yesterday's products are starting to haunt today's companies. Just days after British engineer T&N lost a landmark asbestos case, Dow Chemical has been successfully sued over breast implants. May's decision to let Dow Corning, the joint venture which manufactured the implants, file for bankruptcy has clearly failed to protect its

As so often with American juries, the numbers involved look horrific: the plaintiff has been awarded damages of \$4m. Since Dow has been named as defendant in 13,000 similar actions, the liabilities could theoretically exceed its \$26bn market capitalisation.

The caseload may even increase following the breakdown of a worldwide legal settlement concerning implants. Many of the 430,000 women who thought they were covered under this agreement may now be tempted

to sue the deep-pocketed Dow directly.

But Dow is not defenceless. The group

has not lost an appeal suit before

and its case for appeal looks strong. A number of scientific studies have

failed to establish a link between

breast implants and illness, but curiously this evidence was not allowed in the latest case. Dow also maintains that it never tested silicone on behalf of Dow Corning and cannot therefore be held responsible for its safety.

Finally, in an earlier case in March, involving both Dow and Dow Corning, the trial judge overturned the jury's decision and exonerated Dow. Yesterday's steady performance by Dow may have the edge again.

Italian takeovers

The 17 per cent fall in Ferruzzi Fin-

anziaria's share price yesterday was a

rational response to the latest twist in

this corporate drama. Mediobanca, the

Milanese merchant bank, has effectively

taken control of Ferfin and its

associate Montedison but looks

unlikely to pay any premium to out-

side shareholders. Mediobanca's aim is

to expand its sphere of influence and

protect Montedison from outside

aggressors. So Ferfin has suddenly

been transformed from an attractive

break-up target to a component of

Mediobanca's plan to create a super-

conglomerate from the ashes of

Gemina.

Once again, Italian stock market

regulations have been shown to be

inadequate. Ferfin was listed as a spe-

cial case, following a bank rescue in

1993, so Mediobanca looks exempt

from the takeover rules. But even if

the market thinks Dow may have the edge again.

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